



## **Dallas County FY2020 Budget-In-Brief**

For the Fiscal Year beginning  
October 1, 2019  
and ending  
September 30, 2020

### **FOR ADDITIONAL INFORMATION**

This Budget-in-Brief contains summary information on the most important decisions made during the County's annual financial and operational planning process. The full County budget, the Performance Management Reports, and the line item detail budget are also available to interested citizens wishing to understand the County's operations in more depth.

If we can be of further assistance or provide additional copies of this document, please call, write or email the Dallas County

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Cover Image: Dallas County Records Building Renovation Project  
Courtesy of Gensler



# TABLE OF CONTENTS

County Organization	2
FY2020 Budget Themes	4
FY2020 Budget Summary	6
Departmental Budgets by Category	
Justice Administration	8
Law Enforcement	10
Health and Social Services	12
Juvenile Services	14
Community Services	16
Management Services	18
Capital and Technology	20
Parkland Hospital	22
Financial Policies	24
Revenue Trends	26
Expenditure Trends	28
Overview of County Services	30
Volunteer Opportunities	32
The Annual Budget Process	34
County Leadership	36

# COUNTY

Texas county government is generally an extension of state government, focusing on the judicial system, health and welfare service delivery, law enforcement, and road construction. In contrast to other parts of the country, Texas counties seldom have responsibility for schools, water and sewer systems, electric utilities, and commercial airports. County governments in Texas have no ordinance-making powers other than those explicitly and narrowly granted by state law.

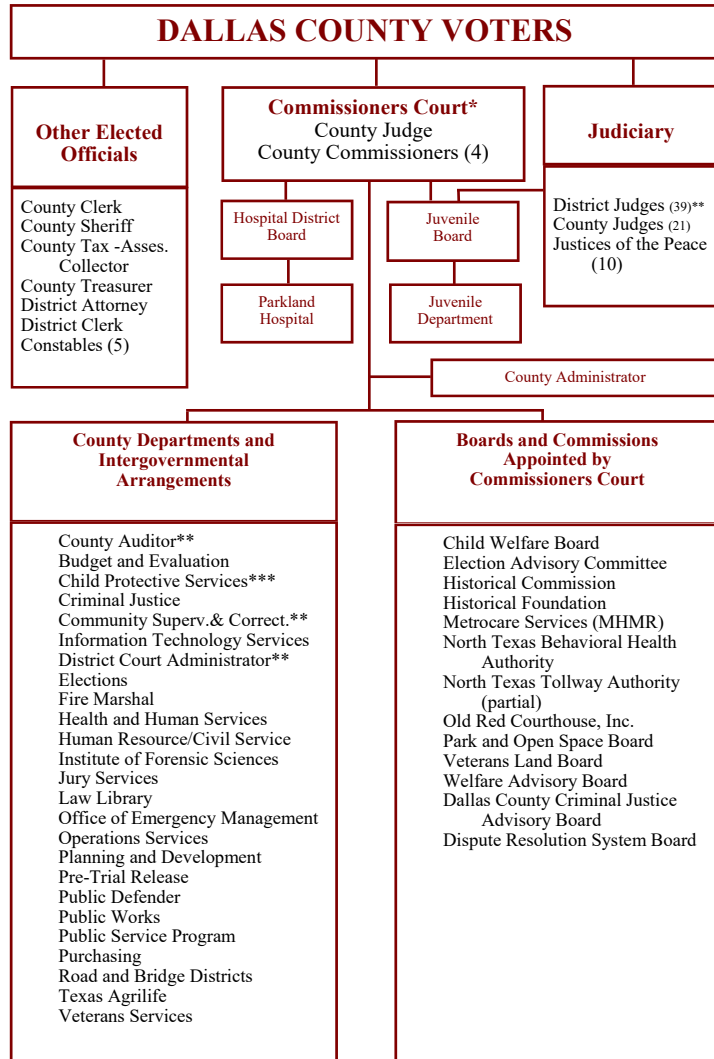
Dallas County shares organizational features with the state's other 253 counties: its governing body (the Commissioners Court) consists of one member elected at large (the County Judge) and four members (County Commissioners) elected from districts. In Dallas County, the County Judge is an executive and administrator in addition to their duties as presiding officer of the Commissioners Court. The Dallas County Judge has no judicial responsibilities, unlike those in smaller Texas counties.

The Commissioners Court sets the County tax rate, adopts the budget, appoints boards and commissions, approves grants and personnel actions, and oversees the administration of county government. Each commissioner also supervises a Road and Bridge District. The Commissioners Court also approves the budget and sets the tax rate for the hospital district, which is charged with the responsibility for providing acute medical care for citizens who otherwise would not receive adequate medical services.

Other elected officials are the County and District Clerks, Tax Assessor Collector, Sheriff, District Attorney, Treasurer, and five Constables. All trial court judges (District Judges, County Court Judges and Justices of the Peace) are also elected. The State District Judges in each county select the County Auditor, who serves as the chief accountant for the county.

The Commissioners Court of Dallas County serves as both the legislative and executive branch of government, with budget authority over most county departments, including those headed by other elected officials. The high number of elected officials, including many with judicial authority, creates an organizational structure quite unlike the more familiar council-manager hierarchy. The diagram on the following page portrays the organizational structure of Dallas County.

# ORGANIZATION



\* Members of the Commissioners Court serve on the following boards and committees: Texas Juvenile Probation Commission, Dallas County Juvenile Board, Deferred Compensation Committee, NACO Large Urban Counties Caucus, Texas Conference of Urban Counties Chair, Texas Association of Regional Councils, IH635 Coordination Committee, North Central Texas Council of Governments (NCTCOG) Board, Dallas Regional Mobility Coalition, Public Health Advisory Board, North Texas Commission, DFW Partners in Mobility, Regional Transportation Council, NCTCOG Air Carrier Policy Council, Loop 9 Policy Advisory Group, Texas 21 Statewide Transportation Coalition; Mental Health Task Force, Dallas County DWI Task Force, Community Justice Council, Dallas County Housing Finance Corporation, Dalhoma Trail Advisory Committee, Dallas County Civil Service Commission, and Public Employee Benefit Cooperative Board.

\*\* The 39 District Judges appoint the County Auditor, the District Court Administrator, and participate in selecting the Directors of the Juvenile Department, and the Community Supervision and Corrections Department.

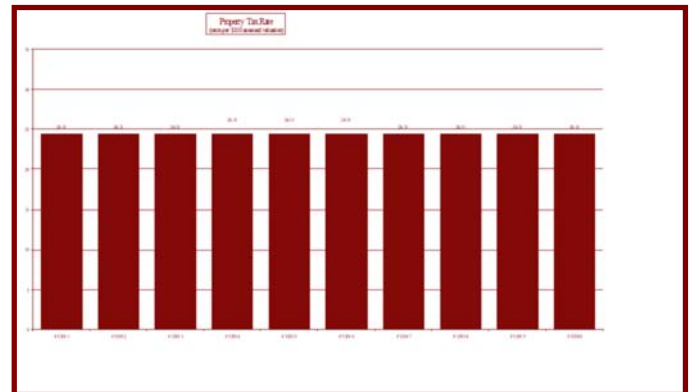
\*\*\* CSCD and CPS are independent agencies with important County programmatic connections (see page 12).

