



# DALLAS COUNTY TEXAS

## **Coronavirus State and Local Fiscal Recovery Funds**

2023 Recovery Plan Performance Report



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## Dallas County, Texas | 2023 ARPA SLFRF Recovery Plan

### Executive Summary

As a large recipient of American Rescue Plan Act Coronavirus Local Fiscal Recovery Funds, Dallas County is required to produce and publish a Recovery Plan Performance Report each year during the program performance period. Specifically, Dallas County as a direct recipient has received \$511,918,088 in recovery funding. The ARPA award is applied in a variety of ways to respond to the coronavirus pandemic and address its public health and negative economic impacts on families, small businesses and nonprofits, government operations, and the county at-large in its efforts to recovery from the public health emergency. The intention of this report is to cover the period from last year’s Recovery Plan (July 2022), providing a broad overview of Dallas County’s ARPA funds program. Dallas County utilizes its ARPA allocation to build upon the foundation that the CARES Act Coronavirus Relief Fund provided and apply its direct aid in a manner that contains COVID-19 in the county region and responds to the immediate needs of county stakeholders.

Dallas County continues to strive to implement the Federal financial assistance in an efficient, effective, and equitable manner. Into the final years of the ARPA program, Dallas County intends to continue applying funding to address the harms and disproportionate impacts of the pandemic. County leadership and its support teams continue to launch community programming, including initiatives to address underserved areas, while concluding its critical emergency assistance programs that helped address the economic fallout of the COVID-19 public health emergency on households, small businesses, and nonprofit organizations. The county remains flexible to adapt programs and projects to changing needs. This includes operational, community, and other needs as determined by the Dallas County Commissioners Court and County Administration team.

This report will be made available on Dallas County’s public web page at <https://www.dallascounty.org/cares-act/arp-recovery-plan-report-en.php>.

ARPA SLFRF EXPENDITURE CATEGORY	BUDGET *Adopted June 2023	EXPENDITURES TO DATE
1. Public Health	\$114,918,352	\$12,164,432.58
2. Negative Economic Impacts	\$91,095,041	\$33,885,636.36
3. PH-NEI Public Sector Capacity	\$107,830,850	\$57,032,190.88
4. Premium Pay	\$-	\$-
5. Infrastructure	\$35,000,000	\$-
6. Revenue Replacement	\$160,018,520	\$41,397,055.59



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<b>7. Plan Administration</b>	\$3,055,325	\$2,064,996.38
	<b>\$511,918,088</b>	<b>\$146,544,311.79</b>

### Uses of Funding

Dallas County is engaged in a number of public health, negative economic impacts, and public sector capacity projects through department cross-collaboration and relationship building with external partners. The county hopes to address the immediate effects of COVID-19 while building equity and resiliency through these important and innovative initiatives. The county established the following principles to aid in its intended uses of funding:

- ❖ **Data Driven.** Establish evidence and evaluation-based projects/programs that contain the necessary data to demonstrate how they will address the impacts of the COVID-19 pandemic or assist in recovery.
- ❖ **Equitable Outcomes.** Establish projects/programs with goals to increase equity and resilience for disadvantaged and unincorporated communities.
- ❖ **Avoid Duplication.** Ensure established projects/programs do not duplicate services already provided by the state or federal government, including municipal coordination to avoid duplication of efforts of cities within Dallas County.
- ❖ **Directed towards Health and Safety Measures.** Establish countywide projects/programs that bolster the health and safety response to COVID-19.

#### How are these principles being applied?

Data Driven: Dallas County continues enhancing data capabilities and collecting program metrics as it continues ARPA deployment. The county is currently engaged in efforts to consistently collect project output and outcome information from internal and external funding partners and build an online dashboard that can increase interaction and visibility in where Dallas County's SLFRF award stands. Through the county's ARPA internal request process and when accepting external funding proposals, requestors are asked about their use of evidence to ensure evidence-based practices are incorporated wherever possible. Finally, in 2023 Dallas County's team coordinating the ARPA SLFRF program published its first 'ARP Projects & Programs Report'. This report provides program background and progress and into current projects for all those who are interested in learning more. It is available on the Dallas County ARP web page.

Avoid Duplication: Dallas County works with its subrecipients to ensure that funds are strategically applied where they are needed most. This includes partnering with external organizations to complement strategies in how to help communities recover from the direct and secondary effects of the pandemic. One example includes the ongoing Dallas REAL Time Rapid Rehousing Initiative. Dallas has contributed funding towards this regional collaborative to provide housing assistance to those experiencing homelessness. The county has also partnered with numerous nonprofit and government organizations to establish an effective recovery. In these



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engagements, county partners track and coordinate activities and where applicable clients to help prevent assistance duplication. Internally, the team coordinating the ARPA SLFRF program communicates regularly with county divisions managing ARPA projects, orders, and expenses to understand where current needs are and streamline efforts where possible.

Equitable Outcomes. Through programs and projects implementation, Dallas County promotes a sustainable recovery from the COVID-19 public health emergency and its resulting economic crisis. ARPA-funded assistance programs that have provided direct assistance to community members, including disadvantaged populations, include the Dallas County Emergency Business Assistance Program (EBAP II), The Emergency Microbusiness Assistance Program, the Emergency Nonprofit Assistance Program (ENAP), and the Emergency Mortgage Assistance Program (EMAP). Additionally, under ARPA, a health satellite clinic will be established in a Dallas area that has experienced health disparities. Dallas County's Health & Human Services Division also continues to utilize funding to serve the vital health and well-being needs of residents. Efforts include vaccination outreach, weatherization and energy assistance, and additional services for vulnerable populations.

Directed towards Health & Safety Measures: The health and safety of Dallas County employees and the public it serves is a top priority. The county has committed a large share of ARPA dollars to improving the health and safety of its team members and community members. This includes equipment and supplies that will help prevent and mitigate COVID-19 in congregate settings, such as jails and dense work sites, employee safety training, and measures that support the county's Marshal and Emergency Management team preparedness and response capabilities.

### **Strategic Planning & Goals**

Commissioners Court and County Administration work together with the coordinators of the county's ARPA SLFRF program to establish funding priorities and incorporate public feedback into its American Rescue Plan implementation. County leadership provides direction regarding the priority applications of the Federal relief dollars and county departments work in partnership to implement priority projects that should lead to important and positive impacts.

Each year, Dallas County Commissioners Court has adapted an annual strategic plan for its Coronavirus Local Fiscal Recovery Funds. These plans describe the desired priorities and anticipated projects, accompanied by estimated program area budgets. For the third program year, the county confirms its funding strategy that aligns with U.S. Department of the Treasury eligible uses. Year-3 builds off Year-1 and Year-2 plans and continues to commit funding to Public Health, Negative Economic Impacts, Public Sector Capacity, Infrastructure, Administrative, and Revenue Replacement categories. The following information is reflective of the Year-Three Strategic Plan, which was adopted by the Dallas County Commissioners on June 20, 2023.

**Public Health:** Allowable expenses to address the public health efforts to mitigate and prevent COVID-19, reimburse for medical expenses, provide for behavioral, mental, and substance abuse treatment services, and respond to increased violence in communities because of the pandemic. Year-three anticipated activities include:



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- ❖ Continuing testing and vaccination in partnership with Parkland clinics and other providers.
- ❖ Continuing the recently expanded eligible services at DCHHS and Parkland Clinics.
- ❖ Continuing public messaging on the importance of testing and vaccination. Finalizing the modernization of DCHHS and Parkland public health data systems.
- ❖ Continuing the recently expanded behavioral, mental, and substance abuse services in Dallas County. Continuing partnerships with nonprofit awardees.

**Negative Economic Impacts:** Allowable expenses to build a robust, resilient, and equitable economy in the wake of the public health crisis through assistance to households, businesses, and nonprofits. Year-three anticipated activities include:

- ❖ Finalizing business and nonprofit assistance awards through the already established Emergency Business Assistance Program and Emergency Nonprofit Assistance Program to eligible applicants.
- ❖ Continuing the expansion of affordable and permanent supportive housing initiatives in Dallas County. Continuing outreach to eligible residents on the Affordable Connectivity Program.
- ❖ Continuing partnerships with nonprofit awardees.

**Public Sector Capacity:** Allowable expenses to restore and bolster public sector capacity. Year-three anticipated activities include:

- ❖ Continuing the enhancement of technology to improve access to and the user experience of information technology systems the public utilizes.
- ❖ Continuing to address administrative backlogs caused by the pandemic shutdowns.
- ❖ Providing worker retention incentives to lower attrition and increase recruitment efficiency.

**Infrastructure:** Allowable expenses to make necessary investments in broadband infrastructure, which has been shown to be critical for work, education, healthcare, and civic participation during the public health emergency. Year-three anticipated activities include:

- ❖ Deployment of the Dallas County Broadband Infrastructure Strategic Plan

**Revenue Replacement:** Allowable expenses to provide for government services in an equal amount to the revenue loss experienced by Dallas County due to the COVID-19 public health emergency. Year-three anticipated activities include providing last-resort funding for necessary government services and projects.

**Administrative:** Allowable expenses for staff necessary to administer Dallas County's ARP-SLFRF programs for the duration of the spending period.

### Data Driven & Community Focused

In addition, Dallas County leadership continually works to understand the community priorities and direct funding in a manner that aligns with these. The COVID-19 public health emergency had harmful consequences on the health of the county's residents, emphasizing the need for resources to be directed towards long-term health investments. The need for health investments is further underscored by the 2022 Dallas County



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Community Health Needs Assessment\*. The assessment gives a number of insights into the health challenges affecting Dallas County. One of these results is chronic diseases, mental health, and preventative care being top community health concerns for respondents. With this in mind, over \$45,000,000 of funding is directed externally towards public health and healthcare structures, services, and strategies. Examples include community oriented primary care, expanding supportive housing for individuals with behavioral health needs, and investment in the healthcare workforce. This excludes additional nonprofit partners that are administering medical and behavioral health focused projects and resources being provided internally to support the Dallas County Health & Human Services department.

Dallas County strives to use ARPA dollars to tackle community needs, concerns, and long-standing inequities. According to the latest Dallas County Community Health Needs Assessment, there are many challenges that underline the need to fund housing activities. The county is currently underway to invest \$50,000,000 into affordable housing initiatives. Challenges from local housing market demand and supply have increased average prices and outpaced the growth in household income, leading to a decrease in affordable housing access\*. The county is deploying housing projects with the objective of increase the supply of affordable and workforce housing. Dallas County's Health & Human services department is also managing pandemic emergency mortgage assistance programs, which started under the Coronavirus Relief Fund and complements the rental assistance being covered under the Federal Emergency Rental Assistance I & II programs. Many county residents live vulnerable zip codes regarding mortgage forbearance, with average forbearance rates twice as high. The mortgage assistance program has provided approximately \$1,200,000 in relief to households experiencing mortgage arrears. The goal of these programs is to directly address housing challenges that many low-income families are facing.

\* <https://www.parklandhealth.org/dallas-community-health>

In addition to emphasizing the need for sustainability in ARPA programs that directly assist residents and improve economic conditions, a community aligned focus includes using the Federal assistance to lay the groundwork for long-term impacts through building public health and safety capacity. Dallas County's ARPA SLFRF program has committed over \$100,000,000 in capital expenditures that will allow the county to better serve and protect residents now and into the future. This includes a new Fire Station & Household Hazardous Collection Center, Emergency Operations Center, Bio-Safety Laboratory, Emergency Operations Upgrades, and a Health & Human Services Modernization Project.

### **Promoting Equitable Outcomes**

When utilizing the Federal assistance to respond to the pandemic, provide economic stabilization, and sustain and strengthen important public services, Dallas County strives to promote equitable outcomes. Furthermore, building resiliency and making recovery equitable is a priority for the county.

### **County Demographics**

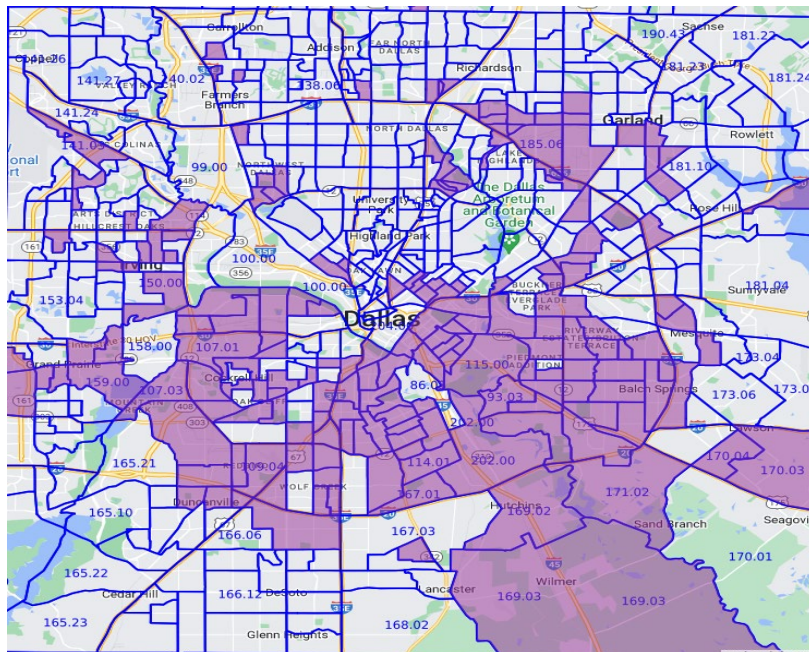


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Dallas County understands that the recovery needs in its geographic area are great. It is composed of thirty cities and a few unincorporated areas, including ten medically underserved areas as designated by the Department of Health and Human Service’s Health Resources and Services Administration\*. Dallas County has a population of 2,613,539, of which 14.3% live at or below the poverty line compared to 12.8% nationally. According to the U.S. Census Bureau the median household income is \$63,494 in Dallas County, slightly below the income level of \$69,717 across the United States. 22% of the county population is without health care coverage, compared to 18% across Texas. County homeownership rate is at 50.5%, significantly under the Texas rate of approximately 63%. Projects and programs that are proposed under or supplemented through ARPA SLFRF are intended to help all Dallas County communities, with an additional focus on those who are disadvantaged or underserved and who experienced significant negative health, economic, and social impacts during and following the pandemic.

\* <https://data.hrsa.gov/tools/shortage-area/mua-find>; <https://data.census.gov/all?q=Dallas+County,+Texas>

The U.S. Department of Housing and Urban Development (HUD) defines a Qualified Census Tract (QCT), as having “50 percent of households with incomes below 60 percent of the Area Median Gross Income (AMGI) or have a poverty rate of 25 percent or more”. The areas shaded in purple on the map of Dallas County below have been determined by HUD to be QCTs.



### QCT Investments

The county works to ensure a significant portion of the award and its external uses are directed to Qualified Census Tracts and serve families and organizations that experience the health and socio-economic challenges from living or working in these neighborhoods. As an example, recently approved ARPA funds will support bicycle and pedestrian trail projects in several QCT’s. A project is also underway to clean up environmental hazards in a preserve located in a QCT; funds are also being applied to support the creation of a volunteer program in





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preserve areas located within or near qualified census tracts. With American Rescue Plan aid, Dallas County is currently establishing a satellite clinic that will provide health services for children and adults in economically disadvantaged zip codes that also had high COVID vulnerability in the Southern Dallas area.

Looking outward, many subrecipient programs will take place in and/or serve QCT areas. Dallas County has also taken a large focus on health equity, as the COVID-19 pandemic highlighted disparities in access to healthcare. The county has partnered with its health and hospital district to distribute Fiscal Recovery Funds for patient services, specifically with the goal to provide better access and care to underserved households and vulnerable populations. Allocations have also been provided to the Health & Human Services teams to expand household assistance programs that serve low-income residents.

### **Public Health & Economic Impact Uses**

ARPA-funded initiatives are designed to ensure that constituents have the opportunity to participate in public health and economic response programs and services. The county's pandemic-related assistance programs have established eligibility criteria that is intended to tailor support to families, businesses, and nonprofits that have been adversely affected by COVID and have experienced its health or financial burdens firsthand. Emergency grants and other assistance is intended to support an equitable recovery throughout and past the funding performance period.

The county's use of fiscal relief dollars also focuses on building internal and external response and service capacity, to better serve residents and develop new partnerships to engage with community organizations and support underserved areas. Internally, ARPA funds are allowing Dallas County to create a more equitable experience for the residents and businesses accessing public services. The county's IT division is utilizing an ARPA allocation for an enterprise translation hub with abilities to translate content into Spanish and Vietnamese, providing better customer service for those that interact with the county website and speak another language. Dallas County also applied recovery funding towards data analysis and evaluation activities for its Office of Small Business Enterprise to increase business and equal economic opportunities for small businesses and promote their access and distribution to procurement activities.

