

DALLAS COUNTY AUDITOR

TO:

Honorable Michael Gothard, Constable Precinct 2

FROM:

Virginia Porter, County Auditor Virginia Parter

SUBJECT:

GPS Tracking Network Reports

ISSUE DATE:

June 30, 2011

RELEASE DATE:

July 28, 2011

SCOPE

A review of the GPS Tracking Network Reports and the Kronos Time Detail Reports for the month of March 2011 was performed to determine if County vehicles exceeded a speed threshold at 75 MPH, to identify the assigned driver, and to determine if County employees were accurately recording time and attendance on Kronos.

Due to the serious nature of the incident, the report is being submitted for your immediate attention.

REVIEW PROCEDURES

The review included:

- GPS Tracking Network Speed Report (March 1 31, 2011)
- GPS Tracking Network Complete Report (March 1-31, 2011)
- GPS Tracking Network Stop Report (March 1 31, 2011)
- GPS Tracking Network Trip Report (March 1 31, 2011)
- Kronos Time Detail Report (March 1-31, 2011)
- Precinct Home and/or Remote Storage of Vehicles and Assignment Report
- Dallas County Policies and Procedures Section 90-94, Section 90-171 90-175

FINDINGS

Speeding

The GPS Tracking Network Speed Report identified ten (10) Precinct 2 employees that exceeded the 75 MPH threshold during the review month. Speeds were recorded as high as 86 MPH with 12 instances occurring while on duty and 23 instances occurring while off duty according to Kronos time and attendance records. The 23 instances occurred while the vehicles/employees were commuting to work prior to their scheduled shift and commuting home after their scheduled shift.

Time and Attendance

The GPS Tracking Network Reports and the Kronos Time Detail Report identified ten (10) Precinct 2 employees as not accurately recording their times on Kronos for arriving to work late and/or departing work early during the review month.

RECOMMENDATIONS

Speeding

Develop management plan to address exceeding posted speed limits, safety, as well as cost avoidance. Include disciplinary action for unjustified actions. Employees should only drive their assigned County vehicles during business hours and for commuting purposes. Employees should reimburse the County at the current mileage reimbursement rate for all miles driven while not on County related business.

Time and Attendance

Supervisors should re-educate their employees about how to properly record their time on Kronos and the County's attendance policies. Supervisors need to ensure that employee time records are accurate and that no abuses have occurred. Identified errors or omissions in the time record should be reviewed, approved by the supervisor for correction and sent to the "Payroll Hotline" for historical edits to properly record actual time worked.

CONSTABLE PRECINCT 2 RESPONSES

Constable Precinct 2 responses to the GPS Tracking Network Reports and the Kronos Time Detail Reports findings/observations are incorporated in the findings template.

SUMMARY

This review is intended to support management in evaluating compliance with Dallas County policies and procedures, laws, and regulations applicable to the department. Development of written internal procedures should be initiated to ensure compliance with recommended procedures, county policies, and state statutes.



Dallas County, Texas.

Finding Number:

11-ARC-05-01

Date: Audit:

May, 20, 2011 Precinct 2 Vehicle Speed Report

Auditor (s) Assigned:

JR

Finding	

PRECINCT 2

Review of the GPS Tracking Network Speed Report, which displays instances when the County vehicle is driven at or above the excessive speed threshold of 75 MPH, identified ten (10) Precinct 2 employees that drove at or above the excessive speed threshold of 75 MPH for the month of March 2011. An instance is defined as a GPS update (ping) that occurs regularly at 5 minute intervals while the vehicle is at or above the 75 MPH threshold.