# FY2020 BUDGET

**Overview** – The Dallas County budget is developed annually and intends to provide efficient, effective and controlled usage of the County's resources, as well as a means to accomplish the highest priorities of the Dallas County Commissioners. Through the budget, the County Commissioners set the direction of the County, allocate its resources and establish its priorities. The FY2020 Budget meets the key established policy directive of the Commissioners Court requiring that the budgeted ending balance of the General Fund be no less than 10.5% of budgeted expenditures.

The FY2020 budget process was primarily focused on addressing the need to ensure Dallas County provides a competitive compensation structure for its employees. As such, Commissioners Court requested that departments only request new positions that would produce more revenue than they cost or were of a critical need. Thus allowing Commissioners Court to use all available resources to increase the compensation of County employees.

The final FY2020 budget was adopted on September 17, 2019 with total General Fund expenditures of \$596.1 million, an increase of \$41.6 million (7.5%) over the projected FY2019 expenditures of \$554.6 million. The FY2020 all funds budget is \$1 billion. The County's property tax rate was not changed from the prior year's rate of \$24.31 cents per \$100 assessed valuation. The following chart depicts the historical level of the County's property tax rate. Dallas County's Tax Rate continues to be one of the lowest of urban counties in Texas.



**Program adjustments** – The FY2020 budget included the addition of 48 positions and the deletion of 12 positions for a net county-wide increase 36 positions. The positions additions were focused on additional Medical Examiner positions to alleviate a back log of DNA testing, and Health and Human Services positions to complete a reorganization supported by the new Director Philip Huang.

**Capital Improvement Program** – The County entered the twenty second year of its cash-financed Capital Improvement Program (see

# THEMES

page 20) by allocating funding in the amount of \$40 million for various transportation projects, \$3 million for open space trails/acquisitions and \$35.5 million for various building upgrades and enhancements. Dallas County issued \$200 million in short term debt in FY2016 in order to fund the Records Complex Remodel.

**Workforce Investment** – Dallas County provided employees a 4% compensation increase by moving all salary structures 4%. In addition to the 4% salary structure increase, eligible law enforcement officers received a step increase. Dallas County elected officials and department heads received a 4% compensation increase. In addition, Dallas County provided a 2% merit allocation for the first time in many years. Starting in FY2020, Dallas County began paying all full-time employees a minimum wage of \$15/hour.

Dallas County continues to offer a Health Savings Account health plan for 2020 with substantial seed funding in order to allow employees to meet the health plan's deductibles.

**Property Tax Freeze for 65 and Older Taxpayers** – During FY2007 Dallas County Commissioners Court approved the optional Property Tax Freeze for 65 and Older Taxpayers. Starting with their 2008 Property Tax Statement Dallas County residents who were 65 or older in 2007 saw their taxes owed for Dallas County not change regardless of increase in Tax Rate or Dallas Central Appraisal District Property Assessment increases.

**Performance Budgeting** – The Commissioners Court continues to improve the performance reporting for the County, which now consists of two annual volumes of measures, targets and an evaluation process to ensure that the data is continually reviewed and understood. Performance information is placed on the County's website each year.

During FY2016 Dallas County approved a new administrative plan that sets consistent priorities and authorizes major initiatives for both the County Administrator's staff and selected major program areas for the period FY2017—FY2021. The goals help ensure that County services are being efficiently and effectively delivered in light of changes in technology, the public's preferences and expectations, and the area's population and economy. To ensure that decisions are being made based on the best and most complete information available.

**Summary** – The FY2020 Budget continues the tradition of strong fiscal management and accountability. The County's AAA/Aaa bond rating is intact and unchallenged. Tax levels remain modest as the most difficult social problems are addressed. Future challenges center on continued controlling of Dallas County's inmate population, continuing the transition from bond financing to cash and short term debt financing of capital projects and revising the Dallas County bond process. It is anticipated that during FY2020 Dallas County will move into the New North Dallas Government Center and the new Elections building. Dallas County continues to work on the remodeling of the Records Building complex and the new South Dallas Government Center.

# BUDGET

## FY2019 ACTUAL (\$1,000)

	Approp.	Reserve	Total
<b>Tax Supported Funds Group</b>			
General Fund	550,965	57,862	608,827
Major Capital Development	54,934	55,623	110,557
Debt Service Fund	28,854	8,006	36,860
Major Technology Fund	33,311	10,298	43,609
Perm. Improvement Fund	906	2,684	3,590
Subtotal - Tax Supported Funds	668,970	134,473	803,443
less::: Transfers within Group	0	0	0
Group Total	668,970	134,473	803,443
<b>OTHER FUNDS GROUP</b>			
Road and Bridge Fund	42,977	4,965	47,942
Grant Fund	84,463	4,996	89,459
Section 8 Fund	37,908	0	37,908
Charter School Fund	10,036	0	10,036
Law Library Fund	1,122	1	1,122
Judicial Appellate System Fund	226	1,059	1,285
Dispute Resolution Fund	468	4,356	4,824
Historical Commission Fund	3	5	8
Subtotal - Other Funds	177,203	15,381	192,584
Less: Transfers within Group	0	0	0
Group Total	177,203	15,381	192,584
Less: Transfers among Groups	0	0	18,174
<b>GRAND TOTAL</b>	<b>846,173</b>	<b>149,854</b>	<b>977,853</b>



# SUMMARY

## FY2020 BUDGET (\$1,000)

Approp.	Reserves	Total	Difference In Totals
596,150	62,961	658,841	(50,013)
57,443	100,617	158,060	47,501
28,126	4,443	32,569	4,290
37,283	24,909	62,192	(18,583)
903	6,991	7,894	(4,304)
719,905	199,651	919,556	(116,112)
18,000	0	18,000	18,000
1,421,810	399,302	901,556	(98)
56,229	5,536	61,765	13,822
97,611	0	97,611	(8,151)
44,359	0	44,359	(6,450)
8,209	0	8,209	1,827
1,186	5	1,191	68
226	898	1,124	(161)
512	4,851	5,363	(540)
3	5	8	3
208,335	11,295	219,630	27,046
0	0	4,000	4,000
416,670	22,589	435,259	23,046
12,859	0	0	16,497
<b>1,851,339</b>	<b>421,891</b>	<b>1,139,186</b>	<b>143,159</b>

# JUSTICE

Dallas County provides facilities and support services for the operation of District Courts, County Courts, and Justice of the Peace Courts. The District and County Clerks, in addition to providing passports, marriage licenses, etc., perform those administrative functions associated with processing cases and collecting fines and court fees. The District Attorney's Office prosecutes offenders on behalf of the people, while the Public Defender is responsible for the legal defense of individuals who cannot afford representation, as determined by a judge. Dallas County judges operate the jury system which provides jurors for the 70 courts. The Frank Crowley Courts Building, the George L. Allen, Sr. Courts Building, and the Henry Wade Juvenile Justice Center are largely dedicated to court and court-related activities, while the Justices of the Peace operate from sub-courthouses which are located throughout the County.

## FY2020 BUDGET HIGHLIGHTS

Dallas County Courts operate a variety of specialty court programs including: Bond Drug Court, Dallas County Mental Health Jail Diversion Court, Dallas County Veterans Court, Dallas County DWI Misdemeanor DIVERT Court, Dallas County DWI felony DIVERT Court and Dallas County Felony Female Offender STAR court.