New partnerships through the implementation of ARPA are allowing the county to participate in the ground effort to recover from the public health emergency and understand the needs and barriers for communities and populations historically disadvantaged and/or disproportionately harmed by the current crisis. For example, the county is managing a Nonprofit Partnership Program that provides allocations to eligible and awarded nonprofit organizations that will implement programs that serve some of those hardest hit by the public health and economic crises, such as through household assistance and workforce training services. During this program's competitive proposal process, nonprofits had to describe organizational efforts to promote equitable outcomes and/or how the program is designed with equity in mind.

### **Communication & Outreach**

It is very important for those in the community, especially marginalized and adversely affected groups, to be aware of the emergency assistance that was available under CARES and ARPA. To ensure broad and intended



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audiences are reached, Dallas County partnered with and continues to partner with a professional marketing and advertising firm. For example, the county approved a business assistance program to reach out to and provide rapid and emergency support to some of the smallest business in the area that were severely impacted. Providing emergency funds was critical to the county's ARPA program because these programs invest in those that have been more likely to face economic and social barriers. The partnership established and carried out a comprehensive outreach campaign to build awareness of the emergency business resources. This outreach is also critical to public health efforts. The county also partnered with the firm for a COVID-19 vaccination campaign to spread awareness of and education on the vaccines available. Advertisements were done on multiple media channels so messaging could touch every county community.

### **Advancing Equity**

Equitable outcome goals are incorporated into the funds request process to newly established programmatic monitoring methods. When accepting internal funding requests and coordinating external partnerships that focus on the pandemic's negative public health and economic impacts, the county coordinators ask for information on how the implementation of the funds would prioritize equity and focus on populations harmed or disproportionately impacted. County employees analyze funding requests and plans to understand the structure and goals of the program or project and how it will align with funding priorities and principles relate back to equity.

In 2023, Dallas County hired its first Chief Equity and Inclusion Officer. Dallas County ARPA SLFRF coordinators plan to partner with the newly established Office of Equity and Inclusion to evaluate how Fiscal Recovery Funded initiatives contributed to an equitable recovery, understand areas for improvement, and how the program can help meet diversity, equity, and inclusion goals.

### **Community Engagement**

During ARPA SLFRF program planning, Dallas County has promoted stakeholder engagement and included community feedback to ensure all community members have the opportunity to have their voices heard. Through multiple avenues, including technology and meetings, the county heard from residents, businesses, and nonprofit organizations about pandemic impacts firsthand and how the county can help address them. This includes information disseminated through the county website, social media, community organizational partners, and Commissioners Court meetings. Additionally, public comments were submitted on the Dallas County web page and county employees manage a general email account- [ARP@dallascounty.org](mailto:ARP@dallascounty.org)- to interact with the public on ARPA questions and inquiries.

During 2021, Dallas County engaged with the community directly through town-hall structured meetings and accepting electronic comments. This engagement supported county's leadership Year-1 strategic planning and ARPA partners continue to collaborate with county leaders and employees on how the funding can implemented to effectively address public health and negative economic effects. The Dallas County ARP web page- <https://www.dallascounty.org/cares-act/arp-en.php>- is available in English and Spanish and continues to be updated with important program information and as of 2023 a new projects report to provide increased



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transparency in how the SLFRF award is being applied. Each ARPA project or program is briefed to Dallas County Commissioners Court for approval. These briefings and court orders are available to access on the CivicWeb portal at <https://dallascounty.civicweb.net/portal/>.

### **Labor Practices**

Dallas County labor practices will follow and comply with all local, state, and federal laws, regulations, and directives. This includes compliance with all laws and regulations pertaining to wages and hours, state and federal income tax, unemployment insurance, Social Security, disability insurance, workers' compensation insurance, and discrimination in employment. The County, its contractors, and subcontractors shall comply with all applicable federal laws including:

- ❖ Title VI of the Civil Rights Act of 1964 (42 U.S.C. §§ 2000d et seq.) and Treasury's implementing regulations at 31 C.F.R. Part 22, which prohibit discrimination on the basis of race, color, or national origin under programs or activities receiving federal financial assistance.
- ❖ Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794), which prohibits discrimination on the basis of disability under any program or activity receiving federal financial assistance
- ❖ The Age Discrimination Act of 1975, as amended (42 U.S.C. §§ 6101 et seq.), and Treasury's implementing regulations at 31 C.F.R. Part 23, which prohibit discrimination on the basis of age in programs or activities receiving federal financial assistance.
- ❖ Title II of the Americans with Disabilities Act of 1990, as amended (42 U.S.C. §§ 12101 et seq.), which prohibits discrimination on the basis of disability under programs, activities, and services
- ❖ Generally applicable local and state labor laws and regulations.

### **Use of Evidence**

Dallas County is incorporating evidence-based interventions where possible and engaging in new efforts to monitor programmatic outcomes of its ARPA investments. Many of the county's health programs and measures have followed evidence-based models and best practices to make sure they are reasonably developed and achieve intended goals.

To achieve this, Dallas County has included question(s) on evidence-based interventions and program evaluations into its funding request and proposal review processes. As many projects have started in the past year, the county intends to continue to develop evaluation tools to understand evidence structures across the ARPA SLFRF program.

#### **Evidence-Based Health Services**

Evidence-based efforts have been a focus in public health and/or behavioral health uses. Dallas County asks for information on evidence-based practices for programs in these areas that may be funded by ARPA. This was



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collected when engaging with the health and hospital district, Parkland, to understand public health and mitigation treatment that will be used. Parkland is an integrated health system with a state-of-the-art hospital facility that serves many disadvantaged residents. They are implementing nine public health and medical projects through SLFRF. The county has also launched a First Responder Mental Health Program that requires cities or towns participating to only use credentialed therapists and if possible, those that have prior law enforcement experience.

Dallas County partners with divisions to make sure specific American Rescue Plan programs are managed by those with the relevant knowledge and experience. Dallas County Health & Human Services department has much experience in designing and administering health and social service programs that can best serve client needs. They are an accredited public health team, made up of a diverse and professional workforce, and provide many low-cost services to the county community. The department has implemented or extended multiple programs, including vaccination, emergency housing, weatherization, transportation, with Fiscal Recovery funds that follow established policies and procedures. For a housing replacement program supplement and certain affordable housing projects, the Planning & Development team, who is familiar with Federal housing and urban development programs, will lead and provide expertise as needed.

### **Other Evidence-Focused Efforts**

Dallas County launched one of its largest initiatives last winter, the American Rescue Plan Nonprofit Partnership Program. During the request for proposal solicitation process, applicants were required to describe proposed use of evidence. Additionally, the scoring criteria included evidence-based and evaluation plan factors. Awardees and final participants under this program will be providing information on the amounts applied to direct assistance and evidence-based interventions bi-annually.

Use of evidence may also extend to equipment and supplies to help the county implement strong measures to prevent and respond to the coronavirus. For example, the Sheriff's department in its funding needs describes how ARPA-funded items can help it follow CDC guidance. Proven technology will also be used to help prevent COVID and other airborne pathogens through the purchase and installation of UV lighting and bipolar ionization equipment.

### **Performance Report**

Dallas County continues to enhance its performance management tools and capabilities to confirm that projects and programs covered by SLFRF meet their intended outcomes and that any challenges can be addressed in a timely manner. In many cases, SLFRF allocations provided the foundation for new initiatives or to build their capacity. In these cases, the county considers sustainability and advocates for newly established or enhanced services to remain sustainable following the ARPA performance period.

The ability to plan for and meet funding program goals remains is incorporated is into the Dallas County ARPA program where possible and continues to be a stronger focus as the program of performance proceeds. During funding request and proposal reviews, intended outputs and outcomes are analyzed and at times documented in project agreements. The Dallas County American Rescue Plan Nonprofit Partnership Program, which

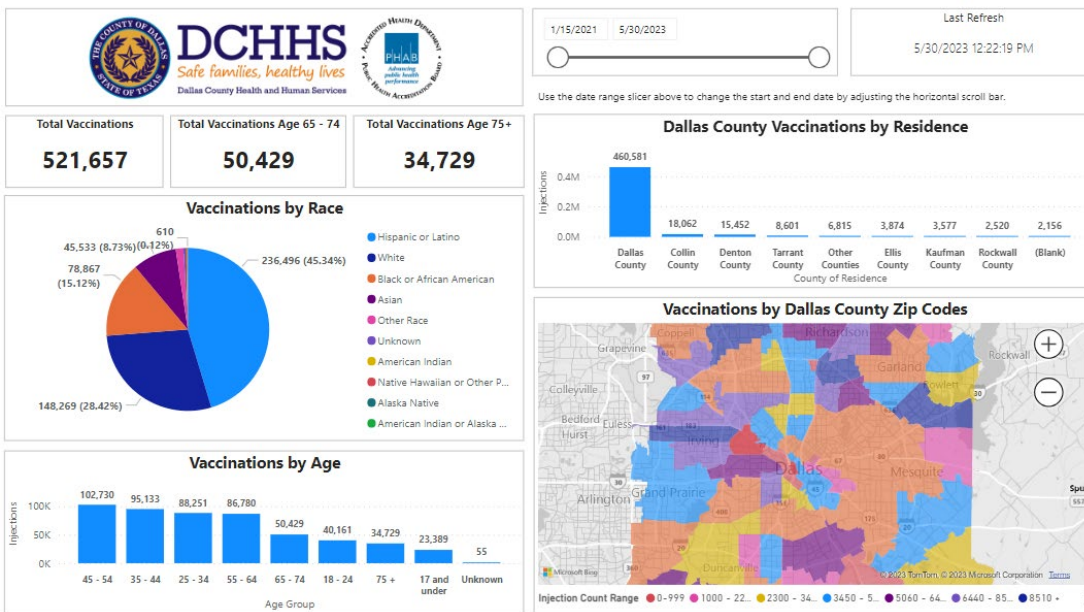


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represents close to a \$50,000,000 investment, started with a procurement request for proposal process. The evaluation criteria included outcomes; specifically, the strength of the evaluation plan and how well outcomes corresponded to SMART elements.

### Public Health Data & Dashboard

Dallas County’s Department of Health and Human Services collects numerous data points to track important COVID-19 related information that impacts the county’s ARPA SLFRF program. This information is available to the public at <https://www.dallascounty.org/covid-19/>. These databases include information on vaccination and testing. These data points help visualize the progress of public health initiatives and complement other projects, such as the COVID Vaccine Campaign, that were launched to provide awareness of available vaccines and resulted in millions in impressions and the attendance multiple outreach events.



As displayed below in the performance highlights below, metrics were collected on several assistance programs and continue to be incorporated and aggregated for ARPA SLFRF programming. Dallas County employees will continue to engage in efforts to capture and organize information on project and program effectiveness.

### Recovery Funding Performance Highlights:

- ❖ Dallas County Vaccination Project: Served 487,000 people with a record number of 12,000 vaccinations in one day.
- ❖ Emergency Mortgage Assistance Program: Assisted 172 households at an approximate amount of \$1,239,185.39



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- ❖ Dallas County Weatherization Readiness Program (ARPA Supplemented): Served 90 households with a variety of weatherization services
- ❖ AARP Ride@50+ Program: Provided transportation to 49 individuals
- ❖ Emergency Microbusiness & Small Business Assistance Program: Provided grants to 105 businesses
- ❖ Emergency Nonprofit Assistance Program: 44 nonprofits awarded
- ❖ Affordable Housing & Workforce Solutions Program: Committed an estimated \$50,000,000 towards 16 projects
- ❖ DRTRR Program (Regional Partnership): Enrolled 465 households in housing assistance

\*Data as of May/June 2023

The following table presents the SLFRF required performance metrics as indicated by the U.S. Treasury. This performance information was collected through multiple services and some project data points are still being acquired and reviewed by Dallas County employees. In addition, certain projects, especially those providing holistic and comprehensive services, have assistance numbers reported for multiple several areas.

ARPA SLFRF Project Performance Indicators	Dallas County Services	Partner Services	Estimated Totals
<b>Household Assistance &amp; Housing Support</b>			
Number of Households Receiving Food Assistance	0	2070	2070
Number of Households (Rent/Mortgage/Utility Aid)	262	612	874
Eviction Prevention Services	0	237	237
Services for Unhoused Persons	20	1242	1262
Housing Vouchers & Relocation Assistance	1	0	1
Other Housing Support	121	690	811
	<b>404</b>	<b>4851</b>	<b>5255</b>
<b>Assistance to Unemployed or Underemployed Workers &amp; Community Violence Interventions</b>			
Individuals Served by Community Violence Interventions	N/A	0	0
Number of Workers Enrolled in Sectoral Job Training Programs	N/A	114	114
Number of Workers Completing Sectoral Job Training Programs	N/A	16	16
Number of People Participating in Summer Youth Employment Programs	N/A	3	3
	0	133	133
<b>Addressing Educational Disparities &amp; Lost Instructional Time</b>			
Number of Students Participating in Evidence-Based Tutoring Programs	N/A	1016	1016
Other Assistance to Students to Address Lost Instructional Time	N/A	2387	2387
	0	3403	3403
<b>Healthy Childhood Environments</b>			
Number of Children Served by Childcare & Early Learning	N/A	670	670
Number of Families Served by Home Visiting	N/A	220	220
Number of Families Served by Child Welfare System Assistance	N/A	44	44
	0	934	934
<b>Public Health</b>			
Number of Individuals Assisted through Health Services	4	1263	1267



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### Project Inventory

**Project Name:** Enhanced Contract Security Services Project (Alt. Name: Security Guard Services)

**Funding Amount:** \$8,647,953.60

**Identification Number:** 88

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** These security services, through a service price agreement with Centerra Group, LLC, will allow the Dallas County Marshal's Office to provide effective security services throughout County buildings, including government centers, administration and court buildings, probation buildings, and facilities that contain sensitive or valuable equipment. Specifically, it will help supplement staff and enable additional forces in the field, assisting with threat deterrence and the ability to address and respond to security threats in an effective and expeditious manner. Contracted security can also support quick response units and for special events as needed. The project is expected to continue until the remainder of the allowable SLFRF performance period. Performance measures and evidence-based interventions not applicable at this time.

**Project Name:** CARES Approved COVID-19 Expenses

**Funding Amount:** \$822,295.21

**Identification Number:** 89

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** Following the closeout of the CARES Act Coronavirus Relief Fund (CRF) Federal relief assistance provided to Dallas County, COVID-19 related expenditures continued. Due to this, a portion of the ARP Act Coronavirus Local Fiscal Recovery Funding will be used to pay for these important items and intra-county services that were originally approved or analyzed under the terms of CARES aid and have been re-analyzed under SLFRF. This project has concluded as funding has been obligated and expended. Performance measures and evidence-based interventions not applicable at this time.

**Project Name:** NTBHA Hospital Based Competency Restoration (OCR) Services

**Funding Amount:** \$4,368,320

**Identification Number:** 83

**Expenditure Category:** 1.12 Mental Health Services

**Description:** Dallas County is engaging with the North Texas Behavioral Health Authority (NTBHA) to provide access to psychiatric hospital-based competency restoration services for the county inmate population. The COVID-19 pandemic has caused a reduction in available state hospital bed space, creating a backlog of competency restoration bed needs, and has been compounded by other difficulties like reductions in staff and recruitment challenges. Unfortunately, this backlog has had negative public health consequences on inmates as they wait for extended periods of times for competency restoration mental health treatment. NTBHA will implement the funds to contract with behavioral health providers to provide access to psychiatric hospital competency restoration beds. The timeline for funding is for one year to contract



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with behavioral health providers to reserve a fully operational hospital unit of 16 beds at a rate of \$800 per day with included administrative oversight and outcome monitoring. It hopes to serve approximately 113 individuals to support their continued movement through the legal system; Dallas County will ask the organization to provide total number of those served. The project budget amount of \$4,368,320.00 is expected to be applied towards evidence-based interventions. The organization will ensure clinical appropriateness and compliance with applicable rules and regulations.

**Project Name:** Enterprise Translation Portal & Virtual Agent Project

**Funding Amount:** \$439,000

**Identification Number:** 84

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** The enterprise translation hub and virtual agent will allow Dallas County to provide a more engaging and equitable experience for its constituents and businesses that interact with the county website. Dallas County's Office of Information Technology (IT) has partnered with Carahsoft Technology Corporation to support the platform implementation. The project's hub will be used to provide translation abilities, specifically translating content into other languages, including Spanish and Vietnamese. This will drive public service delivery and support efforts to provide equitable programs and services, allowing more of Dallas County's population to utilize website features and forms. The virtual agent will be embedded on dallascounty.org will be available when the county offices are closed, such as nights and weekends; the agent will help website visitors by providing instant messaging in both Spanish and English. This project is currently taking place, evidence-based interventions are currently not used.