The following Precinct 2 vehicles/employees met or exceeded the excessive speed threshold of 75 MPH for the month of March 2011:

Vehicle Number#	Employee ID Number#	# of instances "ON" Shift	# of instances "OFF" Shift	# of instances Total	Maximum Speed
B1012	6221	1	0	1	75
CB812	16161	0	17	17	84
CB814	16161	11	0	1	77
CB816	6221	2	44	6	78
CB843	6167	1	0	1	75
CB860	15361	1	- 1	2	75
CB912	11668	3	0	3	86
CB957	1410	2	· 0	2	79
CB958	3089	0	1	1	79
CB959	3887-2	1	0	1	77
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There were a total of 12 instances of vehicles/employees driving at an excessive speed threshold of 75 MPH during "ON" duty. There were a total of 23 instances of vehicles/employees driving at an excessive speed threshold of 75 MPH during "OFF" duty. The 23 instances occurred "OFF" duty while the vehicles/employees were commuting to work prior to their scheduled shift and commuting home after their scheduled shift. All 35 total instances appear to have occurred on interstate/state highways.

23

35

Workpaper Reference: (or other method by which finding was identified) GPS Tracking Network Speeding Report (March 1 – 31, 2011)

12

Each employee's GPS Trackinig Network speed reports are documented for review and verification.

Kronos Time Detail Report (March 1-31, 2011)

TOTAL

Each employee's Kronos time detail reports certifying the hours worked and leave time taken are documented for review and verification.

Precinct Home and/or Remote Storage of Vehicles and Assignment Report.

Dallas County Policies and Procedures - Section 90-94 and Section 90-171.



(Describe the current condition) require use of vehicle. Traffic program was disbanded in September 2010. Both home storage and remote storage is authorized. Deputies are expected to follow local traffic laws which denote speeders at various levels. Each employee certified actual hours worked for the month of March 2011. Criteria: (Describe the optimal Traffic program was disbanded in September 2010. Both home storage and remote your support of the month of March 2011. Each employee certified actual hours worked for the month of March 2011. Traffic program was disbanded in September 2010. Both home storage and remote your support of the month of March 2011. Each employee certified actual hours worked for the month of March 2011. Traffic program was disbanded in September 2010. Both home storage and remote your support of the month of March 2011.	Condition:	Vehicles are assigned and equipped with GPS units. Deputies serve writs/notices which
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Effect: Speeding increases the risk of serious accident, risk of serious injuries and fatalities, fuel		
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(Describe or quantify any adverse effects)	consumption, vehicle emissions. Excessive speeds and/or inappropriate speeds are often important factors in single vehicle crashes such as hitting a fixed object and rolling over, particularly on highway roads. Excessive speeds and/or inappropriate speeds increase the risk of accidents through the loss of control and injuries by increasing reaction distance, braking distance, impact speed and crash energy.						
Recommendation: (Describe corrective action)	Develop management plan to address exceeding posted speed limits, safety, as well as cost avoidance. Include disciplinary action for unjustified actions. Verify the accuracy of information provided to Auto Service Center on vehicle assignment.						
Responsible Department or Organization:	Precinct 2		-		· ·		
Management's Response:	X Agree	Disagree	Respondent:	Michael Gothard	Date:	July 20, 2011	
Comments:							
Disposition:	X Audit R	teport	Oral Co	omment Delet	ted From C	Consideration	



Dallas County, Te

Finding Number: Date:

11-ARC-05-02 May 20, 2011

Date:		o, 2011 act 2 Time and A	ttandance				
Audit:		ict 2 Time and A	Hendance				
Auditor (s) Assigned:	JR						
Finding:	PRECINC'	Γ2					
	recorded b	y the employee	s and the GPS es received durin	Tracking Network R g the designated time pe	isplays the actual hours reports which displays riod, identified ten (10)		
	Precinct 2 e and/or depa	mployees that did rting work early o	d not accurately a luring the month	record times on Kronos of March 2011.	for arriving to work late		
	The following Kronos for 2011:	ng Precinct 2 emp arriving to work	ployees were ider late and/or dep	ntified as not accurately arting work early durin	recording their times on g the month of March		
	Vehicle Number#	Employee ID Number#	# of instances Late Arrival	# of instances Early Departure	Total # of minutes Late Arrival/ Early Departure		
	CB804	294	0	4	48		
	CB843	6167	4	6	696		
		12089	0	2	21		
·	CB860			1	23		
	CB878	5812	. 1	1	203		
*	CB912	11668	0	3			
	CB956	1406	. 0	1	12		
	CB957	1410	19	7	463		
	CB958	3089	1	1	498		
	CB959	3887-2	1	0	56		
•	B1012	6221	0 -	1	16		
		TOTA	AL 26	26	2.036		
	Each empl commute b	oyees commute t ased on Yahoo M	ime was used in laps total time an	assessing arrival and oddistance.	leparture times. Averag		
Workpaper Reference:	Kronos Tir	ne Detail Reports	(March $1 - 31, 2$	2011)			
(or other method by	Each empl	ovee's Kronos tin	ne detail reports	certifying the hours wor	ked and leave time take		
which finding was identified)	are docum	are documented for review and verification.					
	GPS Track Each empl	GPS Tracking Network Reports (March $1-31,2011$) Each employee's GPS Tracking Network reports are documented for review and verification.					
	-			cles and assignment repo	•		
4 - 4		•	•				
	Dallas Cou	inty Policies and I	Procedures – Art	icle V – Section 82-171	through Section 82-175		
Condition:	A Kronos	account is establi	ished for each er	nployee as the official t	ime and attendance ent		
(Describe the current	gystem. F	mnlovees are exp	ected to record t	he start and end of their	workday on the time at		
	attendance	system in accord	ance with Count	v nolicy.	•		
condition)	anendance	system in accord	MILLO WILL COULL	, Porrol			
	Oktob atout	le imputa tima fua	m cohedule and	adjustments are made b	nased on excentions fro		
	Chief cleri	k inputs time iro	m schedule and	aujusuments are made t	and on oxpoptions no		



Dallas County, Texas

	the employee.
	Each employee certified actual hours worked for the month of March 2011.
	The GPS Tracking Network Reports display vehicle/employee time updates received during the designated time period denoting ignition off/on.
Criteria:	County policy designates Kronos as the official time and attendance entry system for all
(Describe the optimal	employees. Dallas County Policies and Procedures Article V Section 82-171 through Section
condition)	82-175 state the following:
	"Sec. 82-171. Purpose of article.
	The purpose of this article is to provide time and attendance reporting procedures for all
·	county employees. All county employees are required to record their daily attendance. The
	county time and attendance tracking system includes three time entry methods: time clocks,
	on-line entry and time sheets. Employees shall use the time entry method designated by their
	elected official or department head.
4	Sec. 82-172. Nonexempt employee responsibilities.
	(a) The county requires that every employee work 40 hours every week. Vacation leave, sick
	leave, authorized holidays, authorized time off, and accrued compensatory time count toward
	this 40-hour per week requirement. Except for the lunch period explained in subsection (c) of
	this section, employees are expected to be working for the benefit of the county from the time
	the employee's shift begins until the employee's shift ends. (b) Nonexempt employees are strictly prohibited from working more than 40 hours per week,
The state of the s	without prior approval from their supervisor. All of the time an employee works must be
	recorded on the county's time and attendance system. An employee is never to work without
	recording time. If an employee is ever asked to work without recording work time, the elected
	official or department head must be notified immediately. If the matter is not resolved by the
	department, the employee must immediately notify the county personnel department.
	(c) Each elected official or department head will designate a 30-minute, 45-minute or one-
	hour lunch period for his nonexempt employees. The elected official or department head may
	not set the lunch period within the two hours after the employee's regular shift begins or in the
	two hours before the employee's regular shift ends. Whatever lunch period the elected official
	or department head designates for his employees will not be work time. The time and
	attendance system will automatically deduct the designated lunch period from the hours
	actually worked by the employee, and the employee will not be paid for this time. (d) The
·	employee is not allowed to work during his lunch period. The lunch period is time for the
	employee to use for his benefit, not for the benefit of the county. It is time for the employee to
·	use as the employee chooses, except that the employee may not choose to work during the
	lunch period. If any employee does work during a lunch period, that employee's supervisor is
	required to record that lunch period on the time and attendance system as having been
	worked. Working the required lunch period without prior approval on more than three occasions or failing to report the work done during the lunch period may subject the
-	employee and the employee's supervisor to disciplinary action, up to and including
	employee and the employee's supervisor to disciplinary action, up to and including

termination.