Many of the specialty courts operate similar to County Criminal Court #9 Positive Recovery Intensive Divert Experience (PRIDE) program. The PRIDE program is a specialty drug divert court for defendants charged with misdemeanor prostitution. The project follows the guidelines established by the National Association of Drug Court Professionals. The grant activities include intensive case management services, substance abuse counseling geared toward promoting behavioral changes that lead to a clean and sober lifestyle and providing clean, safe and drug-free housing.

JUSTICE ADMINISTRATION	STAFFING (not including grants)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
County Clerk	194	194	194	194	211
County Courts	88	88	89	89	89
Criminal Justice/ Pre-Trial Release	24	27	39	39	56
District Attorney	442	444	446	450	454
District Clerk	265	267	264	264	264
District Courts	146	150	146	146	146
Jury/Grand Jury	8	8	8	8	8
Justices of the Peace	110	109	105	106	108
Truancy Courts	42	34	23	14	14
Public Defender	127	115	128	132	140
<b>Total</b>	<b>1,441</b>	<b>1,429</b>	<b>1,436</b>	<b>1,445</b>	<b>1,490</b>

## ADMINISTRATION

Dallas County purchased and renovated a warehouse on Panoramic Circle Drive in the Lone Star Industrial Park off of I-30 which is used as a long term Records Storage facility. The purchase and renovation of the building was funded using both County General Funds and the County Clerk's Archive funds. The County's Public Service Program and the Office of Emergency Management operate out of this facility. The County's emergency operations center and storage of surplus equipment are also located at this location.

In FY2012, the County Clerk announced that all of the Dallas County's official public records from 1846 to current have been made available to the public online. This represents approximately sixteen (16) million documents or 125 million pages.

For over a decade the District Attorney's Office has had an agreement with the Family Courts to allow the District Attorney's Office to represent applicants who do not have an active Family Court case obtain a Protective Order at the Frank Crowley Courts Building at no cost to the applicant through a hearing before a visiting judge. During FY2016 the Dallas County Commissioners Court authorized the District Attorney's Office Protective Order Division additional staff to allow them to represent applicants for protective orders with an active Family Court case at the George Allen Courthouse.

During FY2020 Dallas County continues the revamping the Jail Bond Setting and Attorney appointment process to include a financial assessment, mental health screening and risk assessment prior to a criminal charge being magisterated and bond set. This requires additional staff to include bond assessment staff, pre-trial services, Public Defenders, and District Attorneys during the magistration process.

DEPARTMENTAL SPENDING (\$1,000)				
FY2016	FY2017	FY2018	FY2019	FY2020 Budget
10,103	10,926	11,156	11,694	13,521
14,048	13,626	12,714	13,893	15,262
2,052	2,277	2,880	2,984	5,357
45,819	49,773	51,858	52,766	54,776
13,672	14,676	15,556	15,681	16,111
34,905	27,303	27,930	31,772	32,775
2,671	2,497	2,044	2,264	2,606
6,812	7,180	6,615	7,473	7,735
2,238	2,415	1,818	1,308	667
12,922	14,187	14,183	15,379	16,319
145,242	144,680	146,754	149,783	165,129

## LAW

*The County's law enforcement efforts are led by the Sheriff, who is responsible for the three County jails and various related activities including a central kitchen, laundry, bond desk and print shop. The Sheriff also has a patrol division which operates in the unincorporated portion of the County. The five elected Constables serve civil papers and criminal warrants throughout the County, and in addition, serve as bailiffs in the 10 Justice of the Peace Courts. The Institute of Forensic Sciences is supervised by the County Medical Examiner and includes the morgue and a regional crime lab with a wide array of diagnostic tools available for analyzing evidence in criminal cases. Community Supervision and Corrections and the Public Service Program operate work-related alternatives to incarceration. The Fire Marshal provides fire and emergency services to the unincorporated areas of the County. The Office of Emergency Management coordinates County-wide emergency preparedness.*

### FY2020 BUDGET HIGHLIGHTS

During FY2020, Dallas County will continued implementing physical plant improvements within the Jails including replacing the Cook-Chill Kitchen equipment, completing the jail camera project, replacing multiple elevators that are used to move inmates throughout the jail system and installing stainless steel showers in the South Tower.

As a result of the inmate population Dallas County has three jails (Suzanne Kays, North Tower and West Tower) fully open. The new Suzanne Kays, next to the North and West Towers, was opened in FY2009. Dallas County continues to convene the monthly Jail Population Committee that meets to review and make recommendations concerning the improvement of County operations directly linked to lowering the jail population. In addition, the Dallas County Pre-Trial Release Program, which provides low cost bonds to eligible inmates, will also look into opportunities to further reduce the population of non-violent offenders within the Dallas County Jail.

LAW ENFORCEMENT	STAFFING (not including grants)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
Constables	121	124	119	119	116
Inst. of Forensic Sci.	123	122	122	129	138
Public Service Prog.	25	20	19	19	19
Sec. & Emer. Mgmt.	53	56	56	54	54
Sheriff	2,190	2,048	2,142	2,048	2,049
Total	2,512	2,370	2,458	2,369	2,262

# ENFORCEMENT

For FY2020, the City of Dallas will contribute \$600,000 and the City of Duncanville will contribute \$59,000 to assist in covering the cost of operating the Sheriff's Traffic Programs.

During FY2015 Dallas County completed and started operating the 146 Mental Health and 137 Medical bunk Dallas County Medical Facility within the North Tower.

During FY2010, Dallas County became a certified jail by the State Jail Commission after several years of improvements. Dallas County has passed each subsequent annual inspection.

Dallas County continues to function as the municipal jail for the City of Dallas, this inter-local agreement is now in its 36th year, provides efficiencies for both jurisdictions. In addition, Dallas County houses inmates on behalf of Dallas Area Rapid Transit (DART), the Dallas Independent School District (DISD), and the Baylor hospital system.

The Office of Emergency Management coordinates county-wide emergency preparedness and moved into the new Dallas County emergency management operations center on Panoramic Circle Drive in the Lone Star Industrial Park in FY2015.

The Institute of Forensic Sciences opened in January 2011 along with the implementation of the LIMS electronic case tracking system. FY2020 is the second year of a substantial expansion of the Medical Examiners ability to conduct DNA testing to elevate a backlog of DNA tests. It is anticipated that a third and last increase in staffing will occur in FY2021.

The Public Service Program continues to use Community Service individuals (defendants working to pay off fines and fees owed to Dallas County in lieu of serving time in jail) to perform various manual tasks around Dallas County such as paper recycling, movement of surplus equipment and the painting of County facilities.

DEPARTMENTAL SPENDING (\$1,000)				
FY2016	FY2017	FY2018	FY2019	FY2020 Budget
9,373	10,298	10,644	9,733	11,175
16,175	13,538	15,394	15,417	17,235
1,145	1,335	1,256	1,327	1,453
4,465	4,452	4,663	4,175	5,046
161,479	173,243	175,690	187,591	178,966
192,637	202,866	207,647	218,243	213,875

# HEALTH AND

*The County has broad responsibilities for public health, social services, mental health services, and acute care for indigents, which it disposes through a combination of intergovernmental arrangements and County staff in the Health and Human Services Department. Child Protective Services is a state agency which cooperates with the County to ensure the safety of abused or neglected children. The County shares certain mental health responsibilities with Dallas MetroCare Services, an agency whose board is appointed by the Commissioners Court. In addition, the County participates in the NorthSTAR program for managed mental health care.*

## FY2020 BUDGET HIGHLIGHTS

As part of the FY2020 Budget, Commissioners Court continues to provide \$250,000 in funding to support the Dallas Child Advocacy Center (DCAC). The DCAC provides a center that is a place of healing and hope for the most severely abused children in Dallas County. Dallas County's funding reimburses DCAC for case information requests, staff court preparation, court testimony, client court preparation, Kids in Court program, forensic interview pre-and post-meetings and family advocate support.