**Project Name:** IT Technology Infrastructure & Cybersecurity Improvements Project

**Funding Amount:** \$5,210,000

**Identification Number:** 85

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** This investment is to enable the Dallas County Office of Information Technology to pursue tools and services for their data protection, enhancement, and cybersecurity efforts. Additionally, project will cover tools to support real-time compliance monitoring and management. This project encompasses multiple components, including a Data Loss Prevention Tool to protect data sets, access and dissemination, a gap assessment for compliance with policies and regulations, a Security Scorecard tracking and monitoring tool to aid in the monitoring of contracted vendors, SIG Security Questionnaires for public entities, and a Cyber Training Bootcamp series to provide extensive training and to help the IT Security team stay current in a constantly developing and changing cyber threat landscape. Different activities of the overall project are ongoing and expected to continue throughout the allowable performance period.

**Project Name:** Juvenile Employee Retention Program

**Funding Amount:** \$3,244,712

**Identification Number:** 86

**Expenditure Category:** 3.3 Public Sector Workforce: Other





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**Description:** The Juvenile Department has is experiencing challenges in attracting and retaining frontline employees who provide critical services within the Residential/Detention facilities. One of the challenges in recruitment and retention is the intense competition for employees engaged in youth services and a shortage of qualified personnel to serve as Juvenile Residential and Supervision Officers. Furthermore, the standards for these positions are higher than those for roles found outside this type of profession. New hire training expenses can be high and the attrition, which has increased over the last several years, in this employee population can have a significant financial impact on the county, estimated at just over \$2.1 million. An investment in these types of employee incentives can hopefully increase retention for the Juvenile Division and reduce the cost of turnover. The program's components include a pay differential for certain shifts, two percent salary increase for Detention Officers, Supervisors, & Admission Coordinators, additional amount for time worked during mandated hours, and the Direct Care Exempt Employee Payment Program for exempt staff certified as Juvenile Probation Officer/Supervision Officers. The Juvenile Department attraction and retention initiative started in early 2023, is planned for three years, and will be measured in the as the project progresses to determine effectiveness. Evidence-based interventions not determined at this time.

**Project Name:** Municipal First Responder Mental Health Program (FRMHP)

**Funding Amount:** \$1,000,000

**Identification Number:** 87

**Expenditure Category:** 1.12 Mental Health Services

**Description:** In November 2022, Dallas County launched a new partnership with county municipalities to help these government organizations support the mental health and wellness of their first responders. The county considers first responders a COVID-19 impacted population, due these essential employees facing increased demands throughout the public health emergency and serving on the frontlines of the pandemic. This initiative provides for grant funding to cities or towns located in the county for the purpose of providing mental health treatment and peer support services to their fire, police, and other first responder teams. Thirteen cities elected to participate and will be provided a program allocation based on a per-capita formula. The program launched in 2023 and is expected to end in November 2024; the \$690,562 is expected to be dedicated to evidence-based practices as each participant agreed to use appropriately credentialed and experienced providers.

**Project Name:** County Courts at Law Backlog Court

**Funding Amount:** \$1,696,544.35

**Identification Number:** 44

**Expenditure Category:** 3.5 Public Sector Capacity: Administrative Needs

**Description:** The COVID-19 pandemic has impacted court operations and resulted in a backlog of court cases in five Dallas County Courts at Law. The courts have concurrent civil jurisdiction with the Dallas Civil District Courts. During the past two years of the pandemic, pending caseloads in these courts have increased twenty-one percent. In addition, the appeal proceeding from the Dallas County Justice of the Peace Courts have added to the caseload of County Courts at Law. Funds provided to this backlog court initiative intend to address the case backlog's negative effects on court operations and allow staff to directly address the pandemic-resulting administrative backlog. The project was authorized for one year and may continue depending on performance outcomes. Evidence-based interventions not applicable.



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**Project Name:** DCHHS Energy Assistance Program

**Funding Amount:** \$200,000

**Identification Number:** 93

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** Dallas County, through its Health and Human Services Division, manages a Comprehensive Energy Assistance Program (CEAP); this is a utility assistance program designed to assist low-income households in meeting their immediate energy needs and to encourage residents to control long-term energy costs through energy education. Specifically, this may include repairs to existing heating and cooling units, utility payment help, and the purchase of portable heating and cooling units due to crises. To enhance the program's services, SLFRF dollars will be distributed to DCHHS. Additional funding is crucial at this time as the CEAP award, part of the Low-Income Home Energy Assistance (LIHEAP) Federal grant program, faces depletion. Per program requirements, priority is given to those with the highest home energy needs, which may include the presence of a Vulnerable Population in the household or low-income household facing high energy consumption and a high energy burden. This project provides the county the opportunity to continue to serve households through emergency measures that may not have been helped due to the exhaustion of other grant funding. No dollar amount to report on evidence-based interventions at this time and is expected to continue until funds have been depleted or if funding period has ended. Data on the number of households assisted will continue to be collected; it is currently at 90 served.

**Project Name:** Dallas County Health & Human Services Modernization Project (Alt. Name Design Services for the Health & Human Services Building Renovation & 4<sup>th</sup> Floor Renovation)

**Funding Amount:** \$2,620,540

**Identification Number:** 25

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** Facilities Management has engaged with PGAL for design and architectural services for the HHS services building modernization project. Dallas County Health & Human Services continually provides county residents important health and social services. The facility that the DCHHS team operates out of is aging and many areas of the building have not been improved since the county first took occupancy. This leads to challenging and inefficient workplace conditions, potentially affecting the crucial public health operations and community services the staff implements for county residents. As part of the HHS services building modernization, funding was also approved to cover renovation expenses for the building's 4th floor. Upgraded space will provide new capacity for the DCHHS public health emergency operations and provide necessary space for the Medical Reserve Corps and for the Ryan White Grant Program case management services. The current floor area does not have the appropriate space to address surge capacity during an emergency. This results in the Public Health Emergency Preparedness Program and the Public Health Emergency Operations Center, both utilized for developing emergency response capabilities and emergency incident management, on separate floors. The capital project will ensure that the current location gaps and space challenges are addressed, creating an adequate DCHHS emergency operations center. Evidence-based interventions not applicable as this will be a building design and capital investment. The project phases have started and are expected to continue until the end of the performance period.



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**Project Name:** Bio-Safety Level-3 Testing Laboratory for Dallas County Health & Human Services

**Funding Amount:** \$52,000,000

**Identification Number:** 46

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** This significant capital initiative will allow the Health & Human Services Division a new centralized, efficient, and state of the art BSL3 laboratory facility to meet the current and growing needs of the department. The importance of a new site was highlighted by the unprecedented COVID-19 emergency and the need for HHS to respond to the coronavirus and its ongoing safety and high consequence impacts. Core diagnostic functions, along with safety, relate to the identification, containment, security, and incident response to emerging and high consequence diseases. The current setting has played a pivotal role in providing emergency diagnostics for Monkeypox, West Nile Virus, H1N1 influenza, Ebola, Zika, COVID, and other pinnacle public health investigations, but is close to thirty years old. The new lab will alleviate current inefficiencies and support large-scale public health responses by providing the necessary capabilities to address emerging infectious disease threats. Evidence-based interventions not applicable as this is a capital investment. Land has been acquired to initiate the investment and construction is expected to continue until the end of the performance period.

**How does this project contribute to addressing climate change?** Climate change can bring additional health threats to the region. The DCHHS Biosafety Laboratory will encompass 69,000 square feet of specialized laboratory support, further helping the county identify and respond to public health concerns and emergencies. The project hopes to obtain LEED Silver Certified Accreditation. It will utilize locally sourced materials and have a building envelope that will be energy and thermally efficient. The electrical systems are designed for energy efficiency and compliance with the International Energy Conversion Code. To further achieve optimal efficiency, a split HVAC system will be utilized to support air quality in support areas and laboratories, eliminating cross-contamination.

**Project Name:** Probate Court Renovation Project (George Allen Courthouse 7th Floor Renovation)

**Funding Amount:** \$10,948,634

**Identification Number:** 90

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** This capital initiative is for the demolition and renovation of the George Allen Courthouse (600 Commerce Street) 7th Floor. Specifically, it will be for the area of the building that was constructed in the 1960's and provide upgrades and modern infrastructure that will better accommodate the Probate & Associate Probate Courtrooms, their offices, and the county Clerks that serve the Probate division. Through a competitive procurement process, Holt Construction was selected for the construction contract. Evidence-based interventions not available as this is a capital expenditure. The renovation has started and is expected to continue into the next year.

**How does this project contribute to addressing climate change?** The George Allen Building project to build court and support office space will help lower the county's environmental footprint in several ways. For demolition, asbestos will be identified, removed, and disposed safely by a licensed environmental company. The new construction is designed with environmentally responsible materials, including recycled content and reduced energy consumption. Floor layout includes



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the utilization of natural light and materials and finishes will be made of recycled material. Lighting will be energy efficient through the use of LED fixtures and timer controlled. In addition, new plumbing installation will be low-flow and sensor-controlled. Finally, constant volume flow HVAC systems will be replaced with variable-air-volume systems that respond to changing load requirements, minimizing fan power and saving energy.

**Project Name:** Jail Medical Ward Sanitary Plumbing Replacement

**Funding Amount:** \$1,602,281

**Identification Number:** 94

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** This project is an investment for the Jail Medical Ward sanitary drain line plumbing is needed due to the degraded condition of the pipes. The current condition of the sanitary drain line infrastructure poses public health concerns in the dense jail setting. Due to the age and condition of the piping, leaks can result and impact the facility's third floor medical ward; this creates additional concerns and resource pressures for the Sheriff's department. Furthermore, inmate and staff exposure to untreated wastewater is of great concern and the county desires to use relief funds to address it. The scope of work will include the demolition of existing sanitary piping with proper disposal and the installation of new sanitary piping to all fixtures and floor drains. The county has engaged F.H. Paschen, SN Nielsen & Associates, LLC as the contractor. It is anticipated to take place over three months. Evidence-based interventions not applicable.

**Project Name:** New Emergency Management Operations Center

**Funding Amount:** \$30,037,000

**Identification Number:** 97

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** A new EOC facility will be constructed on three adjacent tracts of land and will serve as a new center to coordinate information and resources to support incident management. The initial cost was to acquire the properties at a cost of \$6,355,000. It will support HSEM and its partnership with municipalities, emergency responders, law enforcement, NGO's, county departments, volunteer organizations, and state and federal agencies to provide an 'all-hazards' emergency management approach. Furthermore, it will provide the community with the systems and structures to effectively respond to emergencies through enhanced incident command and coordination. Incident command includes tactical activities to apply resources on scene, incident support, policy guidance and senior-level decision-making, and outreach and communication with the media and public. Evidence-based interventions do not apply as this is a capital project. Land has been acquired and development is expected to continue until the end of the program performance period.

**How does this project contribute to addressing climate change?** Dallas County understands that climate change will impact the disasters that the community will need to respond to in the future and the importance of needing to respond to those efficiently and effectively. The new EOC will be a single-story facility with a secure area for emergency operations and seven vehicle bays for fast response. Understanding that catastrophes can impact public services and infrastructure, it will be designed to be self-supported so that it can continue to be utilized when utilities are not available. The



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construction will follow the International Energy Conservation Code guidelines. This capital project is currently working to obtain LEED Silver Certified Accreditation.

**Project Name:** Affordable and Workforce Housing Solutions Program

**Funding Amount:** \$37,081,235

**Identification Number:** 96

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** Dallas County is allocating a significant portion of American Rescue Plan funding towards the creation and preservation of affordable housing units. Affordable housing investments will target COVID-19 impacted households. The combination of a large number of higher-income households who have weathered the pandemic without significant income losses, low interest rates, and housing supply constraints exacerbated by the pandemic, have driven a sharp increase in the sale price of homes. The result is many low-income households struggling with lost employment and income and falling behind on their housing payments. Project managers will ensure the average property value of the created or preserved housing units will be accessible to residents who have been harmed by the negative outcomes of the pandemic. The housing program will create or preserve affordable housing options in project locations distributed throughout the county. Each project included will provide housing units for an aggregated total of at least 1,847 units, working towards a goal of 2,000 units. To date, over a dozen affordable housing project sites have been approved in Commissioners Court and the number of housing units developed will be monitored. Evidence-based interventions have not been collected but the county will follow Federal guidelines and tailor the housing program in a manner that is reasonable and proportional.

**Project Name:** Ultra-Violet Light & Bipolar Ionization Technology Project

**Funding Amount:** \$450,000

**Identification Number:** 95

**Expenditure Category:** 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

**Description:** To address ongoing COVID-19 and other airborne pathogen concerns, Dallas County has approved UV lighting and bipolar ionization technology equipment throughout the pandemic time-period. This equipment has been valuable in helping to prevent coronavirus spread at county buildings. Some of the equipment tubes have reached their effective life span, resulting in the need for replacement. Replacement activities will help the county continue to fight against hazardous airborne pathogens and improve indoor air quality for its team members and the public. Use of evidence does not apply as this is a capital expense. Project is expected to start soon.

**Project Name:** Bilingual Marketing & Outreach Campaign for Broadband Enrollment

**Funding Amount:** \$4,135,000

**Identification Number:** 91

**Expenditure Category:** 2.37 Economic Impact Assistance: Other



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**Description:** The broadband manager has engaged with Alpha Business Images to launch a Broadband Enrollment marketing campaign. This project is part of the county's comprehensive Broadband initiative. The messaging and outreach campaign is designed to increase the number of Dallas County individuals applying for the Affordable Connectivity Program. This will support activities to help more households subscribe to internet service. Through this project, Dallas County hopes to target 16,000 unconnected homes through marketing activities to get them connected. The marketing partner will implement multiple strategies such as a call center and proprietary methodology. This campaign was approved in 2022 and started earlier this year. Its goal is to assist the county in achieving its enrollment target of the identified unconnected households within the next two years. Updates on deliverables will be provided, including geographic reach and number of households identified. Campaign targeted audiences include households that are at or below 200% of the Federal poverty guidelines and/or who currently receive a government benefit such as SNAP. Evidence-based interventions are not specified for a dollar amount, but ABI is leveraging its integrated approaches and years of experience working with hard-to-reach communities to achieve campaign goals.

**Project Name:** Open Space Program County Preserve Initiative

**Funding Amount:** \$214,500

**Identification Number:** 92

**Expenditure Category:** 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

**Description:** The Planning & Development Parks & Open Space Program is undertaking new initiatives to improve the public health and safety and cleanliness in county preserve areas. This project includes multiple initiatives that will take place in Southeastern Dallas County and focus on historically underserved areas. Building off these initiatives, the program will also create an Open Space Plan to further address inequity in the communities surrounding the preserves. Funding will help address multiple program areas; this includes the cleanup of environmental hazards like illegally dumped tires, launching a volunteer program that will focus on trash cleanup, trail and preserve maintenance, habitat management, and other related activities, the installation of a prefabricated restroom facility, and a utility vehicle to provide emergency response capabilities and help to reach areas of the preserves that are difficult to access. The county has started some aspects of the project and will continue to utilize funds for the preserve until the end of the funding period. Evidence-based interventions have not been detailed.

**Project Name:** DCHHS Weatherization Readiness Program

**Funding Amount:** \$900,102.93

**Identification Number:** 41

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** Providing different types of assistance to low-income households is a SLFRF program priority for Dallas County. In that spirit, a funding supplement was approved to continue to serve residents considered impacted and disproportionately by the pandemic by providing them emergency AC and heating units with other weatherization support. Heating and cooling resources help families survive extreme temperatures, especially vulnerable homes with elderly individuals, disabled persons, and young children. The program also will cover costs for up to 250 homes to be weatherized. These funds will enable this program to continue to serve low-income families and marginalized



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communities through the established weatherization assistance services. Use of evidence dollar amount not collected, but program performance continues to be tracked by number of households served, which is currently 121.

**Project Name:** 2022 Employee Retention Program

**Funding Amount:** \$45,000,000

**Identification Number:** 39

**Expenditure Category:** 3.3 Public Sector Workforce: Other

**Description:** Dallas County has been putting in great efforts to support employees who have been on the frontlines of the pandemic, continuing to provide essential government services to county residents. It is important to recognize team members who have continued to implement operations, programs, and services throughout the COVID-19 public health emergency. Additionally, Dallas County would like to remain a competitive employer of the Dallas-Fort Worth region. The average attrition rate of county-wide was near 15%; this investment to staff would also support the goal of halting and even lowering this rate. This project provided employee retention payments in three tranches in the Fall of 2022. The retention payment amount of \$6,000 for full-time eligible employees (pro-rated for regular part-time employees) was based on a calculation of the average pay rate. This retention funding has successfully met one of the project's intended goals of slowing the rate of increasing attrition; annualized attrition based on Fiscal Year 23 Quarter 1 is 17.25%, compared to the previous year at 16.42%. The next objective for this program for this fiscal year is to hold the attrition rate flat. Dallas County will continue to monitor the project data to see the short and long-term impacts of the retention incentives.