Sec. 82-173. Exempt employee responsibilities.

Sec. 82-174. General provisions.

attendance system in accordance with departmental policy.

Exempt employees are expected to record the start and end of their workday on the time and

(a) Employees leaving the premises during working hours for reasons other than county

(b) Employees who do not record hours worked by the payroll deadline due to lack of preplanning for vacation, sick time, errors or accidental omissions must notify their

business shall clock out when leaving and clock in when returning to work.



	supervisor as soon as possible. (c) Employees who forget to record their time shall notify their supervisor. Employees who consistently forget to record their time shall be subject to disciplinary action up to and including termination. For example, more than three missed entries in one month may be considered excessive and may result in disciplinary action up to and including termination. If time worked, overtime, compensatory time, sick leave payment time, or any other payment is not turned in before the payroll deadline, it will roll over to the next pay period. (d) Employees shall not correct employee time records to account for vacation time, sick time, errors and accidental omissions. Errors in the time record shall be reported to the supervisor for correction. (e) Tampering, altering and/or falsifying information on an employee's own or another employee's time record shall result in disciplinary action that may include termination, as well as possible criminal charges. Sec. 82-175. Supervisory responsibilities. (a) Supervisory responsibilities fall to the elected official, department head or their designee. (b) Supervisors are responsible for informing their employees about which time entry method (time clocks, on-line entry or time sheets) they shall use to record their time and attendance. Supervisors shall educate their employees about how to use the time entry method they are assigned and about the time and attendance policies for their department. (c) Supervisors are responsible for ensuring employee time records are accurate and that no abuses occur. Only supervisors have the authority to correct employee time record errors or omissions. (d) Supervisors are responsible for recording employee vacation and sick time and for entering time for employees who are working outside their department work area. (e) Supervisors are responsible for checking daily start times, meal periods, end times, vacation time, sick time, compensatory time and overtime to ensure employees are in compliance with the
	(e) Supervisors are responsible for checking daily start times, meal periods, end times, vacation time, sick time, compensatory time and overtime to ensure employees are in compliance with their shift work schedule and the county's overtime policies. Supervisors are responsible for promptly documenting actions warranting discipline and for promptly reporting possible fraud to the county auditor. (f) Supervisors are responsible for approving all time records for their department every
Cause: (Describe the cause of the condition if possible)	Monday by 10:00 a.m. (g) Supervisors are responsible for reporting lost, stolen or damaged key cards and arranging for replacement key cards." Ten (10) identified Precinct 2 employees failed to accurately record their times on Kronos for arriving to work late and/or departing work early for the month of March 2011.
Effect: (Describe or quantify any adverse effects)	Per Dallas County policy, falsifying information on an employee's own or another employee's time record shall result in disciplinary action that may include termination, as well as possible criminal charges.
Recommendation: (Describe corrective action)	Supervisors should re-educate their employees about how to properly record their time on Kronos and the County's attendance policies. Supervisors need to ensure that employee time records are accurate and that no abuses have occurred.
	Identified errors or omissions in the time record should be reviewed and approved by the supervisor for correction. A ll adjustments must be forwarded to the Payroll Hotline for historical edits in order to properly charge and/or record credit for each deputy.



Responsible Department or Organization:	Precinct 2		· .				
Management's Response:	X Agree	X Disagree	Respondent:	Michael Gotha	rd i	Date:	July 20, 2011
Comments:	I disagree with some of the findings in this report. The report does not indicate if an employee left from the Garland office or the Mesquite office, which would make a difference in travel time. However, to correct this problem, I have placed all my employees on a time clock to more accurately keep track of their time, and all employees are on the same shift and must report to the office at the beginning and the end of their shift. Any exceptions must be approved by a supervisor.						
Disposition:	X Audit R	eport	Oral Co	mment	Deleted F	rom Co	nsideration