Dallas County Department of Health and Human Services / Older Adult Services Program addresses many of the special needs of individuals age 60 and older through programs and services offered at 11 senior centers / nutrition sites and five independent nutrition sites throughout Dallas County. The project has been a cooperative effort between Dallas County, local churches, nonprofit organizations and municipalities for the past 40 years. The program is funded by Dallas County, Dallas Area Agency on Aging and the Texas Department of Aging and Disability Services.

Older Adult Services Program senior centers offer daily programs which include a noon meal, recreation and physical activities, health screening services, social services, informational and educational presentations and transportation. Through these programs, the Older Adult Services Program meets the social and emotional needs of older persons, while at the same time improving their nutritional status and helping them remain health and independent.

HEALTH & SOCIAL SERVICES	STAFFING (not including grants)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
Child Protective Serv	0	0	0	0	0
Health & Human Services *	156	157	157	166	176
Mental Health	0	0	0	0	0
Total	156	157	157	166	176

## SOCIAL SERVICES

In FY2020, Dallas County continues its \$1 million contribution to the City of Dallas's "Bridge" which provides solutions for homelessness by developing, coordinating, and/or delivering shelter, homeless recovery, and housing services. By doing so, our community is benefited through an increased quality of life.

When CPS Investigative staff receives an allegation of abuse or neglect. They go out and investigate the situation and may determine that while abuse/neglect may have occurred, or there is a high risk of abuse/neglect, the situation does not warrant removal of the children from the custody of their parents. Dallas County has chosen to fund Family Based Safety Services (FBSS) to assist CPS Investigative staff in these situations. These are services provided to families in the home, with the children still in the home or with the child(ren) temporarily placed by the parent or legal guardian with a friend or relative. These services provide many benefits to families, such as parents still have custody of their children, more interaction with a caseworker who has more time to provide services that prevent future risk to the children, and services are normally completed within 4 to 6 months. In summary, FBSS affords families the opportunity to work through abuse/neglect issues in what would seem to be a more preferable method.

Currently, Dallas County is one of five counties that make up the North Texas Behavioral Health (NTBHA) region for Mental Health Services. The NTBHA region is the only region of the State that has a mental health authority that is not the primary provider of mental health services. In addition, the NTBHA region is the only one in the state that does not have a waiting list for services. The NTBHA may be reached by calling (214) 366 - 9407.

DEPARTMENTAL SPENDING (\$1,000)				
FY2016	FY2017	FY2018	FY2019	FY2020 Budget
2,036	2,864	4,267	3,545	4,497
15,476	15,644	14,397	17,078	19,341
6,695	8,471	13,332	12,047	12,816
23,578	26,126	26,979	32,670	36,654

## JUVENILE

*The Juvenile Department provides services for youth ages 10-16 who become involved in the juvenile justice system as a result of C.H.I.N.S. or delinquent conduct. The department reports to the Juvenile Board for programmatic direction, although the Commissioners Court retains budgetary authority. Services are provided in six County-operated facilities as well as satellite offices. The 392-bed secure facility at the Henry Wade Juvenile Justice Center is used to detain youth who are alleged to be in violation of the law and are considered dangerous. The Lyle B. Medlock Youth treatment Center is a 96-bed secure post-adjudication juvenile facility. The Dallas County Youth Village is an 80-bed community-based treatment facility aimed at promoting positive behavioral change for males. The Marcelle C. Hill is a 54-bed short-term residential facility for adolescents with unstable home environments. Letot Center provides short-term residential placement and counseling for runaways and truant in an effort to prevent their return to the juvenile justice system. Letot Residential Treatment Center is a 96 bed community based treatment facility for females. Probation Officers and counselors work with adolescents adjudicated in the juvenile justice system.*

### FY2020 BUDGET HIGHLIGHTS

Dallas County and the Letot Center Capital Foundation completed the new Letot Girl's Residential Treatment Center during FY2015. It was designed and developed specifically for girls ages 13 to 17 to address their unique issues: extreme abuse, prostitution, and abandonment. This 55,000 square foot facility is made possible by a capital campaign to secure \$8.7 million in private sector funds. Nationally unique, this highly structured, six to twelve month residential program will have the capacity to serve up to 96 girls at a time and serves as a model for addressing the complex issues of human trafficking and girls that run away from home.

The Dallas County Juvenile Justice Charter School provides educational services for youth housed in County facilities or court-ordered to County programs. The school system has an average daily attendance of approximately 500 students. In addition, the department oversees the operation of the Dallas County Juvenile Justice Alternative Education Program (JJAEP) for youth who have been expelled from their public schools.

JUVENILE SERVICES	STAFFING (not including grants)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
Juvenile	732	733	733	757	780



## SERVICES

The Juvenile Department offers a variety of life-skills training to juveniles in their care and custody. One such program run out of the Youth Village is Café Momentum. The Café Momentum program teaches critical skills that allow youth to apply what they have been taught in pre-release programs in a safe, real-world environment. By participating at-risk youth rotate through every aspect of a restaurant from waiting tables to washing dishes, while working side-by-side with established chefs. Café Momentum's 5-part program builds upon Youth Village's prerelease programming. Youth are released from detention into the sheltered environment of Café Momentum's post-release program. The paid internship gives them the opportunity to exercise and practice their new skills while continuing to develop leadership, social and vocational training.

Another program provided by the Juvenile Department is the E.S.T.E.E.M. Court (Experiencing Success Through Empowerment, Encouragement and Mentoring) is a girls only diversion program and is targeted specifically at combating the potential for sexual exploitation and prostitution among at risk girls. Through intensive supervision, weekly court hearings, individual and group therapy, in-home family therapy, and mentorship with community leaders, girls gain the courage and confidence for a successful future.

The Dallas County Juvenile Department Substance Abuse Unit provides effective and compassionate education and treatment to assist youth and their families establish a lifestyle free from alcohol and drug use. The goal is to assist through education, counseling and supporting those individuals that find themselves struggling to reach and maintain sobriety.

The Juvenile Department offers a variety of volunteer opportunities including a Surrogate Parent Program. On average over 900 volunteers donate over 6,500 hours per month to the benefit of the juveniles served by the Juvenile Department.

DEPARTMENTAL SPENDING (\$1,000)				
FY2016	FY2017	FY2018	FY2019	FY2020 Budget
\$45,538	\$53,272	\$52,950	\$56,275	\$60,926

## COMMUNITY

*The Community Services departments perform a wide array of functions for individuals in the County. The County is responsible for all elections of a County-wide nature and provides election-related services on a reimbursement basis for political parties, municipalities, and special districts. The Public Works Department and Road and Bridge Districts share responsibilities for road repair and thoroughfare improvement on County roads within and outside the corporate limits of the 31 cities in the County. The County's Veterans Service Officer assists veterans and their dependents with obtaining government benefits. Texas Agrilife, formerly known as the Agricultural Extension Service, is a joint project among the County, State and the State University system offering programs and expert advice to County residents.*

### FY2020 BUDGET HIGHLIGHT

In FY2020, the Trail and Preserve Program will commence on the construction of the four-mile Honey Springs/Cedar Crest Trail and the four-mile Chalk Hill Trail (both in Dallas) and the two-mile Under 80 Trail in Mesquite which will connect two other trails to create a continuous 15-mile trail.