**Project Name:** Metrocare Mental Health & Preventative Measures

**Funding Amount:** \$7,000,000

**Identification Number:** 15

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** Dallas County partnered with Metrocare to provide Fiscal Recovery Funds for the mental health services provider to expand their Supported Housing Program and support their COVID-19 public health measures. Specifically, Metrocare will expand its permanent supported housing by purchasing and managing a 40-unit multi-family property. Their program offers residence to those individuals who are most difficult to house, with a focus on residents with severe mental illness and a history of homelessness. This purchase allows the organization to house an additional fifty-five families for two years. Families will be allowed to remain in their housing for as long as they honor lease provisions, due to their unlikely transition to the competitive housing market, and will be provided housing case management services. This project specifically provided \$2,000,000 for supplies and other COVID-19 related measures and \$5,000,000 for a property purchase. Metrocare will also use their allocation to incorporate COVID-19 preventative measures such as PPE and temperature screening equipment. Although this organization provides behavioral health and supportive housing, these dollars were to benefit the organization and further its capacity, so there is no dollar amount allocated for evidence-based practices. Metrocare has received and applied the funding and will update the county future housing supportive services updates.



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**Project Name:** NTBHA Mental Health & Substance Abuse Services & COVID-19 Preventative Measures

**Funding Amount:** \$3,821,747

**Identification Number:** 19

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** Dallas County is providing a SLFRF allocation to the North Texas Behavioral Health Authority (NTBHA) to increase their capacity to respond to the COVID-19 public health emergency and help the organization address COVID-19 created and exacerbated trauma and mental health difficulties county communities are facing. The NTBHA projects will provide new capacity to assist individuals who have been negatively impacted by COVID-19, including those facing behavioral challenges resulting from the pandemic. It includes the installation of the Cloud 9 Telehealth Platform to provide continuity of care for clients. NTBHA will also utilize funds for their living room renovations. Living Room services were greatly impacted by the coronavirus pandemic, providing services for individuals exiting the Dallas County Jail, in an inadequate setting. These renovations will enable the organization to meet service demands and support social distancing. Funding is being used to purchase and implement PPE and other and modification measures. The organization has recently reported the Cloud 9 program, under pilot, has developed new information sharing capacity for care coordination and is expected to deploy in the next couple months. Ventilation system improvements have also finished. Although the entity specializes in behavioral health, there is no evidence-based amount as this payment is not specifically for services.

**Project Name:** Emergency Nonprofit Assistance Program

**Funding Amount:** \$5,000,000

**Identification Number:** 37

**Expenditure Category:** 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)

**Description:** The Nonprofit Assistance Program (NPAP) provides one-time grants to eligible Dallas County area 501(c)(3) and 501(c)(19) entities that experienced increased service demand or financial insecurity during the Coronavirus pandemic. Many of these entities faced new challenges and unprecedented demand during the past two and a half years; they are valuable members of Dallas County, continuing to address food and housing insecurities, education and employment obstacles, public health threats in neighborhoods, and other community challenges and provide for struggling families. This program will align with Dallas County's strategy to utilize a portion of the recovery funds to address COVID-19's economic harms to households and small businesses and nonprofits, contributing to the Dallas community's robust response efforts and attempts to reach households most harmed by the crisis. Specifically, the grant program can provide funding to charitable organizations that experienced any or all of the following challenges: Decreased Revenue (ex: From Donations & Fees), Increased Costs (ex: Uncompensated Increases in Service Needs), Challenges Covering Payroll, Rent/Mortgage, or Essential Operating Costs, Decreased Capacity to Weather Financial Hardship and/or New Expenses Necessary to Mitigate Financial Hardship such as Technical Assistance & Business Planning. The grant initiative is designed to provide financial assistance to organizations that can demonstrate a public health and/or economic impact to their nonprofit and its vital community services. This includes impacts to critical programs that serve vulnerable individuals and families and those that were disproportionately affected by the public health emergency. The program is currently concluding and has served 44 eligible nonprofit entities.





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**Project Name:** Microbusiness COVID-19 Relief Grant Program (Including Marketing)

**Funding Amount:** \$2,100,000

**Identification Number:** 38

**Expenditure Category:** 2.33 Enhanced Support to Microbusinesses

**Description:** The program was designed to rapidly provide financial assistance to “micro” small businesses with less than five employees, a gross income of less than \$61,870, and adversely affected by the current pandemic to help them mitigate financial hardship. The target population included micro businesses that face systemic barriers to access capital, including businesses owned by women, minorities, veterans, individuals with limited English proficiency, and business owners located in low-wealth and rural communities. The project outcomes included helping to re-start or recover small micro businesses that have closed during the pandemic and support those who have experienced economic downfall during the pandemic with a grant of a maximum amount of \$5,000. The Micro-business and small business marketing campaign enabled outreach activities in 2022 to ensure Dallas County businesses who were negatively impacted by the COVID-19 pandemic were aware of the assistance available. The campaign was created and managed by Alpha Business Images, LLC (ABI) and included strategies to maximize community outreach and leverage strategic partnerships. It consisted of marketing to targeted audiences like self-employed workers and sole proprietors and conducting in-person activities. It was designed to increase the number of people in the pipeline for assistance while simultaneously helping micro-businesses understand the application process. Throughout the messaging campaign, ABI provided marketing metrics that revealed the campaign’s effectiveness. Emergency business assistance is currently being closed out and has provided 105 grants thus far.

**Project Name:** Sheriff Department Employee Retention Program

**Funding Amount:** \$5,190,000

**Identification Number:** 40

**Expenditure Category:** 3.3 Public Sector Workforce: Other

**Description:** The Dallas County Sheriff’s Department has faced challenges in attracting and retaining Detention Services Officers (DSOs). This can create barriers for the Sheriff’s office to meet its workforce and operational needs. This is partially due to intense competition for jailers and sworn law enforcement officers and the requirements for DSOs are higher than those found in non-law enforcement jobs. With high training costs for these positions, the cost of attrition in this employee population can be very high, at just over \$5.6 million for the most recent fiscal year. Furthermore, the attrition rate for DSOs has increased from 11.4% in 2020 to 16% in 2022. This project hopes to address these retention concerns and reduce employee turnover through three components including a lateral transfer program, shift differentials, and the elimination of parking fees for first watch. Dallas County will monitor the investments effectiveness in decreasing attrition rates in this employee group. The project is planned for three years and evidence-based interventions are not applied.

**Project Name:** AARP 50+ Transportation Program

**Funding Amount:** \$254,179

**Identification Number:** 42



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**Expenditure Category:** 1.14 Other Public Health Services

**Description:** In support of Dallas County's older adult population, a funding supplement was provided to the AARP Ride@50+ Program. This additional funding enables the essential transportation benefits to continue for seniors as the demand for essential services increases. The ongoing project provides pick-up and drop-off passenger services in many Dallas County zip codes. Since January 2020, the AARP transportation initiative has booked thousands of rides and allowed seniors to be able to get access to essential services, such as medical appointments, pharmacies, and food stores. It was a priority for the county to continue to assist the senior population throughout the COVID-19 pandemic. By enhancing transportation access, the funds hope to help empower aging in place, increase access to medical care, maintain independent, facilitate social interaction and community engagement, and reduce isolation. The program will continue while the remaining budget is available. A dollar amount towards evidence-based is not available, but evaluation is done on ridership statistics and customer satisfaction.

**Project Name:** Courthouse Security Lockdown System

**Funding Amount:** \$151,000

**Identification Number:** 43

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** The purchase and installation of Rhinoware Lockdown Systems for the Dallas County Marshal Service included cylinder locks, training, and certification. This equipment will be part of a comprehensive active shooter response system and allow occupants to barricade in place. It specifically allows occupants to barricade in place by deploying an additional proprietary lock shank into the floor. This also makes the doors impervious to mechanical and dynamic breaching, providing an additional layer of security and helping assist law enforcement in safeguarding the lives of employees, citizens, and the judiciary. Evidence-use is not applicable and the system is expected to be installed in the near future.

**Project Name:** Fire Marshal Emergency Vehicles

**Funding Amount:** \$120,303

**Identification Number:** 45

**Expenditure Category:** 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

**Description:** The Homeland Security & Emergency Management and Fire Marshal teams continue to work to increase and improve their emergency operations and capabilities. These vehicles will serve as an extension to the Emergency Operations Center and will be deployed to respond to COVID-19 and other potential threats to the Dallas County community. The vehicles were acquired and evidence-based does not apply to this project.

**Project Name:** Active Shooter Response and Safety Training

**Funding Amount:** \$249,000

**Identification Number:** 47



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**Expenditure Category:** 6.1 Provision of Government Services

**Description:** Dallas County's Homeland Security and Emergency Management team is partnering with Dallas College to provide county employees with active shooter response training. This project will help establish a culture of preparedness at the county and encourage teams to be prepared for emergency situations. Additionally, this training can help support citizen safety. Dallas College worked with the Emergency Management team to develop online and in-person training courses. These training sessions are currently open to law enforcement and non-law enforcement employees and focus on active shooter response and general safety. The courses can serve up to 3,500 designated personnel online and up to 1,000 in face to face training. The training may take place over two years and although there is not a dollar amount for evidence-based interventions designated the curriculum and materials were developed in partnership with an educational institution.

**Project Name:** Parkland Health Newborn Nurse Home Visiting Program

**Funding Amount:** \$4,000,000

**Identification Number:** 48

**Expenditure Category:** 2.12 Healthy Childhood Environments: Home Visiting

**Description:** Dallas County, the City of Dallas, and Parkland Health & Hospital network have teamed up to provide newborn home visit programming in North Texas. The county found this initiative to be especially important at this time due to the negative public health harms communities are facing as a result of the COVID-19 pandemic; this may consist of missed appointments and immunizations and postpartum care appointments. The service model is a short-term nurse home visitation program that triages families' needs and connects them to right-fit resources, leading to improved maternal and child health outcomes. The initiative aims to support child well-being and the health trajectory of families and improve coordination and alignment of service provider resources by providing free client services and engaging families and health care providers. Currently, Parkland is hiring for the necessary nursing staff, acquiring supplies needed for in-home visits, and working to complete program model training on evidence-based curriculum. Once programming ramps up, the county will collect data on the number of families served. Parkland will evaluate the efficacy of the program; the project amount of \$4,000,000 is evidence -dedicated as it is based off of a universal, evidence-based program supporting mothers and children post-delivery.

**Project Name:** Workforce Housing Initiative (Property Acquisition)

**Funding Amount:** \$7,130,684

**Identification Number:** 2022-0120

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** This project complements the county's ARPA-funded Affordable Housing & Workforce Solutions Program. This investment allowed the county to contribute to acquiring the site for a property that will help vulnerable populations to transition into permanent housing. Additionally, the housing facility will be paired with social and wraparound services. Dallas County is partnering with RBCA Community Development Corporation with the long-term goal of helping to disrupt the cycle of incarceration, addiction, and homelessness. Evidence-based interventions not included as this is specifically for a purchase and sale agreement.



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**Project Name:** Disaster and Recovery Management (FEMA Reimbursement & ARPA SLFRF Implementation Support)

**Funding Amount:** \$1,000,000

**Identification Number:** 2021-1121

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** This project is to engage with a contractor, Hagerty Consulting, Inc., for the strategic management of multiple Federal and State disaster programs. Specifically, this external partner can assist emergency management teams with cost recovery expense tracking, managing FEMA projects, and reimbursements to FEMA. This organization has proven experience in managing similar large-scale recovery projects. The agreement will allow the county to acquire comprehensive pre and post disaster and recovery management services. The vendor can also assist Dallas County and its municipality partners in project development and administration of disaster programs. The county meets regularly with this partner to review program and compliance questions, draft materials and engage on monitoring efforts, and create project tracking and metrics strategies. It is expected that this partnership will continue throughout the duration of the agreement.

**Project Name:** COVID-19 Vaccination Marketing Campaign

**Funding Amount:** \$1,300,000

**Identification Number:** 2021-0804

**Expenditure Category:** 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

**Description:** Dallas County engaged with Alpha Business Images, LLC, through its general marketing services agreement, to create and a COVID-19 Vaccine Campaign for 2021 and 2022. The messaging campaign aimed to spread awareness of the COVID-19 vaccine and education the county community, including hard-to-reach and vaccine-hesitant communities, on the cost, eligibility, age requirements, efficacy, and new vaccine developments. The project included ads through multiple media channels to ensure that every community was touched by the messaging efforts, supporting the goal to coordinate an equitable campaign. The campaign successfully conveyed the vaccine message to over a million Dallas County residents through the early pandemic stages and during the rollout of boosters. Specific performance metrics include over 25 million Instagram and Facebook impressions, 26,000 Facebook and Instagram link clicks, with a reach of 2.7 million. Marketing activities resulted in 2.5 million impressions on Snapchat and 4.6 million YouTube impressions. There was a reach of 120,000 on TikTok. Broadcast and streaming TV strategies led to 17 million impressions and 14 million impressions in traditional and digital radio. Finally, ABI attended over 50 outreach events. A dollar amount is not identified for evidence-based methods but ABI used its proven marketing experience to meet deliverables.

**Project Name:** Jail IPTV Project

**Funding Amount:** \$158,000

**Identification Number:** 2021-1349

**Expenditure Category:** 6.1 Provision of Government Services



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**Description:** These funds were allocated to address technology challenges that became evident during the COVID-19 public health emergency. Dallas County currently uses sixteen digital to analog converter boxes and an antenna on the roof of the North Tower jail to receive over-the-air television to inmates, leading to inconsistent results. This project, contracted through VAI Architects, upgrades audio-visual infrastructure in the jail system to allow inmates the opportunity to participate in recreation activities and allow for more efficient communication. Specifically, the investment will enable inmate recreation during the pandemic through an Internet Protocol Television upgrade. The consultant phase of the project has concluded and the upgrade work is expected to have a 12-month duration and will start soon. Evidence-based does not apply as this is focused on upgrading technology infrastructure.

**Project Name:** ARP Legal and Criminal Court Juror Expenses

**Funding Amount:** \$247,140.73

**Identification Number:** 2021-1342

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** For legal support regarding the Final Rule and enforcement of local covid-19 orders by the Dallas County Judge(s) requiring Jurors to remain inside during their lunch due to the Covid-19 public health emergency. Project has concluded and no total for evidence-based interventions is available.

**Project Name:** Fire Station & Household Hazardous Waste Collection Center (Including Property Acquisition)

**Funding Amount:** \$18,584,770.50

**Identification Number:** 2022-0381

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** This capital investment will create a new Fire Station and Hazardous Household Collection Satellite Center. The current fire services facility serving the unincorporated area of Dallas County, several decades old, is no longer able to adequately meet community needs and is faced with numerous structure challenges. The project will support the staffing and operations of the Dallas County Fire Rescue Team, which is the principal response resource for major emergencies and other disasters. It will help serve historically underserved areas, protecting them from different types of hazards 365 days a year. Including the hazardous waste center will support efforts to minimize public health and environmental impacts caused by household chemicals and help residents manage this type of waste in a more efficient and easily accessible way. Property acquisition for the project site has been completed and the architectural and engineering phases are underway with the partnership of McAfee3 Architects. The capital initiative is expected to continue during the remainder of the funding performance period.

**How does this project contribute to addressing climate change?** This major infrastructure investment, which will result in a new 20,500 square foot Fire Station, providing life and safety services, is being constructed in partnership with a new 14,500 square foot Hazardous Waste Household Collection site to residents to safely dispose of hazardous materials. Both of these public service facilities will seek LEED Silver Certification. LED lighting fixtures will be incorporated and where possible new construction is designed with environmentally responsible materials. When reviewing furniture packages, the use of recycled content will be explored. Furthermore, a plan will be developed to collect recyclables, diverting them from the landfill. To encourage alternate forms of transportation, a bicycle rack will be available. An additional climate-



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friendly goal for this investment is to acquire electric vehicles and charging stations for county staff.

**Project Name:** ARP Administrative Payroll (For ARPA Dedicated Staff)

**Funding Amount:** \$3,055,325

**Identification Number:** 2021-0332

**Expenditure Category:** 7.1 Administrative Expenses

**Description:** Dallas County dedicates an amount of payroll to help meet Local Fiscal Recovery Funds administrative requirements and continue to incorporate and improve upon funding management and oversight processes. This budget is set aside to cover the payroll and benefit costs for employees helping to administer the county's ARPA SLFRF program. This project will continue throughout the next several years. As this is for personnel amounts evidence-based is not applied.