Dallas County partners with every Municipality in Dallas County by providing financial assistance in a variety of Major Capital Improvement Program (MCIP) Transportation Projects. The Public Works Department manages the MCIP, which serves as a planning and contracting agency rather than actually performing the roadwork. A number of MCIP Projects are scheduled for FY2020 by both consultants and the Public Works design team including Marsh Lane Bridge in Farmers Branch, Pleasant Run Water Storage and Pump Station in Wilmer, Hickory Tree Extension from Ryliecrest to Seagoville Rd. in Balch Springs, Spring Valley Road from Weathered to Coit in Richardson and Dallas, Langdon Connector from Cleveland to Langdon in Hutchins, Cockrell Hill @ Jefferson in Cockrell Hill and Dallas, East Dallas Veloway (Phase III and Phase IV) in Dallas, Pleasant Run Paving from Lancaster-Hutchins (or Cornell) to Millers

COMMUNITY SERVICES	STAFFING (not including grants)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
Texas Agrilife	8	9	9	9	9
Elections	44	44	49	50	50
Public Works	78	79	79	79	80
Road & Bridge Dists.	96	96	96	96	96
Plan & Development	4	4	4	4	4
Veterans Services	4	5	5	5	5
Total	234	236	241	242	243

## SERVICES

Ferry in Wilmer, and Riverfront Boulevard from Cadiz to Continental in Dallas. Dallas County, Lancaster and Wilmer are partnering to provide enhanced water service to Wilmer with a waterline running from Lancaster along Pleasant Run Road.

Dallas County's 6th Call-for-Projects is underway with projects to be reviewed, evaluated and final selections to be made in FY2020.

The Household Hazardous Waste Network, which consists of 15 cities and the County operate a fixed site waste collection point for highly toxic pollutants contained in common household and automotive products continues to be successful. Citizen participation continues to grow and the cost per participation continues to decrease due to cost saving process initiatives.

Dallas County has been authorized by the State of Texas to utilize voting centers which includes using completely modernize the Election process such as, a real time updated pollbook so voters can vote at any polling location. In addition, Dallas County is using a touch screen voting system for all voting which includes a paper ballot that can be reviewed after the the voters sections and placed into the counting machine. Dallas County moved into a new facility at 1520 Round Table Drive in north Dallas off of Stemmons Freeway to house the Election Department and all election equipment.

In FY2020, the Trail and Preserve Program will commence on the constriction of the four-mile Honey Springs/Cedar Crest Trail and the four-mile Chalk Hill Trail (both in Dallas) and the two-mile Under 80 Trail in Mesquite which will connect two other trails to create a continuous 15-mile trail.

Texas Agrilife and Veterans Services continue to provide valuable services to Dallas County citizens such as Master Gardening classes focusing on drought resistant plants and a Family and Consumer Sciences program focusing on practical information for families: raising children, housing and environment, eating well, managing money and staying healthy.

DEPARTMENTAL SPENDING (\$1,000)				
FY2016	FY2017	FY2018	FY2019	FY2020 Budget
330	379	404	454	499
7,395	5,401	7,121	8,370	10,077
5,471	6,780	7,249	8,242	9,191
10,432	9,615	11,057	6,995	7,556
269	601	259	589	589
267	312	366	379	359
25,856	24,529	28,545	27,085	30,001

## MANAGEMENT

*The Management Services departments operate the machinery of county government. Among the largest of these departments is the Tax Office, which collects taxes for the County, Parkland Hospital, the Community College District, the City of Dallas, the Dallas Independent School District, and many smaller jurisdictions. The Tax Office also operates the motor vehicle registration and title transfer process on behalf of the State. Other Management Services departments include the Office of the Court Administrator, Communications and Central Services, Facilities Management, Engineering and Project Management, the County Auditor, the Human Resources/Civil Service Department, the Purchasing Department, the Office of Budget and Evaluation, and the Information Technology Services Department, which was brought back in house in 2007.*

### FY2020 BUDGET HIGHLIGHTS

In FY2020, Dallas County will issue an RFP for a comprehensive Criminal Court Management system as well as complete the implementation of Magistrate and Indigent Defense systems. Dallas County's commitment to e-government continues to grow with individuals able to pay their property taxes, renew their vehicle registration and pay traffic tickets online. Individuals wanting to review Commissioners Court agenda items or apply for a position at Dallas County may also do this online.

The child support Local Rule is a collaborative program between Dallas County and the Attorney General's Office to allow Dallas County to enforce Child Support collections by filing garnishment against income of individuals who are not paying their court order child support.

MANAGEMENT SERVICES	STAFFING (not including grants)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
Comm. Court Adm.	12	12	12	10	10
County Auditor	97	97	97	100	100
County Judge	5	5	5	5	5
County Treasurer	16	16	16	15	15
Data Services	102	113	111	111	113
Human Res/Civil Svc.	24	24	24	23	25
Office of Budget/Eval.	5	5	5	5	5
Operational Services	194	194	194	194	194
Purchasing	12	12	15	20	20
SBE	0	0	0	5	6
Tax Assessor/Collector	230	230	230	232	232
Total	652	659	697	715	719

## SERVICES

During FY2016 Dallas County issued \$200 million in short-term debt in order to complete the internal demolition and complete remodeling of the Records Building complex. This project includes Dallas County moving a variety of Dallas County services currently being provided in the Records Building complex to new space in the Renaissance Tower and 900 Jackson Street for the next five years. The customer facing functions of the downtown Tax Office was moved to renovated space in the basement of George Allen Building.

The Records Building project combines three historical buildings into one 300,000 square foot multi-purpose complex to serve as a central County location that consolidates multiple buildings into a single campus for County offices, including a new Commissioners Court offices and meeting room. This facility will be ADA compliant and will host a new cafeteria.

During FY2019, Dallas County began the process of consolidating Constable, Justice of the Peace and Tax office services to more efficiently serve the needs to Dallas county residents. This began with the opening of the new North Dallas Government center located at 6820 Lyndon B Johnson Freeway, Dallas, TX 75240.

For the 38th straight year the County's FY2018 Comprehensive Annual Financial Report was awarded the highest award from the Government Finance Officers' Association.

### PERFORMANCE MANAGEMENT REPORT

*Dallas County has a two volume set of annual performance measure reports, which are produced, analyzed, discussed, and used to make resource allocation decisions. The two volumes are available on the County's web site at <http://www.dallascounty.org>.*

### DEPARTMENTAL SPENDING (\$1,000)

FY2016	FY2017	FY2018	FY2019	FY2020 Budget
1,617	1,808	1,962	1,815	1,730
6,351	8,038	7,396	8,920	9,042
410	489	474	632	621
1,118	1,288	1,254	1,430	1,473
18,831	21,137	28,548	34,079	35,936
2,488	5,460	5,937	3,291	6,318
524	562	562	659	714
32,075	20,164	20,599	27,109	26,492
830	918	972	1,735	1,770
0	0	0	619	824
11,598	11,875	12,516	15,287	15,993
71,609	69,049	72,557	95,576	100,914

## CAPITAL AND

*Capital projects have historically been funded in one of three ways: (a) with cash, (b) through the proceeds of voter-approved bonds, or (c) through the issuance of an annual Certificate of Obligation. Beginning in FY98, a portion of the County's property tax was earmarked for major technology improvements. Beginning in FY2000, the Major Capital Development Fund was established to provide a funding mechanism to replace debt financing for major projects.*

### FY2020 BUDGET HIGHLIGHTS

Technology planning originates with the County's data services vendor, preparing long-term objectives related to computers.