**Project Name:** Dallas Real Time Rapid Rehousing (DRTRR) Initiative

**Funding Amount:** \$23,600,000

**Identification Number:** 14

**Expenditure Category:** 2.16-Long-Term Housing Security: Services for Unhoused persons

**Description:** DRTRR- The Dallas Real-Time Rapid Re-Housing Initiative is a regional program, coordinated by the City of Dallas Office of Homeless Solutions, to provide assistance and services to those experiencing homelessness in Dallas County. Target populations include individuals and families who lack a fixed, regular, and adequate nighttime residence and includes a subset for an individual who resided in an emergency shelter or a place not meant for human habitation and who is exiting an institution where he or she temporarily resided, individuals and families who will imminently lose their primary nighttime residence, unaccompanied youth under 25 years of age, among other groups. The regional effort involves multiple area homelessness alliances and city governments who are focusing on providing rapid rehousing assistance to unhoused individuals. Partners include the City of Dallas, City of Plano, Dallas Housing Authority, City of Mesquite, and the Metro Dallas Homeless Alliance. Activities include rental subsidies, deposits, case management, housing navigation and other assistance for finding and securing housing. Furthermore, the program covers funding for move-in supplies, data collection, and administration expenses. The goal for the partnership is for 2,600 county residents will be sustainability housed by September 2023. During the first year of the program (September 2021 to September 2022), 673 DRTRR clients were reported as exited from homelessness. Engagement and funds contribution for this regional housing program was approved in 2021 and county leadership continues to receive presentations and programmatic updates to understand partner efforts. From January 2023 to June 2023, DHA assisted 479 individuals with financial assistance. Evidence-based practices are an important part of this initiative. Along those lines, the total project amount for services is expected to be applied towards effective housing and care services.

**Project Name:** CDBG Housing Replacement Program

**Funding Amount:** \$135,163

**Identification Number:** 16



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**Expenditure Category:** 2.18 Housing Support: Other Housing Assistance

**Description:** The Dallas County Housing Replacement Program utilizes a fixed annual allocation from HUD through the HOME Program. The program works to eliminate blight in the community and increase neighborhood stability through the replacement of existing housing that is too dilapidated to be rehabilitated, with new energy-efficient owner-owned housing. Unfortunately, many homes that otherwise would be eligible for the program cannot qualify due to floodplain restrictions. This project has completed provided resources for the Planning and Development team to assist an applicant where who has a home that is partially in the flood plain, allowing a new house to be built outside of floodplain restrictions.

**Project Name:** Criminal Backlog Courts

**Funding Amount:** \$5,159,918

**Identification Number:** 28

**Expenditure Category:** 3.5 Public Sector Capacity: Administrative Needs

**Description:** The COVID-19 public health emergency has created and exacerbated backlogs in some Dallas County Criminal Courts. The pandemic affected the normal operations of these county functions, creating a large backlog of cases that must be addressed in an efficient and effective manner. This backlog court was established to address these administrative backlog challenges, specifically, the court will focus on cases older than one year and give priority to cases in which the defendant is residing in the county jail. Originally, this backlog court was approved for one year of funding, calendar year 2022, to focus on the COVID-19 related backlog and determine the project's effectiveness. The project was approved for continuation in January 2023 with an additional budget of \$1,500,000 to cover ongoing staff and operations costs as backlogs are reduced. As of November 30, 2022, there were 40,769 total misdemeanor cases, of which 12,038 are active. While the active cases are slightly above pre-pandemic levels, total cases have been reduced by 6,960 cases this calendar year and are now below our pre-pandemic baseline. As of November 30, 2022, there are 39,059 total felony cases, of which 21,495 are active. No total amount is available for evidence-based interventions.

**Project Name:** Affordable Housing Property Acquisition (JJ Lemon)

**Funding Amount:** \$5,788,116.70

**Identification Number:** 13

**Expenditure Category:** 2.15 Long-Term Housing Security: Affordable Housing

**Description:** This project complements the county's ARPA-funded Affordable Housing & Workforce Solutions Program. This investment allowed the county to contribute to acquiring the site for an affordable housing development. The area purchased is over 70 acres and is located in Southern Dallas County. Evidence-based interventions not included as this was specifically for a purchase and sale agreement.

**Project Name:** Emergency Management Mobile Command Center

**Funding Amount:** \$1,659,987.39

**Identification Number:** 7



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**Expenditure Category:** 1.14 Other Public Health Services

**Description:** The Homeland Security & Emergency Management and Fire Marshal teams continue to work to increase and improve their emergency operations and capabilities. This project allows these departments to acquire a Mobile Command Center for on-scene coordination with government partners during an emergency event or incident. The centers can accommodate a radio communication station and other critical equipment. Mobile command vehicles and accompanying communication equipment enhance overall county emergency management interoperability and provide critical support during man-made or natural emergencies in rural or urban areas. Furthermore, these tools allow the emergency operations center and its response agencies to continue to communicate when regular communication methods are down. Command centers have been purchased but the county continues to include necessary emergency response equipment as needed. Evidence-use is not included as this project acquires safety and incident response equipment.

**Project Name:** ARP Security Services - CSCD

**Funding Amount:** \$182,000

**Identification Number:** 34

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** Funding will go towards office security at seven Dallas County building locations. This will help mitigate impacts that the department's impacts resulting from reduced state funding in combination with the pandemic-related affects on their operations. No evidence-based information to report.

**Project Name:** Emergency Management Operations Center Improvements

**Funding Amount:** \$521,931.17

**Identification Number:** 10

**Expenditure Category:** 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

**Description:** This project allowed for upgrades to the Emergency Operations Center base in the downtown Records Building, as this location serves as the alternate EOC. Funds were utilized for the improvement of audiovisual capabilities. These investments furthered Dallas County's ability to maintain situational awareness, coordinate resources, and communicate to emergency management partners on the local, state, and federal level. Evidence-based interventions not applicable.

**Project Name:** Auxiliary Courtrooms Audio/Visual Equipment Project

**Funding Amount:** \$993,771.74

**Identification Number:** 26

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery





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**Description:** This project includes the purchase and installation of audio/visual systems for the Frank Crowley and George Allen Courthouse courtrooms. It will upgrade the audio/visual capabilities in fourteen Dallas County courtrooms. These courtrooms previously did not have that type of equipment installed. This project supports courtroom staff and ensure operations continue even during the COVID-19 public health emergency. This project is concluding as upgrades are finalized. No evidence-based amount to report as to implement technology infrastructure that will help the county continue to adapt operations.

**Project Name:** Small Business Enterprise Data and Evaluation Analysis (Temporary Staffing)

**Funding Amount:** \$166,400

**Identification Number:** 30

**Expenditure Category:** 3.5 Public Sector Capacity: Administrative Needs

**Description:** The Office of Small Business Enterprise serves in an important role for Dallas County, working to increase business and other economic opportunities for the Dallas business community. This team works to enhance the capacity of area small businesses and increase the number of competitively awarded contracts to them. This project's allocation helps the department cover the costs of staffing dedicated to data evaluation and analysis, statistical analysis, and project management and development, while supporting reporting efforts for the Diversity Compliance Reporting System. The temporary personnel support strengthens the office's critical objective to drive Dallas County small business utilization. The position's skills and responsibilities provide the SBE team research and program support and collaborates with others to champion SBE operations and programs. Evidence-based amounts are not allocated but the funds are being deployed to support procurement and business opportunity equity through data.

**Project Name:** Health & Human Services Satellite Clinic

**Funding Amount:** \$1,594,092

**Identification Number:** 2

**Expenditure Category:** 1.6 Medical Expenses (including Alternative Care Facilities)

**Description:** Through an investment in public health, this project will address significant health disparities that exist in the Southeast Dallas area. Fiscal recovery funding has been allocated for this important initiative that will serve vulnerable communities in the surrounding area that face poverty, food insecurity, and experience a higher proportion of incarceration and uninsured. The project planning is built off of data found in the Community Health Needs Assessment. The clinic and its operations will address challenges that are created and exacerbated by lack of health services and area transportation. The program will address inaccessibility by targeting zip codes in the disproportionately impacted area and provide services that include STD/stat testing, diagnosis, treatment, children and adult immunizations, and chronic health support. Expected project expenses include personnel, equipment, supplies, and leasing and clinic buildout. The DCHHS continues to work with Facilities Management teams continue work together to finalize the build-out of the clinic to serve the program target zip codes. Once services are available, evidence-based healthcare will be provided.

**Project Name:** Dallas County Vaccination Program



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**Funding Amount:** \$34,757,291.48

**Identification Number:** 2021-0780 & 2021-0419

**Expenditure Category:** 1.1 COVID-19 Vaccination

**Description:** Dallas County partnered with Health & Human Services, Parkland Health, American Medical Response Ambulance Service, Inc. (AMR) among others to manage vaccine administration operations. AMR provides the infrastructure, staffing, equipment, oversight, incident command, internal communication, reporting, traffic control, ambulance, and other services necessary for the turnkey operation of the vaccination project. Partnerships with external organizations have given the county flexibility to coordinate and sustain vaccination mega sites- including an innovative drive-through method, 'pop-up' community sites, and walk-in brick and mortar sites. Part of the vaccination project included funding for vaccination incentives (up to \$25 per person) to encourage residents to get their COVID-19 vaccination. DCHHS has worked with multiple organizations like the Dallas Zoo, to provide incentives through tickets at vaccination sites and clinics to continue to encourage the Dallas County community to get vaccinated. Through the Dallas County Vaccination Project, 487,000 people have received their COVID-19 vaccine at Fair Park since January 2021. Additionally, the county initiative averaged 8,000 vaccinations per day with a record high of 12,000 vaccines in a single day. ARPA-funded vaccination services are concluding, and final metrics will be collected. The project amount of \$34,757,291 is evidence-based as it provides measures for the county to protect its community's public health.

**Project Name:** Emergency Housing Assistance Program (EHAP)

**Funding Amount:** \$3,000,000

**Identification Number:** 2021-1345

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** This funding supports the county's efforts to continue to provide emergency mortgage assistance to eligible households facing mortgage and utility arrears. Mortgage assistance was originally provided under the CARES Act Coronavirus Relief Fund and a new allocation to this program will allow Dallas County to respond to increased demand for emergency mortgage payments to individuals and families that were impacted. Eligible applicants can be assisted for up to twelve months and must have experienced a negative economic impact, such as a job loss or reduction in income. With SLFRF, 172 households have been provided this assistance. The program will continue while ARPA funding is available.

**Project Name:** Public Sector Personnel Rehiring Project

**Identification Number:** 2021-1118

**Funding Amount:** \$23,504,211

**Expenditure Category:** 3.2 Public Sector Workforce: Rehiring Public Sector Staff

**Description:** As a SLFRF recipient, Dallas County is utilizing a portion of the award to hire at or above its pre-pandemic baseline. The funding guidelines allow funds to be applied to payroll and benefits expenses associated with increasing budgeted FTE's up to 7.5 percent above the government entity's pre-pandemic baseline. Dallas County has followed the program's calculation to determine the maximum allowable number of positions that can be added under this eligibility



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category. This workforce investment allows Dallas County to effectively serve its residents. As of April 2023, Dallas County has approved approximately 190 positions under this provision.

**Project Name:** Intra-County COVID-19 Related Public Health Expenditures

**Funding Amount:** \$13,199,291

**Identification Number:** 2021-1180 & 2022-0071

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** The COVID-19 pandemic has had a large impact on Dallas County and the county continues to acquire services and supplies to bolster the response and prevention efforts. These costs help cover efforts to limit the spread for employees and members of the community that interact with the county government for services. Specifically, this budget includes PPE, cleaning within county facilities, and IT or other equipment. Much of this project funding is for a variety of measures to mitigate and prevent COVID-19 within the jail setting. Sheriff Detention Support Services staff continue to implement measures to protect inmates and employees from the coronavirus and prevent it from spreading in the congregate living facility. Specifically, the department is incorporating CDC infection control guidance into their daily operations, leading to a need for additional mitigation support. Project equipment and services include PPE, thermometers, enhanced cleaning and sanitizing, video visitation, central laundry and kitchen supplies. The Sheriff's department has ordered and/or received a variety of tools and equipment through Fiscal Recovery Funds. Some highlights include the use of power washers and scrubbing machine that allow high-touch surfaces to be cleaned and promote infection control; the additional seating implemented for trusty workers to support social distancing; laundry supplies to prevent cross-contamination; non-contact infrared thermometers utilized for COVID-19 screening; tools like electric pallet jacks that support additional operational activities due to COVID-19, and the implementation of disposable or easy to clean items to follow disinfection protocols. It is expected that orders and services will be completed over the next two years.

**Project Name:** Dallas County Jail Wi-Fi Initiative

**Funding Amount:** \$1,297,567.11

**Identification Number:** 2021-1169

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** The Dallas County Jail Wi-Fi project supports the implementation of Wi-Fi and supporting infrastructure in the jail setting. It includes the installation of fiber optic and copper cable for the purpose of enabling Wi-Fi coverage at the jail facility. These capital expenditures support COVID-19 programs that need enhanced internet capability at a time when the county jail is experiencing high population levels. Funds will cover the installation and cabling of three towers, of which two are completing. Evidence-based allocations are not available as this is an adaptation for a congregate living facility.

**Project Name:** Employee COVID Vaccination & Testing Manager

**Funding Amount:** \$116,566.03



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**Identification Number:** 2022-0103

**Expenditure Category:** 1.3 COVID-19 Contact Tracing

**Description:** A vaccination and testing solution was implemented to provide the county a mechanism to manage employee COVID testing activities and to coordinate the uploads of vaccination cards. The software enabled employees to record their daily COVID status and easily provide testing results. The testing solution also included regular reports and a risk status dashboard for County Administration to be aware of exposure trends. Project has been completed for the cloud solution. Evidence-based dollars are not reported as this was for technology to support coronavirus status monitoring.

**Project Name:** Employee Telework Program

**Funding Amount:** \$1,424,588

**Identification Number:** 2022-0019

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** Funding for telework and related IT expenses will allow Dallas County to continue to support employees by providing telework equipment and arrangements. This will allow staff the ability to access remote working options while still delivering essential government services and mitigate potential COVID-19 outbreaks throughout Dallas County departments. It is expected that the additional flexibility these digital tools provide will support social distancing and effective government operations. The project will continue over the next year and is mostly for technology equipment, so it does not include an evidence-based amount.

**Project Name:** Quarantine Shelter Meals & Services for COVID Positive Homeless Individuals

**Funding Amount:** \$150,000

**Identification Number:** 2022-0080

**Expenditure Category:** 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

**Description:** Funding was allocated to the county partnership assisting homeless individuals who have contracted COVID-19 through quarantine sheltering. Specifically, this project will cover meal and cleaning and disinfecting service costs for the St. Jude Quarantine Shelter. The City of Dallas and Dallas County partnered to establish a quarantine shelter for approximately 60 individuals experiencing homelessness, with admissions being coordinated by local shelter and hospital referrals. This project helps to mitigate and address the pandemic harms the vulnerable unsheltered population faces. This funding has served around twenty individuals at an approximate assistance amount of \$31,430.

**Project Name:** Emergency Business Assistance Program

**Funding Amount:** \$3,231,381.46

**Identification Number:** 2021-1088 & 2021-1089



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**Expenditure Category:** 2.29 Loans or Grants to Mitigate Financial Hardship

**Description:** EBAP II allowed for small businesses with less than 100 employees that have been negatively impacted to apply for a grant to help the business remain in operation or help re-start due to closure. The project outcomes included helping to re-start or recover small micro businesses that have closed during the pandemic and support those who have experienced economic downfall during the pandemic with a grant of a maximum amount of \$15,000 under EBAP II. Awards could be applied towards space and technology upgrades to reopen and conduct business safely, including furniture, barriers, and equipment required to accommodate social distancing, job training, classes and/or technical assistance such as: protecting the employees from COVID-19, protecting customers from COVID-19, training for long-term sustainability planning, and rent/mortgage relief for three to six months of rent as determined by a business. Along with the implementation of the micro-business program, this was an important initiative as small businesses were facing a significant financial crisis. Emergency business assistance is currently being closed out and has provided 105 grants thus far.

**Project Name:** Broadband Consulting (CTC & Mighty River)

**Funding Amount:** \$390,480

**Identification Number:** 2021-1218 & 2022-0171

**Expenditure Category:** 3.5 Public Sector Capacity: Administrative Needs

**Description:** The COVID-19 public health emergency has exposed broadband challenges across Dallas County. As the pandemic forced many to go online, some businesses, families, and schools were left behind. Many organizations instituted temporary measures to address internet access challenges, but the county would like to focus on additional short-term and long-term measures to invest in broadband. To ensure best practices are incorporated, Dallas County engaged with multiple consultants with broadband industry knowledge to solicit advice and guidance for appropriate next steps in the county's initiative to provide affordable and accessible broadband to its residents. This included a commissioned report to identify broadband-related gaps in the county and develop strategies for closing those gaps, including in residential broadband infrastructure; the county's internal governmental network; and relating to affordability, skills, and devices necessary for residents to use broadband. This report, the County Fiber & Digital Equity Strategic Plan, serves as a guiding document for next steps. These engagements ended but support the broader broadband initiative. Dallas County is committed to investments in creating a "connected county for all" so that every household has the option to subscribe to affordable and scalable broadband services. There is not a total amount for evidence-based interventions in this project.

**Project Name:** Bicycle & Pedestrian Trail Projects

**Funding Amount:** \$9,257,380

**Identification Number:** 108

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** The Dallas County Public Works Division will be implementing various phases of six trail projects to invest in county neighborhoods and improve the environment and health outcomes of these communities. The county wished to provide a portion of its fiscal relief funds to improve safety and health through parks and green spaces and sidewalks. This



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allocation will provide better access to outdoor spaces and accessible transportation options for county residents, many which are located in or adjacent to Qualified Census Tracts and have been harmed by the COVID-19 emergency. The ARPA trail investment program will include the following projects: Chalk Hill Trail (Phases 1 & 2), Cypress Waters Trail, FM 1382 Sidepath, Harry Hines Multimodal Connection, Lake June Road/Pemberton Hill Study, Southeast Trail (Phase 1). Next steps will include entering into project specific agreements with partner agencies. As these are mostly capital investments, information on evidence-based methods is not applicable. The neighborhood investments for bicycle/pedestrian improvements are expected to continue in different phases for the remaining SLFRF period.

**How does this project contribute to addressing climate change?** When considering trail or sidewalk projects, Dallas County Public Works emphasizes the positive impacts on the environment and the reduction of vehicular emissions that these types of projects have. While often overlooked, trails are essential as part of a resilient transportation system. By providing residents additional modes of transportation, trails and sidewalks can serve as a much-needed alternative to using a personal vehicle. This allows all transportation users a low cost, healthy alternative to vehicular transportation which can have profound benefits. This includes benefits such as healthy active transportation for the user, improved access for all, reduction of vehicular emissions, and improved connectivity to other modes of transportation (example: transit). Any vehicular trip substituted by biking or walking has a positive impact on reducing vehicular emission. In 2021, the Intergovernmental Panel on Climate Change identified bicycling as a solution that will ensure a sustainable world. They also report that by increasing investment in public transportation, walking, and cycling infrastructure has high mitigation potential against climate change. By funding and investing in trails and sidewalks that are used for biking, walking, and connecting to other transportation modes, we have the potential to save millions of tons of carbon dioxide from being released into our environment.

**Project Name:** Metrocare Services Hillside Campus Redevelopment (Sewer/Water Infrastructure Improvements)

**Funding Amount:** \$9,246,121

**Identification Number:** 107

**Expenditure Category:** 6.1 Provision of Government Services

**Description:** Metrocare Services is a Dallas County community mental health and intellectual disability center, which operates the Hillside Campus. Current campus facilities are no longer adequately serviceable and funds provided will allow Metrocare to prepare for the increased need for mental health services by enabling increased service capacity for treatment of COVID-19 impacted patients and those from disadvantaged communities. This project includes the demolition of existing infrastructure, with site improvements to handle the increased number of staff and patients on campus. These updated and new facilities will support Metrocare's behavioral health, therapy, pharmaceutical, and administrative support services for children, adolescents, and adults. It is expected that the organization will update the county on progress and expenses. Although this organization provides behavioral health services, these dollars are to benefit the organization by partnering on an investment to its infrastructure, so there is no dollar amount allocated for evidence-based practices.

**Project Name:** Old Red Museum Project (Dallas County History Display)

**Funding Amount:** \$1,400,015

**Identification Number:** 114



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**Expenditure Category:** 6.1 Provision of Government Services

**Description:** This project will support Dallas County's interest in to display county history through contemporary approaches, to enrich the community and strengthen its reputation as a vibrant cultural destination. It builds off of a feasibility study by museum planning and purpose experts and incorporates their recommendations. It will start with a two-year development and implementation phase that will produce a new virtual museum and physical installation. The virtual museum will reach out to citizens across Dallas County with a custom designed, high quality online digital forum. A major component will be programming for classroom use by teachers in elementary through high school levels. The museum will include space where community organizations may install temporary exhibits and interesting thematic topics can be presented. Following implementation, it is proposed the Old Red Museum (ORM) is engaged to maintain and update the museum, oversee temporary exhibits, and expand the core online and physical presentations to other Dallas County government centers. ORM will work with the County to ensure that the presentation of history and culture is widely inclusive of all the people who built and lived in Dallas County. Content will address all areas of local history. Use of evidence totals are not established as this will be for implementation costs such as contract services and tangible goods.

**Project Name:** Juvenile Services Youth Village/Medlock & Residential Camera System Upgrade

**Funding Amount:** \$1,399,582

**Identification Number:** 106

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** ARPA funding was approved this year for the Dallas County Juvenile Department to complete upgrades at the Henry Wade Juvenile Justice Center and Medlock Campus. One aspect of the project, a new campus school, will provide additional classroom spacing and help the department meet CDC mitigation guidance; the department operates a residential treatment center for youth that require secure placement and highly structured care and supervision. Program youth in participate in a variety of services, including, but not limited to, counseling, psychiatric services, substance abuse education, employment skills class, and life skills. In addition, youth at Medlock are enrolled in the Academy of Academic Excellence. This project also allows Juvenile employees located at the Justice Center to better adapt facilities and services to help mitigate the spread of COVID-19 and enhance the delivery of services. Specifically, it will upgrade a camera system, monitors, and software at residential locations to improve safety and medical monitoring at their campus. This is important as the campuses serve court-ordered youth for temporary detention or residential services but are close to thirty years old. An infusion of funds provides needed data and technology upgrades. Evidence-based interventions are not detailed as it is facility expenses to adapt to better respond to COVID-19 and improve services.

**Project Name:** Parkland Health Community Oriented Primary Care Clinic (COPC) After-Hours Program

**Funding Amount:** \$3,547,702

**Identification Number:** 105

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** The program will expand Parkland Health & Hospital District clinic hours to address access to care needs and ongoing mitigation and treatment for COVID-19 for vulnerable populations across Dallas County over an initial 3-year program. Parkland aims to increase utilization of Parkland Health ambulatory medical services during non-peak hours and



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decrease utilization of ancillary and non-emergent Emergency Department services from within the Southeast Dallas Health Center area. Metrics and benchmarks will be evaluated by the organization based on their established governance system. The project started in 2023 and Parkland has provided progress updates, including the recruitment of necessary staff, identification of exam rooms and clinic location, and the development of a marketing plan.

**Project Name:** Parkland Health COPC Optometry Expansion

**Funding Amount:** \$2,047,923

**Identification Number:** 98

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** This expansion project supports Dallas County's goal to apply SLFRF recovery aid towards investments to help households better access health and social services. Currently, there is limited optometry service availability for underserved communities within the county. The Parkland Health & Hospital System initiative will address access to eye care needs for vulnerable populations with significant health disparities who were negatively affected by the COVID-19 pandemic across Dallas County over an initial 3-year program. It hopes to decrease the wait time for optometry services and increase utilization and access of Parkland Health Optometry services as well as the use of retinal scans in primary care setting to improve health outcomes of patients in Dallas County. As an integrated and professional health provider, it is expected the total project amount of \$2,047,923 will be applied towards evidence-based practices.

**Project Name:** Parkland Health Correctional Health Optimization Project

**Funding Amount:** \$2,543,495

**Identification Number:** 99

**Expenditure Category:** 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

**Description:** The health optimization effort will provide Parkland Health staff at the jail new resources to address ongoing challenges, as the jail population is a vulnerable population to many preventable, communicable diseases. Additionally, these patients were disproportionately affected by the pandemic as resource constraints hindered the ability to provide health maintenance, such as vaccine administration. In addition to improving vaccination, screening and testing processes to prevent population outbreaks, the funding will support enhanced correctional health data collection and care coordination. The project hopes to reduce barriers that impede the ability to provide important and effective health services. Total funds use will be based on use of evidence, as professional and qualified staff, including medical assistances, registered nurses and pharmacists, will provide medical testing and screening. Parkland recently initiated the program and is currently creating a multidisciplinary team and filling positions to build the capacity to meet expected deliverables. Performance targets for the upcoming months include vaccine administration and testing, equipment procurement, and data tracking development.

**Project Name:** Parkland Health Extending EPIC to Correctional Health Project

**Funding Amount:** \$5,070,476





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**Identification Number:** 104

**Expenditure Category:** 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

**Description:** The 3-year project will allow for the EPIC Community Connect platform to be installed at the Dallas County Jail, allowing it to serve as the Electronic Health Records (EHR) system for Correctional Health patients. Currently, information sharing between the jail and the hospital remains to be a manual process, affecting COVID-19 and other illness diagnosis and the treatment within the inmate population and resulting in coordination challenges and treatment delays. This extension will facilitate bidirectional, real-time communication of vaccines, test results, and treatments between the jail and Parkland Health. As this allocation will be utilized the support of technology installation, there is not an amount for evidence based.

**Project Name:** Parkland Health Developmental/Cognitive Clinic

**Funding Amount:** \$1,226,951

**Identification Number:** 102

**Expenditure Category:** 1.6 Medical Expenses

**Description:** This proposed clinic focuses on a population greatly impacted by COVID-19 and will provide better access to care to persons with intellectual and developmental disabilities that have limited care options, many of which are low-income and are in Medicaid-for-fee services. Planned metrics include 500 patient visits by the end of the second project year and include services for individuals transitioning from pediatrics and adults with a dedicated team of specialty providers rotating in one location. The investment for personnel will support Parkland's efforts to address increased referrals of patients with complex care needs by improving care coordination and providing wraparound services to this patient population as they are referred from community partners, such as Metrocare Services. It will also help Parkland understand the increased needs of this patient population and plan future programmatic developments. The full project allocation of \$1,226,951 will be for evidence-based interventions as services will be facilitated by specialty providers. The project is already meeting its goal to be operational and see patients in its first year as nursing, coordinator, and licensed social work providers have been hired and had twenty-one patient visits with eighty encounters from April – June 2023.

**Project Name:** Parkland Health Digital Health Center

**Funding Amount:** \$9,827,338

**Identification Number:** 101

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** Establishing a Digital Health Center serves as an investment in healthcare services designed to address health disparities in Dallas County. Specifically, it will provide a centralized location for tactical outreach for high-risk populations. The Parkland allocation will support the creation of a virtual center to meet the critical needs of the Health System by providing Virtual Outreach, patient eSupport (digital literacy engagement), and centralized Remote Patient Monitoring oversight. The 2023-2025 project aims to increase the number of virtual visits, increase modalities of eSupport visits, and utilize Digital Health Access pods for community access points. These efforts will help meet patients where they are and allow Parkland Health to utilize health and social data and digital technology to better identify and engage



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patients with the greatest social and medical needs in an efficient and effective manner. This project aligns with the health and hospital district's digital strategic plan and goals to further mitigate social determinants of health and better engage patients. It does not have an evidence-based intervention total but includes time-bound metrics that will be evaluated.

**Project Name:** Parkland Health Outpatient Specialty Care Expansion into the Community

**Funding Amount:** \$2,216,580

**Identification Number:** 103

**Expenditure Category:** 1.6 Medical Expenses

**Description:** Specialty care services has been a growing need within the Parkland patient community. This allocation to Parkland Health supports the integration of specialty care providers in its ambulatory primary care setting, which will more effectively address the health equity needs of its patients. Specifically, through covering a clinical team traveling to different COPC locations on a rotating basis. This is important to addressing health challenges for underserved communities as it brings services directly where families live and work. Planned services include GI/Liver, Diabetes, and Neurology/Epilepsy. Parkland is currently identifying additional sites that can integrate specialty care, updating staff education and clinical team guidelines, and has completed sixty diabetes provider visits and seventeen liver services visits. Additional specialty care access for those who are low income and battling chronic diseases will also aid in the anticipated increased need for these services due to long COVID; thus, providing better health care access for people disproportionately affected by the public health emergency. The initiative is expected to continue throughout 2023, 2024, and potentially into 2025 and is expected to use \$2,216,580 towards evidence interventions as it is built upon professional clinical personnel and care management.

**Project Name:** Parkland Health Population Health Nurse Residency Program

**Funding Amount:** \$931,329

**Identification Number:** 100

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** The Population Health Nurse Residency Program with Parkland Health & Hospital will expand the nurse residency program over an initial 3-year period to address outpatient specialty care needs for Parkland patients, who are over 70% uninsured or on Medicaid. Parkland will work towards increasing the percentage of ambulatory nurse hirings for new graduates, decrease the vacancies of nursing positions in the ambulatory setting, and increase compliance of specialty line accreditation requirements. The initial focus will be in Oncology, with the overall intent to serve primary and specialty care nursing. In the first several months, Parkland began practitioner hiring and had thirty applicants for its new graduate nurse positions. As this is an investment focused on nursing workforce recruitment and training, a total amount for evidence-based is not reported.

**Project Name:** Tax Office COVID-19 Related Support

**Funding Amount:** \$710,286



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**Identification Number:** 27

**Expenditure Category:** 3.4 Public Sector Capacity: Effective Service Delivery

**Description:** The Tax Office plays a critical role for the county's operations and for citizens. They strive to provide excellent customer service through using technology, best practices, and innovative options for tax payment and registration services. This division was significantly impacted during the pandemic. The team had to rapidly adjust operations to continue to assist thousands of customers, online, over the phone, or in-person with additional safety protocols. Throughout the COVID-19 emergency over the past three years, Tax Office employees still served the public. To continue to adapt, improve transactions processing, and provide strong customer service, ARPA dollars have been committed to the department to for essential staffing and equipment that will improve service delivery for county residents. Use of evidence has not applied and costs to boost their capacity will be covered by the end of the allowable period.

\*The Employee COVID-19 Testing Program and Temporary Isolation Leave Program for Employees for Employees Projects may be reflected on the Project & Expenditure Reports but are not described here as it is expected that these projects were not initiated and therefore no longer be SLFRF funded.

The following projects are part of Dallas County's 2023-2024 American Rescue Plan Nonprofit Partnership Program. This program has a budget of \$48,819,577 and aligns with the county's strong focus on applying Fiscal Recovery Funds to projects that will support those most harmed by the pandemic and build an equitable and resilient recovery. This program partners with nonprofit organizations to provide essential services to individuals and families and enable community investments that help address the negative health and economic effects from COVID-19. This program was initiated through a competitive Requests for Proposals process, following procurement standards. The process allowed eligible nonprofit entities to identify activities that would serve vulnerable individuals, households, and families and submit service and project proposals. Thirty-three nonprofit organizations (34 proposals) were selected as finalists following the scoring procedures. Evaluation criteria included relevant experience, project focus, organizational resources, cost/timeframe, and outcomes. The county believes these initiatives will contribute to an impactful and equitable Dallas area recovery by serving families and populations that directly experienced COVID-19 harms and/or are disproportionately affected.

**Project Name:** After-School All-Stars- Proposal A

**Funding Amount:** \$310,000

**Identification Number:** 49

**Expenditure Category:** 2.27 Addressing Impacts of Lost Instructional Time

**Description:** After-School All-Stars North Texas's vision is for their All-Stars to be healthy, graduate high school, go on to college or trade school, find a career that they love, and to give back to their communities. This initiative will support the implementation of comprehensive, cost-free youth development programs for 650 students per-year at Thomas C. Marsh Preparatory Academy, Hector P. Garcia Middle School, E.D. Walker Middle School, and Life School Oak Cliff Secondary. Centered on addressing academic underperformance and social-emotional health, their project focuses on students who



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attend specific schools that have several risk factors present for demographics disproportionately impacted by the COVID-19 emergency. Any student attending the participating school is eligible to enroll in After-School All-Stars' Dallas programming. This programming is designed to be culturally competent, be tailored to reflect students needs and diversity, and align with the National After-school Association Standards for Quality School Age Care. The organization's holistic approaches to extended day learning helps students transform the way they see themselves and their ability to impact the world as they navigate post-pandemic challenges. Short-term goals include participants engaging in physical activity, believing they can do well academically, exhibiting confidence for career, believing in the ability to do well in STEM, and exhibiting high levels of social-emotional health. In addition, an important long-term goal is ongoing physical and emotional healthy living and on-time high school graduation.