#### Major Capital Development Fund

FY2020 appropriations for the Major Capital Development Fund includes funding for the Public Works Department, funding for the Park and Open Space program, and funding for the Thoroughfare Program.

#### Major Technology Fund

FY2020 Major Technology Fund appropriations reflect the consolidation of all expenses related to technology into the Major Technology Fund including operations.

#### Permanent Improvement Fund

The FY2020 appropriations include funding for repairs to major buildings countywide including asbestos remediation.

## TECHNOLOGY

<b>Dallas County FY2020</b>	
<b><u>Funded Capital and Technology Programs</u></b>	
Permanent Improvement (Fund 126)	
Operations	903,721
Building Improvements	6,991,204
<b>Subtotal</b>	<b>7,894,925</b>
Major Technology (Fund 195)	
IT Services Operations	35,948,469
Projects	1,335,000
Transfer to Other Funds	0
<b>Subtotal</b>	<b>37,283,469</b>
Major Capital Development (Fund 196)	
Public Works	8,879,477
Park and Open Space	589,550
Thoroughfare Program & Projects	39,423,463
<b>Subtotal</b>	<b>48,892,490</b>
<b>Grand Total</b>	<b>94,070,884</b>

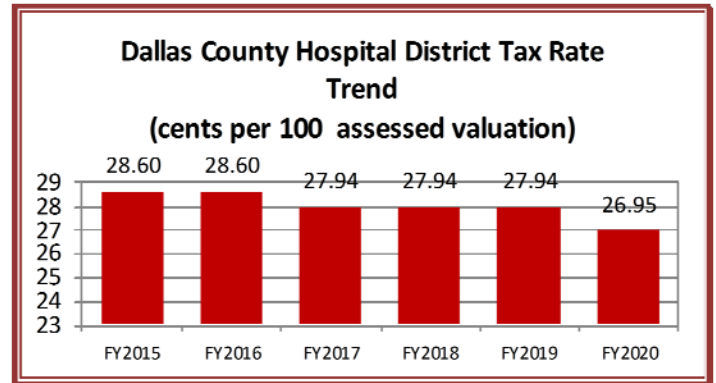
## PARKLAND

The Dallas County Hospital District operates the 862-bed Parkland Hospital, nine community-based comprehensive health centers called Community Oriented Primary Care (COPC) Clinics, and other specialty health facilities. The mission of the Hospital District is to provide medical, hospital, and other health-related services to the needy and indigent residents of Dallas County. Parkland Hospital also serves as the primary teaching and research hospital for the University of Texas Southwestern Medical School. Although the Hospital District operates semi-autonomously, its board is appointed by Commissioners Court, and its tax rate and budget are subject to final approval by Commissioners Court.

### FY2020 BUDGET HIGHLIGHTS

The FY2020 Dallas County Hospital District Tax rate is 26.95 cents per \$100 assessed valuation. This represents a 3.5% decrease of the FY2019 tax rate of 27.94 cents.

During 2015 the Dallas County Hospital District moved into the “New” Parkland Hospital across the street from the old hospital.




The total capital budget for the “New” Parkland Hospital was set at \$1.27 billion and includes:

- \$747 million from a bond program that voters passed on November 4, 2008,
- \$350 million of cash on hand from prior-year operations,
- \$150 million to be derived from a philanthropic campaign. The campaign was launched on September 10, 2008, and the total amount of \$80 million was raised in pledges and donations from generous private sector benefactors throughout the region.

Parkland's hospital replacement program featured the construction of:

# HOSPITAL

- an 862 adult-bed full service acute care hospital (1.7 million SF),
- outpatient center (380,000 SF),
- office center (275,000 SF),
- parking for 6,000 vehicles, plant,
- and other support facilities to achieve a new healthcare campus on a Parkland-owned property north of Medical District Drive and east of Harry Hines Boulevard

 <b>Parkland</b>	
(in thousands)	FY20 Parkland Budget
<b><u>OPERATING REVENUES</u></b>	
Net Patient Revenue	1,160,224
Net Ad Valorem Taxes	706,525
Government Programs	354,638
Other	115,261
<b>Total Operating Revenues</b>	<b>2,336,649</b>
<b><u>OPERATING EXPENSES</u></b>	
Salaries and Benefits	1,224,692
Purchased Medical Services	244,713
Supplies and Pharmaceuticals	670,135
<b>Subtotal Operating Expenses</b>	<b>2,139,540</b>
<b>OPERATING CASH FLOW MARGIN</b>	<b>197,109</b>
Depreciation	96,069
<b>OPERATING INCOME (LOSS)</b>	<b>101,040</b>
<b><u>NON OPERATING REVENUES/EXPENSES</u></b>	
Non-operating Revenue	53,473
Non-operating Expense	38,671
<b>Subtotal Non-Operating Rev/Exp</b>	<b>14,801</b>
<b>Net Income (Loss) before Capital Contributions</b>	<b>115,842</b>
Capital Contributions	12,838
<b>Total Net Income (Loss)</b>	<b>128,680</b>

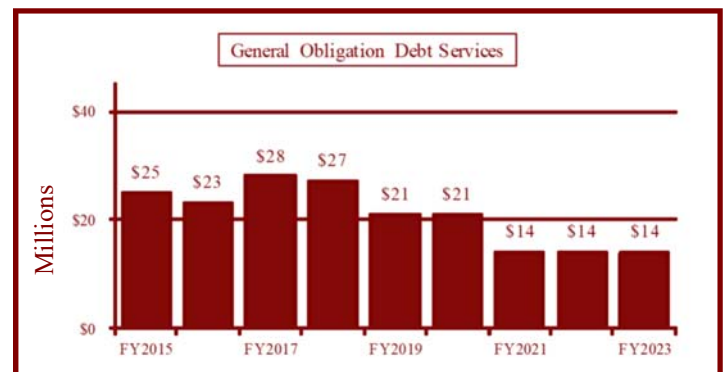
# FINANCIAL

*Dallas County conducts its financial affairs pursuant to a policy statement that is approved by the Commissioners Court and reviewed periodically. The policies contained in this statement are carefully followed and are a key factor in the County's superior bond ratings. The full text of the policy statement is available from the Dallas County Office of Budget and Evaluation and is included as an appendix to the full budget document. Some of the key features are discussed below.*

The maintenance of a reserve balance in excess of 10.5% of budgeted expenditures is the cornerstone of the County's financial policies and a key to retaining the AAA/Aaa ratings from the major bond rating companies. Other important policies are a limitation on debt service to 25% of resources and a limitation on the amount of reserves that can be utilized to balance the budget in each year. The FY2020 budget meets these policy objectives of the Commissioners Court. Specifically, the General Fund ending balance budget is \$62.7 million, of which \$3.1 million is budgeted as an unallocated reserve while \$59.6 million as an emergency reserve.