**Project Name:** Austin Street Center- Proposal A

**Funding Amount:** \$1,027,500

**Identification Number:** 50

**Expenditure Category:** 2.1 Household Assistance: Food Programs

**Description:** Award funding is supporting Austin Street Center's mission to serve Dallas's most vulnerable adults who are experiencing homelessness, to provide life-sustaining shelter, nutritious food, and medical care during their time of crisis. The organization works hard to ensure that those they serve have every opportunity to end their homelessness experience. Specifically, this project will help cover expenses for providing meals and nutrition-related services, and expand services to assist more clients, in their new, larger shelter that has a commercial kitchen and on-site garden. Their population, served by dedicated case managers, kitchen staff, and volunteers, includes those in need of enhanced nutrition: clients reporting a condition classified as disabling, people reporting significant mental health barriers, clients with chronic health conditions, individuals reporting substance use disorders, neighbors who meet the chronic homelessness definition, clients 65 years of age or older, and military veterans. Data is being tracked in their Homeless Management Information System and targets include number of persons served, number of meals provided, and fresh produce provided. These align with the nonprofit's goals in reaching the needs of the community: Homelessness; The subpopulation of highly vulnerable homeless persons (Veterans, those with mental health disorders, those with substance use disorders, and those who are chronically homeless; Poor nutrition among those experiencing homelessness.

**Project Name:** AVANCE North Texas- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 51

**Expenditure Category:** 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services

**Description:** AVANCE works to create pathways to economic mobility for predominantly Latino families. This mission is achieved through the Parent-Child Education Program, which serves local children and families through wraparound services. The partnership program award will support an increase in the number of clients served through the Parent-Child Education and Well Together programs. This nonprofit chapter has been dedicated to providing high quality, innovative, two-generation education and support programming for low-income Hispanic children and families. Their



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services reflect the cultural, racial/ethnic, and linguistic background of family participants and provide specific strategies based on the unique needs of these families and children, ensuring that racial equity is embedded in their systemic approach. This project specifically will combat the COVID-19 pandemic health and economic impacts on Dallas County families, with a specific focus on helping them prepare their young children for entry into the public schools' system and academic success, and on providing wrap-around social services/case management for those families to remove family barriers to recovery. The anticipated population served will be 90% low-income, 95% Hispanic, and 70% female. The organization undertakes impact studies and will utilize surveys and other data-driven measures to capture outcomes and assess results.

**Project Name:** Bachman Lake Together- Proposal A

**Funding Amount:** \$923,954.88

**Identification Number:** 52

**Expenditure Category:** 2.14 Healthy Childhood Environments: Early Learning

**Description:** Bachman Lake Together focuses on youth development programs that mitigate the effects of learning loss and reverse educational disparities with children aged five and under in the community of Bachman Lake of Northwest Dallas. The families served are in the neighborhoods approximately equivalent to the lowest-income census tracts within the 75220-zip code. To achieve results, they focus on setting goals in four key levers that are critical to set each child up for success: High-Quality Early Education, Parent Leadership, Family Well-Being, & Community. Understanding the devastating impact on student learning, funding will be used to execute research-backed projects that mitigate this learning loss and address educational disparities with children aged five and under. They seek to transform the resources available to families and take a "collective impact" approach. This includes specific activities like training for parents with young children that improves their children's development and success, mental health services for families that have experienced financial hardship and distributing free educational supports for family well-being. Key project goals include increasing the number of children that demonstrate pre-kindergarten readiness, support enrollment of at least 500 public PreK3 and PreK4 students in the Bachman Lake schools, and increase the percentage of the zero to five aged population that have access to a high-quality early childhood education program.

**Project Name:** Bonton Farms- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 53

**Expenditure Category:** 2.18 Housing Support: Other Housing Assistance

**Description:** Bonton Farm's ARPA-funded effort focuses on affordable housing with health and financial support outlets through a housing project investment for the Bonton community. This organization emphasizes place-based interventions to build community capacity for long-term change and sets goals associated with systems-level change. Their activities currently take place in a QCT and Bonton is located in what is considered one of the most impoverished neighborhoods in Dallas County. Funding is being used to develop affordable housing units and direct client support. The partnership will support a therapist to complement mental health services being provided by other partners and help facilitate a trauma-



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informed and peer-driven apprenticeship program. A portion of funding will be used to provide intern stipends. The organization is a place-based poverty alleviation intervention and programs are designed to promote mobility, such as through providing financial and material relief and tailoring supports, addressing the social determinants of health and well-being. Bonton Farms is tracking changes to understand the neighborhood's ecosystem as see progress on goals, which include serving 7,000 at their Health & Wellness Center and 75 individuals maintaining employment and increasing their earning potential. In addition, once housing infrastructure is complete, approximately 200 low-income individuals/families will be housed in a sober-living, wage-aligned community.

**Project Name:** Brighter Tomorrows- Proposal A

**Funding Amount:** \$811,940

**Identification Number:** 54

**Expenditure Category:** 1.11 Community Violence Interventions

**Description:** This program funding was intended to provide support for the provision of emergency shelter and transitional housing. It additionally would provide rapid rehousing services to survivors of domestic violence and their children. Unfortunately, this nonprofit is no longer participating in Dallas County's ARP Nonprofit Partnership Program. It is expected this project will be removed in the near future.

**Project Name:** Brother Bill's Helping Hand- Proposal A

**Funding Amount:** \$1,092,553

**Identification Number:** 55

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** This nonprofit's Ensure, Empower and Enrich programming and outreach model is neighbor-centered and designed to provide resources to help families thrive in Dallas County, including grocery services, quality healthcare, enrichment programming, and access to wrap-around assistance. Funding provided is specifically enabling them to support additional households with expanded services. Brother Bill's Helping Hand is located in West Dallas. Many of the families it supports are low-income, immigrants, and face language barriers and obstacles to accessing information and opportunity. The nonprofit's community zip codes were determined by an equity impact assessment as having a high-level of Social Economic Vulnerability owing to factors including race, economic status, and age. For program evaluation, their team will use metrics tracked in their Salesforce and other platforms. This includes the number of households receiving pantry services by month, total pounds of food distributed, number of individuals receiving care for one or more chronic conditions, number receiving therapy services per month, and number of individuals receiving financial assistance and total dollar amount received.

**Project Name:** Catholic Charities of Dallas, Inc.- Proposal A

**Funding Amount:** \$1,999,973



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**Identification Number:** 56

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, & Utility Aid

**Description:** Catholic Charities is using their award to continue to be a front-line responder to the economic crisis precipitated by the pandemic. The household assistance program will focus on helping stabilize vulnerable Dallas County families by preventing evictions and providing short-term income supports that will allow them to remain in their homes. Under ARPA's flexibility, the organization will provide broader assistance in the form of mortgage aid, expanded utility aid, and food distribution, encompassing a holistic approach for a greater chance for long-term success. This investment hopes to effect lasting change for families and households that continue to be underserved and marginalized. Their team is highly diverse and reflects their client base, ensuring client needs are met in an appropriate, timely, and respectful manner. Catholic Charities estimates that 750 families could be served through direct financial assistance and hopes to distribute 5.1 million meals. To capture project performance, they will use a sophisticated CRM database, which can capture client data and program utilization information.

**Project Name:** Child Protective Services Community Partners- Proposal A

**Funding Amount:** \$724,000

**Identification Number:** 57

**Expenditure Category:** 2.13 Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System

**Description:** Community Partners of Dallas provides what abused children urgently need. The Kids in Crisis initiative focuses on emergency housing, clothing and staffing support and wrap around services for abused and neglected children in Dallas County. The majority of children served are from low-income areas, 61% of households have an annual income of under \$14,000. This organization will help confront growing needs for families referred by CPS as they have seen significant increases in the number of requests for family assistance for housing including beds, food, and clothing and where many live paycheck to paycheck and experienced losing income due to COVID-19. Part of the grant will support their Rainbow Room, which is an emergency resource center for critically needed items. Child Protective Services works with local, regional, state, tribal and national agencies to identify common issues and eliminate barriers to community services. Their resources for children allow caseworkers to be more effective in their roles. Their goals include serving 3,000 children and the number served will be tracked to measure success.

**Project Name:** Chris Howell Foundation- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 58

**Expenditure Category:** 2.1 Household Assistance: Food Programs

**Description:** The Chris Howell Foundation's mission is to provide programs and services to vulnerable communities that address disparities in health, wellness, and financial literacy. The nonprofit serves diverse and some of the most at-risk communities in the North Texas area. The Food Insecurity Program investment will help address the economic challenges



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faced by Dallas County residents by providing food, water, and PPE distribution to those families in need. Specifically, funds will help them achieve their food program objective to establish a food distribution center and serve residents experiencing food insecurities in addition to continuing mobile food distribution services. The foundation collaborates with food partners to identify areas with the greatest needs and works with community-based organizations to make their food insecurity program more efficient, effective, and economical. To understand result achieved, the organization will obtain an intake questionnaire and conduct client surveys to source qualitative information on their services. They will also measure number of families and individuals served, the top ten zip codes served and the percentage of increase of families served.

**Project Name:** Common Threads- Proposal A

**Funding Amount:** \$552,000

**Identification Number:** 59

**Expenditure Category:** 2.1 Household Assistance: Food Programs

**Description:** An ARPA allocation is supporting Common Threads' evidence-based nutrition education. The organization's holistic programs help address public health, educational disparities, and nutrition and health disparities that were exacerbated by the pandemic. They aim to equip under-resourced communities with information to make affordable, nutritious, and appealing food choices wherever they live, work, learn, and play. Specific activities include small bites nutrition education sessions, family cooking classes, a cooking skills and world cuisine program, caregiver workshops, and educator professional development sessions. They are targeting communities that have faced historical disinvestment and host programs at schools where at least 50% of the children participate in federal free or reduced-price school lunch programs, among other community sites. The Common Threads Food Nutrition and Education Program is estimated to reach 3,200 Dallas County children and adults, providing 24,000 healthy meals and snacks and 24,000 hours of experiential education. Working in collaboration with schools and community organizations, programs are scheduled at times that are convenient for youth and families at locations where they're already engaged in services. Expected outcomes include students increasing their liking for vegetables and nutrition knowledge, an improvement in their self-efficacy for food preparation, and an increased frequency in helping to cook at home and communicate about healthy eating with their families.

**Project Name:** Communities in Schools, Dallas Region Inc.- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 60

**Expenditure Category:** 1.12 Mental Health Services

**Description:** Communities in Schools of the Dallas Region provides free, in-school services to Pre-K to 12<sup>th</sup> grade students by providing daily prevention and intervention services. They primarily case-manage individual students who have been categorized as 'at-risk' by the Texas Education Agency. The nonprofit experienced first-hand the youth mental health crisis, especially for youth in poverty, that swelled during the pandemic and continues to address these resulting challenges. This project focuses on mental health services for children in certain DISD schools located in QCTs. The award





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is helping to house CIS case workers on school campuses and deploy clinicians to county school locations in times of crisis and for trainings to support students. Specifically, the organization is provided programming that includes individualized case management, clinical services, and family engagement, including the expansion of text communications. Their method is an evidence-based, best practice series of basic needs interventions and mental health support services, providing critical care through three tiers of support. Their internal research, data, and analytics team will support program development, evaluation, data management, outcome analysis, and continuous improvement.

**Project Name:** Family Gateway- Proposal A

**Funding Amount:** \$1,657,080

**Identification Number:** 61

**Expenditure Category:** 2.18 Housing Support: Other Housing Assistance

**Description:** Family Gateway is using SLFRF funds to help individuals and families facing or experiencing homelessness by providing them with overflow hotel support when shelters are full, providing access to housing through rental assistance, case management support, transportation, and housing navigation and documentation services. This aligns with their mission to provide stability and life-changing supportive services for families with children experiencing homelessness and focus on addressing the residual effects of the pandemic on the lowest-income, most vulnerable families. They have multiple locations and have case managers embedded in apartment complexes across Dallas County. All families served are at or below Area Median Income and the majority of those seeking their services are from southern and eastern sections of the county, including QCT locations. Performance targets are aligned with HUD standards and include percentage of families exiting shelter to housing and percentage of families who increase their income annually.

**Project Name:** Genesis Women's Shelter & Support- Proposal A

**Funding Amount:** \$1,920,980

**Identification Number:** 62

**Expenditure Category:** 1.11 Community Violence Interventions

**Description:** Genesis is providing counseling, advocacy, occupational therapy, and legal intake services to women and children who experienced domestic violence in Southern Dallas through their Southern Dallas Outreach Office, which is located in an area that experienced the highest number of family violence crimes in the city thus far in 2023. This location also houses a benefit thrift store that provides affordable clothing and household items to clients and community members. The Advocacy Program enables support for victims of domestic violence by providing additional support through access to resources including safe housing or shelter, health care referrals, legal advice employment services, financial assistance, and programs for long term financial and health wellness. The goal of the satellite office is to help women and children in the underserved area take their first steps toward safety and healing. Their office embraces individuals with wrap-around services specifically designed to support domestic violence victims. The counseling and advocacy work has furthered the mission to provide safety, shelter, and support to clients and increased the ability to serve women of color by providing services that are more accessible to disproportionately impacted communities.



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Important project goals include increased community awareness on the issue of domestic violence, increasing the number of requests for services, and increase the number of African Americans receiving services.

**Project Name:** Girls Inc. of Metropolitan Dallas- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 63

**Expenditure Category:** 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services

**Description:** Girls Inc. wishes to inspire all girls to be strong, smart, and bold and equip them to navigate gender, economic, and social barriers and to grow into healthy, educated, and independent women. The Girls Inc. Experience focuses on youth development using a combination of research and evidence-based curricula to meet specific needs of girls. The program is composed of three core components: STRONG, SMART, and BOLD; it creates an all-girl environment that is psychologically safe and accepting and is anchored by mentoring relationships with trained, professional staff. It will address the devastating effects of the public health emergency on the mental, social, and emotional health of the girls the nonprofit serves. The allocation is helping to cover the salaries and benefits of staff who implement the critical programming, supplies, program events and field trips, community outreach, among other expenses. The organization's all-women staff is reflective of the community they serve with half of the senior leadership positions staffed by women of color. Short, medium, and long-term outcomes are measured utilizing a streamlined data management tool and through annual surveys and will help see impact on Healthy, Education, and Independent (Strong/Smart/Bold) focused outcomes.

**Project Name:** Helping Restore Ability- Proposal A

**Funding Amount:** \$506,635.94

**Identification Number:** 64

**Expenditure Category:** 1.14 Other Public Health Services

**Description:** Helping Restore Ability administers in-home nonmedical caregiving. Many of the individuals served would be bed-bound or require an institutional care facility without the assistance of the organization. Caregiving was significantly affected by COVID-19 and Helping Restore Ability is dedicating their allocation to providing in-home caregiving services to assist low-income children and adults with long term disabilities by allowing them to live fulfilled lives in their own homes through supplying quality in-home attendant services. One strategy is to expand partnerships to improve oral health care. Additionally, Helping Restore Ability will combat the dwindling number of available caregivers and train caregivers on disease-specific progression and medical indicators to encourage proactive medical care. They serve Dallas County clients within Qualified Census Tracts and all clients are Medicaid qualified. Program success will be measured on several criteria, including but not limited to inpatient utilization, patient care safety and service, caregiver training, and member satisfaction with PAC provider services.

**Project Name:** Homeward Bound- Proposal A

**Funding Amount:** \$1,087,565.90



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**Identification Number:** 65

**Expenditure Category:** 1.13 Substance Use Services

**Description:** Homeward Bound, Inc. is a Texas-based nonprofit behavioral health care agency treating those suffering from mental illness and substance use disorders. They address the needs of a primarily uninsured, impoverished population and ensure evidence-based treatment for each individual and their facilities are located within QCT's. They have a psychiatric team that consists of nurses, licensed counselors, and an ABAM-certified medical director. The Jail Population Assistance Program proposes to create a new unit to address the COVID-related backlog of jailed, court referrals waiting for available treatment space due to social-distancing and loss of staff by providing a program that utilizes licensed professionals to assess, evaluate and treat all levels of psychiatric and mental health issues. They also seek to address pandemic amplified staffing issues that restrict the number of clients accepted into treatment by raising wages to bolster employee retention. Homeward Bound will use evidence-based practices and data tracking to understand the effectiveness and efficacy of their program.

**Project Name:** Housing Crisis Center- Proposal A

**Funding Amount:** \$1,009,238

**Identification Number:** 66

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** Housing Crisis Center's mission is to prevent homelessness and to stabilize those at risk in decent, affordable, and permanent housing and to empower these groups to solve their own housing problems in the future. Their Homelessness Assistance and Prevention initiative aims to provide rental, mortgage, and utility assistance to those economically disadvantaged individuals, veterans, and families in Dallas County. The ARPA-funded project will serve individuals and families that have been and continue to be the most impacted by the pandemic. Funds can cover mortgage or rental arrears, current mortgages or rent due, with the key components of income supports, financial coaching, and career coaching. They will support holistic needs through specialized services and connection to other community resources. Through expert case management and coaching, HCC will help participants remain stably housed. The nationally recognized Working Families Success model will be utilized for service delivery. Projected outcomes include 70% of participants with income will reduce overall debt, 40% of those with income who engage in financial coaching will build and maintain savings and 30% engaged in career services will increase income.

**Project Name:** Interfaith Family Services Dallas- Proposal A

**Funding Amount:** \$316,225

**Identification Number:** 67

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** Through a diverse and dedicated staff, Interfaith Family Services empowers working families with the resources needed to live healthy, happy lives. The Family Empowerment Program focuses on addressing the economic and eviction crisis resulting from the pandemic by providing housing stability, education and wrap around support services to 180 families facing poverty in Dallas County. Those served include working poor families who are underserved



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and 97% of clients are headed by single-mother led households. Furthermore, 100% of families that enter the program are at or below the poverty line. The program funding is applied toward an integrated and holistic approach to address the root causes of poverty and overcome COVID's harmful effects through a three-step methodology (Eliminating Barriers, Equipping Parents, and Educating Children). Goals for the families served include sufficient income, stable housing, savings safety net, sustainability plan, and success in schools. Evidence-based, SMART curriculum is used to help families and program components are evaluated in phases, including through entry and exit assessments.

**Project Name:** Jewish Family Service of Greater Dallas- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 68

**Expenditure Category:** 1.12 Mental Health Services

**Description:** Jewish Family Service's mission is to provide effective, accessible and comprehensive mental health and social services that promote lifelong self-sufficiency and well-being for the greater Dallas community. The organization will utilize awarded funding to provide mental health, food pantry, career education services and emergency assistance to low-income residents of Dallas County. Members of underserved/unserved communities often face tremendous barriers when attempting to access the support and resources they need; the agency addresses this through comprehensive, professional services that are affordable, accessible (under one roof) and individualized to a client's circumstances. Case management and mental health services are provided within core program areas, including the Older Adult Program, Adult Mental Health Program, and the Children's Mental Health Program; workforce development will meet the unique needs of LMI households through their career and financial services program. This investment allows them to add new positions, address community engagement and outreach, and provide comprehensive mental health services to clients in need. Jewish Family Services operates under a Continuous Quality Improvement philosophy and uses a proprietary web-based program to track client demographics, serve data, and outcomes for insights into program results.

**Project Name:** K16 Ready Society- Proposal A

**Funding Amount:** \$1,222,002

**Identification Number:** 69

**Expenditure Category:** 1.11 Community Violence Intervention

**Description:** The K16 Ready Society d.b.a. Texas Initiative Programs, Inc (TIPS) is a nonprofit organization focused on providing high-quality programs and youth services. It is TIPS policy not to refuse or eject any youth in the program that is referred by our referring authorities. They place great value in providing culturally responsive and equitable services. To participate in the TIPS Services, the youth must meet criteria including between 10-17 years of age, raise and/or go to school in Dallas County, and live within a QCT, with a target population of Black or African American, Hispanic or Latino, White, American Indian or Alaska Native, Asian, Native Hawaiian or Other Pacific Islander, Some Other Race, Two or More Races. They are focusing on expanding community violence intervention programming for at-risk youth who have severe emotional disturbances, juvenile cases, school-related problems, and those who require positive adult role models. These efforts include pro-social individual mentoring and pro-social group mentoring, wraparound/family team meetings, and job readiness training/services. Some critical project goals include offering community-based services to youths and their



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families as an alternate to residential treatment, diminish the risk of youthful re-offending through intervention which strengthens coping skills and resources available to the family, and develop and foster community involvement and resource utilization.

**Project Name:** Metrocrest Services- Proposal A

**Funding Amount:** \$1,984,963

**Identification Number:** 70

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, & Utility Aid

**Description:** Metrocrest provides comprehensive services for individuals, families, and seniors who are coping with crisis situations and need help stabilizing their lives or require support to live independently. The Metrocrest team has seen a staggering need for social services, in part as a result of the COVID-19 pandemic as well as other economic disparities that existed pre-COVID. Metrocrest's initiative enhances housing stability support in three areas: income support (rent/utility assistance, food), financial coaching and workforce services (jobs, education, training). These expanded services complement the organization's new facility that serves as the hub of their daily operations and allowing direct access to comprehensive and complementary services to support clients in their journey to financial independence. Additionally, nutrition programming will be expanded through a new Community Teaching Garden. Program offerings will be continually evaluated through assessments and data tracking. With the funds supporting expanded programming, they expect to increase the number of clients served, an increase in food distribution, improved client services and expanded services, and community engagement.

**Project Name:** National Development Council- Proposal A

**Funding Amount:** \$1,990,886

**Identification Number:** 71

**Expenditure Category:** 2.30 Technical Assistance, Counseling, or Business Planning

**Description:** In partnership with the Greater Dallas Hispanic Chamber of Commerce, the National Development Council is using award funding for a ScaleUp Accelerator Program, which will deploy technical assistance to assist in the immediate recovery and long-term resiliency of the county's disproportionately impacted households and small business community. Specifically, it will make targeted investments in low-income entrepreneurs who are currently unemployed or underemployed. The program structure falls under three over-arching goals: Education & Training, Access, and Advocacy. It will serve up to three cohorts of individuals annually, including one for English speakers, one for Spanish speakers, and a collaboration with the Dallas Black Chamber of Commerce and the North Texas LGBT Chamber of Commerce, to help entrepreneurs increase their ability to become contract ready/competitive, increase their ability to become bankable and bondable, for them to steadily grow their business, create jobs, and for entrepreneur participants to set up accounts on platforms for digital marketing/e-commerce. NDC and GDHCC have partnered with a university for their evaluation methods, including assessments, surveys, and participant interviews.

**Project Name:** Nexus Recovery Center, Inc.- Proposal A



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**Funding Amount:** \$1,966,239

**Identification Number:** 72

**Expenditure Category:** 1.13 Substance Use Services

**Description:** Nexus provides access to treatment for women and families impacted by SUDs, regardless of their ability to pay. Through their gender-specific and trauma-responsive continuum of care treatment program, Nexus works to bridge gender and racial equity gaps that limit access to needed behavioral and mental health services for women and families affected by SUDs. The women and children served are among the most vulnerable in North Texas; clients are affected not only by substance use disorders, but also by poverty, housing instability, justice system involvement, sexual/domestic violence, and sexual exploitation. Each client admitted to a program is engaged in comprehensive assessment procedures and the organization utilizes a person-centered recovery plan as a treatment model. The Nexus Recovery Center delivers residential, medical, and outpatient treatment services as well as parenting education and life skills that emphasize personal responsibility, self-sufficiency, and independence. The treatment programming is evidence-based and encompasses several proven modalities. Fiscal Recovery Funding is being administered to enhance the security and quality of the substance use disorder treatment by investing in staff, including providing living wages, more intensive training and support for direct care employees, and the up-to-date and secure technology needed to better meet client needs.

**Project Name:** RBCA Community Development Corporation- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 73

**Expenditure Category:** 2.10 Assistance to Unemployed or Underemployed Workers

**Description:** RBCA CDC hopes to 'help the community help itself' through services that address equity and equality within specific workforce ecosystems, incorporating workforce development capacity building. The Second Chance Workforce Development Program supports efforts for job training opportunities and related services to justice-involved participants as well as wrap-around services allowing participants access to sustained employment opportunities. Second Chance consists of rapid workforce construction training with two participant tracks: Direct training with a work readiness component or a five-week construction training and work readiness training program. RBCA target population is justice-involved citizens, and it is located in South Dallas, in an area with the zip codes considered to have the highest compound risk factors and an area that was especially vulnerable to the effects of COVID-19. Short-term goals include employment within thirty days of program completion, staying employed for ninety days or longer, achieving housing stability, and a reduction in recidivism within twelve months of program completion. Longer-term outcomes will be tracked using participant surveys via case manager follow-up. The entity is working with a partner for an independent evaluation of project implementation and outcomes.

**Project Name:** Readers 2 Leaders- Proposal A

**Funding Amount:** \$809,420

**Identification Number:** 74



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**Expenditure Category:** 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services

**Description:** Readers 2 Leaders began its tutoring programs ten years ago with the mission to develop and grow the reading skills of underserved Dallas children ages 3-12 so they can succeed in school and graduate prepared to live productive lives. It equips students for success through the power of reading by partnering with the Dallas Independent School District to provide in-school tutoring to supplement the children's school day, as well as coaching and tutoring programs both after-school and during the summer at its Learning Center. 93% of the students served are students of color. The award amount will cover curriculum materials and technology and program consulting, and facility improvements to support the tutoring and coaching programs. Children in the tutoring programs are evaluated before, throughout, and after participation so lessons can be adjusted to students' individual needs. Readers 2 Leaders plans to see 85% of academic-year students make measurable growth in key early literacy skills and 85% of summer camp students meeting attendance requirements to maintain or gain key early literacy skills.

**Project Name:** Regional Hispanic Contractors Association- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 75

**Expenditure Category:** 2.10 Assistance to Unemployed or Underemployed Workers

**Description:** The Workforce Training Program for disproportionately impacted groups will provide job training opportunities and related wrap around services to justice-involved participants creating access to sustained employment opportunities. The population served frequently faces economic uncertainty and faces barriers to opportunities for advancement. RHCA presents training in both English and Spanish and are based on innovative training session methods based in evidence for success. A mobile unit offers transportation services for registrants without vehicles to address transportation challenges. An allocation will support organizational capacity and training programming through contributing to capital expenses and for training for new workers in the construction industry. The association will capture data from each participant and track goals including each trainee obtaining certification in one or more of the NCCER Construction arenas, OSHA 10, Fall Protection, and Heavy Equipment Operations.

**Project Name:** Shared Housing Center, Inc.- Proposal A

**Funding Amount:** \$1,896,300

**Identification Number:** 76

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** Shared Housing Center offers housing solutions with supportive services focusing on economic independence, vocational advancement, and academic achievement. They serve non-traditional families and individuals, including women with children, grandparents raising grandchildren, and returning female veterans reuniting with their children. The nonprofit will implement housing assistance to create housing solutions including a homeshare program, mixed housing opportunities, homeless prevention, and rapid rehousing. The grant provides Shared Housing solutions to clients negatively impacted by Covid in area of economics, housing and future stability. Housing components will offer wrap-around services that include case management, service planning, basic essentials, financial literacy/money



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management, employment search/counseling/coaching, mental and physical health resources, life skills, family bonding activities, etc. Key performance indicators focus on housing placement, long-term housing progress, and service delivery. To ensure quality and effectiveness for clients, Shared Housing Center pursues a comprehensive evaluation process incorporating internal and external methods and provides avenues for clients to share their own evaluations.

**Project Name:** Sharing Life Community Outreach- Proposal A

**Funding Amount:** \$2,000,000

**Identification Number:** 77

**Expenditure Category:** 2.2 Household Assistance: Rent, Mortgage, and Utility Aid

**Description:** Through ARPA assistance, Sharing Life is providing rental assistance and homelessness prevention and food assistance services to Dallas County families, specifically focusing on the outlying communities of Mesquite, Balch Springs, Seagoville, Rowlett, Garland. Sharing Life serves solely low-income clients and provides an integrated or “bundled” set of core services to assist them in improving their financial management and building assets. A two-pronged approach is utilized: 1) meeting basic needs and 2) equipping families and individuals to self-sustain. Homelessness prevention includes temporary motel assistance, mortgage assistance and rental assistance and the staff works with landlords and motels to achieve the lowest possible cost for clients. The provision of additional rental assistance and homelessness prevention allows the organization to accomplish their mission to provide benevolent services to those in need. Sharing Life is one of sixteen agencies part of the Working Families Success Initiative of the Communities Foundation of Texas and follows this model to deliver key services and financial support. The organization aims for 605 households to receive rental/mortgage assistance, 1,500 households to receive utility assistance, and 10,000 clients to receive information and referrals.

**Project Name:** Texas health Research & Education Institute- Proposal A

**Funding Amount:** \$354,959

**Identification Number:** 78

**Expenditure Category:** 1.12 Mental Health Services

**Description:** The mission of Texas Health is to improve the health of the people in the communities they serve. To achieve this mission, Texas Health works to move beyond episodic sick care with a vision to proactively partner with North Texans for a lifetime of health and well-being. The institute works to understand and address local health disparities to proactively and holistically improve poor health outcomes within the communities served, particularly targeting neighborhoods with high socio-economic need. The Together Harnessing Resources to Give Individuals Voice and Empowerment (THRIVE) initiative focuses on providing mental health resources and addressing food security challenges for children in schools. This award is supported by an analysis of local health data tracked and evaluated throughout the pandemic, which identified disadvantaged populations within their service area that are disproportionately impacted by COVID-19; the THRIVE program provides vital services critical to facilitating a strong, resilient, and equitable recovery from COVID-19. Funds will help the organization to implement THRIVE into two new host school sites in priority zip codes where the percentage of children living in poverty exceeds county-level data and have high rates of un-insured.





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**Project Name:** Texas Health & Education Institute- Proposal B

**Funding Amount:** \$1,267,838

**Identification Number:** 79

**Expenditure Category:** 1.6 Medical Expenses (including Alternative Care Facilities)

**Description:** Texas Health Research & Education Institute received was awarded a second agreement for their RESPITE initiative. The organization is continually working to meet the health care needs of underserved populations, particularly in the wake of the public health emergency. This includes a collaboration with other community nonprofits to help address the health care and social service needs of a population that has been disproportionately impacted. The Health to Home Medical Respite Program serves Dallas County adults experiencing homelessness with acute medical and/or behavioral health needs; providing critical medical care, safe space to recuperate, and vital social service supports through partnerships with leading homeless service providers. This project supports the growth of the program and further strengthen the homeless service provision continuum within Dallas County, ending the cycle of homelessness for vulnerable patients in the community. The program follows eligible patients from the hospital through recuperation and has long-term goals of reducing the number of patients experiencing homelessness who cycle through costly emergent care. Anticipated outcomes include improved health outcomes among individuals experiencing homelessness enrolled in medical respite services and increased number of individuals who transition from homelessness into their own permanent and/or supportive housing.

**Project Name:** The Family Place- Proposal A

**Funding Amount:** \$1,584,930

**Identification Number:** 80

**Expenditure Category:** 1.11 Community Violence Interventions

**Description:** The Family Place provides services at seven different locations in Dallas County with facilities in areas of Dallas where there are statistically higher rates of domestic violence incidents. These services include safe housing and counseling to victims of family violence, and they serve all victims of domestic violence regardless of age, gender, race, ethnicity, nationality, sexual orientation, religious preference, disability status, previous functioning, and/or income level. The Family Place hopes to make every home a safe home. The Family Place will use the allocation to empower victims of family violence by providing safe housing, counseling, access to life skills, and supportive living that creates independence while building community engagement. It will cover expenses that are a direct result of the pandemic. Outcome goals are established for the Emergency Shelter, Supportive Living, and Transitional Housing and Stability programs. A trauma-informed approach is used for service delivery and incorporates evaluation methods to reach best practice benchmarks established by experts in the field.

**Project Name:** The Salvation Army- Proposal A

**Funding Amount:** \$1,940,322



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**Identification Number:** 81

**Expenditure Category:** 2.18 Housing Support: Other Housing Assistance

**Description:** The Salvation Army of North Texas provides homeless prevention and recovery services for those struggling with homelessness and poverty. It provides comprehensive case management, financial education to maintain and increase income, food, and financial assistance to help those at risk of homelessness achieve and maintain stable housing. The organization operates in neighborhoods where nearly 20% of the residents live in poverty and serve many households who are often one emergency away from becoming homeless. The Salvation Army coordinates with other agencies in the area to ensure any individual in need can access services without restriction or discrimination. Programming will focus on housing stability services for those experiencing homelessness, including case management, housing assistance, financial assistance, income stability, and wrap around services. Case management will be tailored to each client's needs and goals and financial assistance will include help with application fees, security deposits, utility assistance, and monthly rental assistance to help stabilize those in crisis. It hopes to serve an estimated 120 unique households, in which 65% will be connected with financial education and job readiness services and supports.

**Project Name:** The Visiting Nurse Association of Texas- Proposal A

**Funding Amount:** \$1,862,072

**Identification Number:** 82

**Expenditure Category:** 2.1 Household Assistance: Food Programs

**Description:** VNA's primary goal is to help clients safely age in place. VNA Meals on Wheels provides nutritious, hot, home-delivered meals to those who due to illness, advanced age or disability are unable to obtain or prepare their own meals. Their five highest-served zip codes are all located in the Southern Sector of Dallas County. The Dallas County senior population was significantly affected by the COVID-19 pandemic as a high-risk community, and many did not have the social and economic support they previously had with family, friends, and neighbors. The funding will support vulnerable seniors, specifically helping VNA to add 300 homebound, hungry seniors to Meals on Wheels Service. The organization is targeting outreach to senior centers, building off previously established partnerships with Dallas County's Health and Human Services team. The project will also include community health workers who will help identify seniors needing home-delivered meal service and assist them with enrollment. These individuals will help senior clients develop their capacity and access to resources including food, housing, quality care and health information. VNA Meals on Wheels will build off of existing metrics to track project success and will implement new tools for this population to better understand their needs and anticipate interventions.