The County has established a long-term goal of converting from a capital structure which depends on tax-exempt debt to one that relies on cash. The first step in this process was the creation of a new fund (the Major Capital Development Fund) and the "freezing" of a portion of the tax rate at 4.5 cents. As debt service from previously-approved bonds decreases, the increasing amount available from this tax rate will provide money for major road projects, major building projects, and park and open space projects. Smaller capital needs will continue to be financed through the General Fund or other more specialized funds.

The County maintains an aggressive investment policy of all funds. The County Treasurer is the designated investment officer of the Court and is the presiding officer of the Financial Review Committee who advises the Commissioners Court on all matters of financial policy.



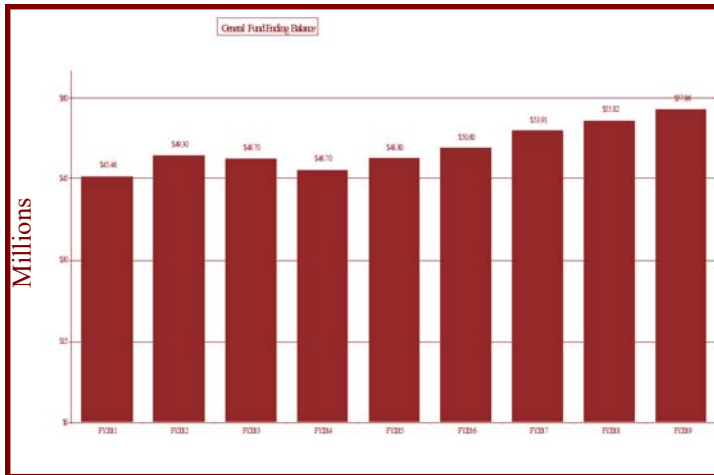


## POLICIES

OUTSTANDING GROSS DEBT - SEPTEMBER 30, 2019	
Limited Tax Bonds	\$ 146,805,000
Unlimited Tax Bonds	4,690,000
Total Debt	\$151,495,000

The County continues to maintain a superior bond rating, AAA from Standard and Poor's and Aaa from Moody's Investors Service.

All ledgers of the County are maintained by the County Auditor, who is appointed by the 39 State District Judges of Dallas County. This separation of authority is an important aspect of the integrity of the County's financial processes. In addition, all accounts are subject to an independent audit by a major national accounting firm each year. The independent auditor issues an opinion as to the fairness of the financial presentation and offers suggestions related to internal controls.



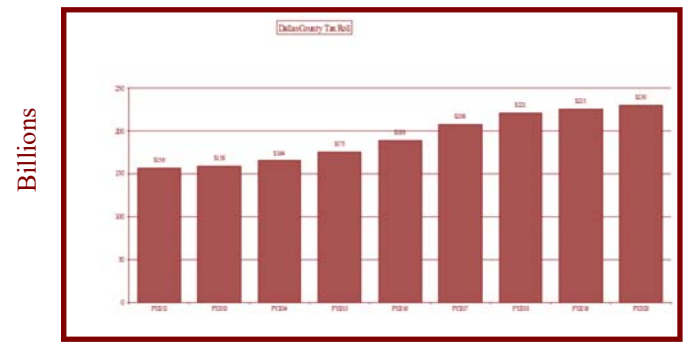
The County encourages innovation through a gainsharing program. This program allows departments to keep half of any savings which result from an approved "management initiative." The savings are credited to the department's Departmental Discretionary Account (DDA) which may be spent on items such as training, computer hardware or software, amenities, or staff-related expenditures such as suggestion awards or performance awards.

The County relies heavily on performance data which is collected by the Office of Budget and Evaluation and distributed annually to all departments and the general public. For each outcome and efficiency measure, a target is established and actual data is routinely compared to the target as an aid to management and resource allocation.

## REVENUE

Dallas County receives money from a variety of sources to accomplish its assigned tasks. The County Auditor is responsible for projecting annual revenues. The Commissioners Court must approve a balanced budget within the constraints of the Auditor's projections.

The tax roll certified by the Dallas Central Appraisal District was \$230 billion, an 2.17% increase from the prior year tax roll. The following graph shows the tax roll over the last nine years.



The following table displays the trends in Dallas County General Fund revenues. The largest single source of revenue is property tax, comprising slightly more than half of all revenues. Next in overall importance is the fines, fees, and forfeitures associated with the judicial system. These include filing fees for legal actions, court costs imposed on litigants, fees related to summons delivery, and fines imposed on individuals convicted of misdemeanors and felonies.

REVENUE CATEGORY	GENERAL FUND REVENUE (\$1,000)				
	FY2016	FY2017	FY2018	FY2019	FY2020 Budget
Ad Valorem Taxes	311,770	339,114	362,750	385,188	414,427
Fines & Forfeitures	24,723	871	321	319	361
Fees of Office	70,754	0	0	0	0
Contrib. & Transfers	22,545	11,914	16,841	18,174	34,313
Interest and Rental	5,970	6,377	7,041	7,484	7,522
Reimbursements	29,391	10,167	10,056	10,631	14,587
Miscellaneous	9,937	6,088	8,832	3,715	3,999
Total	435,463	373,660	405,520	425,192	474,848

## TRENDS

Dallas County's largest revenue sources is Property Taxes with \$578 million in property tax revenue being collected for all funds. Dallas County collects property tax revenue for the majority of the Municipalities, School Districts, Dallas County Hospital District, Community College, and other special taxing districts. However, Dallas County's tax rate is 24.31 cents with the rest of the over \$2 dollars in tax rates going to those other entities that Dallas County collects for.

The County will receive \$9.2 million for operation of the City of Dallas' book-in and jail facility. This city-county arrangement has been in place for over 35 years and offers important economies of scale to both jurisdictions.

Dallas County receives from the State a .5% commission on sales taxes for new vehicles sold in the County. For FY2020 this Special Vehicle Sales Fee is projected to bring in \$23 million in revenue.

The County also makes maximum use of federal and state grant and contract funding to operate programs.

The following table provides information on the source of this funding, including required matching funds included in the budget. The unabridged version of the budget document contains a detailed listing of all grants.

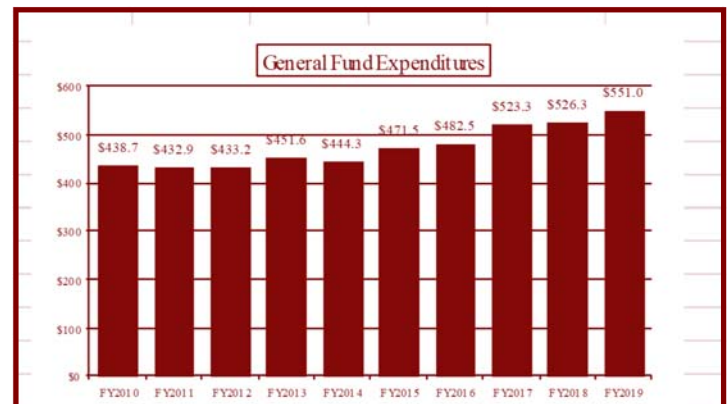
Funding Source	Total Grant Amounts	County Match	Total Funding
Federal	\$55,717,785	\$2,669,900	\$58,387,685
State	\$75,617,095	\$3,623,436	\$79,240,531
Local	\$1,326,616	\$63,569	\$1,390,185
<b>TOTALS</b>	<b>\$132,661,552</b>	<b>\$6,356,905</b>	<b>\$139,018,401</b>

## EXPENDITURE

Staff cost constitutes the largest outlay of expenditures for most employers, especially in service-oriented organizations like county government. The costs include salaries, merit increases, employee benefits and other related expenses. Other major categories of expenditure include payments to other agencies, operational expenses such as utility payments, and capital outlay.

The FY2020 budget for the General Fund contains expenditures of \$596.2 million, an \$41.6 million (7.5%) increase over projected FY2019 expenditures of \$554.6 million. The chart below details the General Fund expenditures for the last ten years.

In recent years, expenditures in the County's self-insured trust fund have increased (see chart on the following page). This has resulted in Dallas County increasing the County's contribution for employee health

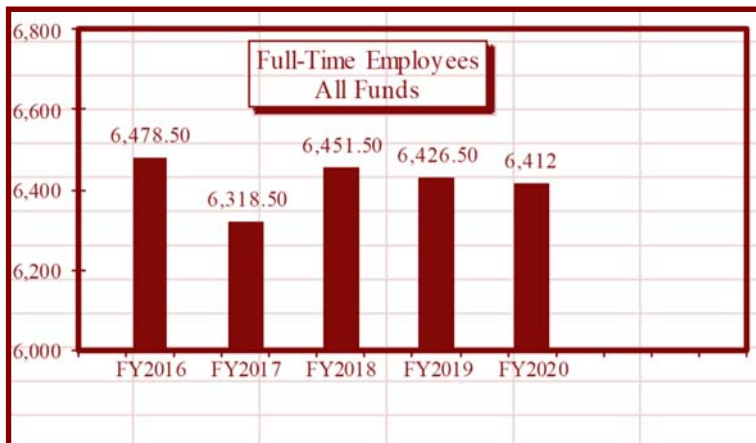
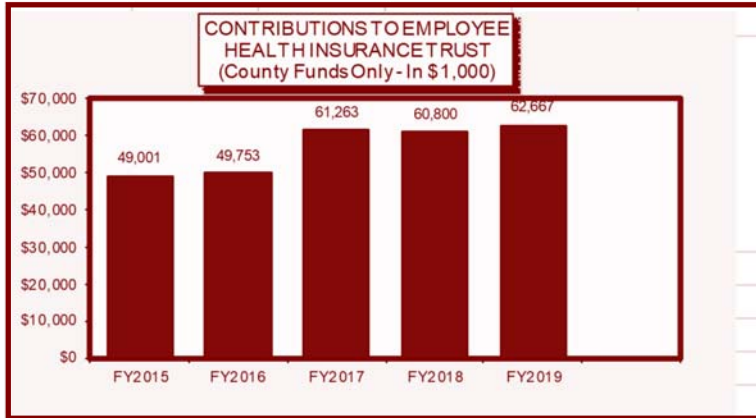


insurance to \$9,700 per employee starting in FY2017. Dallas County will be offering a Choice Plus health plan with a Health Savings Account and an enhanced PPO for FY2020.

For FY2020 Dallas County continues to be the only Texas County on a fixed rate defined contribution retirement plan. Dallas County's FY2020 budget contribution was 13.13% per full-time employee. All other Texas County's have moved to the more generous and expensive variable rate plans.

The FY2020 budget process was primarily focused on addressing the need to ensure Dallas County provides a competitive compensation structure for its employees. As such, Commissioners Court requested that Departments only request new positions that would produce more revenue than they cost or were needed on an emergency basis. Thus allowing Commissioners Court to use all available resources to increase the compensation of County employees.

## TRENDS



SERVICE CATEGORIES	FULL TIME POSITIONS				
	FY2016	FY2017	FY2018	FY2019	FY2020
Justice Admin	1,416	1,437	1,436	1,445	1,490
Law Enforcement	2,531	2,465	2,458	2,369	2,262
Health & Social Svcs.	156	149.5	157	166	176
Juvenile Services	720	701	733	757	780
Community Services	228	220	241	242	243
Management Services	695	652	697	715	719
Grant Positions	732.5	739.5	729.5	732.5	742
Total	6,478.5	6,318.5	6,451.5	6,426.5	6,412

## COUNTY

Dallas County government provides services to all of the two million plus residents of the County, either through the transportation system, licenses and auto registration, or to individuals who find themselves in need of assistance or involved in the judicial system. The County operates certain programs directly through its various departments and in addition maintains cooperative arrangements with other governmental and non-profit organizations for delivery of services. Pages 8 through 23 of this document discuss the major services of the County categorized into functional groups. This page lists certain programs which may be less well known than the County's more visible activities.

**Family Violence Program** - The District Attorney manages a program of early intervention into cases of domestic violence. (214) 653-3528

**Ryan White AIDS Program** - The Health and Human Services (HHS) Department manages a federal program that distributes emergency relief funds to organizations that serve individuals afflicted with HIV/AIDS. (214) 819-1840

**STD Clinics** - HHS treats individuals with sexually transmitted diseases and attempts to provide behavior-modification to at-risk individuals. (214) 819-1819

**Letot Center** - Dallas County's Juvenile Department operates a facility which temporarily houses runaway children until they can be returned home or receive other services. (214) 357-0391

**Hazardous Materials** - Dallas County leads a "Haz-Mat" team which responds to reported incidents which could involve toxic materials. (214) 653-7980

**DIVERT Court** - This judicially supervised program allows non-violent, drug-addicted offenders diversion from regular case processing to intensive drug treatment and rehabilitation. (214) 653-5340

**Household Hazardous Waste** - The County coordinates the efforts of a multi-city consortium to provide collection and safe disposal of household paints, insecticides and other toxic waste. (214) 553-1765

**Energy Assistance** - HHS manages a program to provide low income households that qualify with utility assistance. (214) 819-1848 Learn about winterizations to help make your home more energy efficient. (214) 819-1909

**Veterans Services** - The County Veterans Services Officer and his staff assist all veterans and family members thereof with the accession of a comprehensive range of Department of Veterans Affairs entitlements (M-F, 8:00 - 4:30) (972) 692-4939

# SERVICES

**Auto Theft Task Force** - The Sheriff operates a program to identify organized theft rings and systematically prosecute the individuals and return the cars to their owners. (214) 653-3430

**Victim Witness Assistance** - The District Attorney has a unit which assists victims of violent crime and assists them with referrals and in obtaining compensation. (214) 653-3600 or (214) 761-1358

**Immunizations** - HHS manages the local effort to immunize children and adults against life-threatening diseases at various locations. (214) 819-2176 (children) or (214) 819-2162 (adult); for Foreign Travel (214) 819-2162

**Older Adult Services Program** - HHS operates a federal program to provide hot meals and referral services for elderly citizens at 21 locations. (214) 819-1860

**Public Health** - HHS/Environmental Health Division operates programs to protect the public by inspecting restaurants, daycare centers, eradicating mosquito breeding grounds, picking up stray animals, and rigorously enforcing anti-littering laws in unincorporated portions of the County and within the limits of certain cities on a contractual basis. (214) 819-2115 or 2112

**Jail Medical and Mental Health** - Sheriff's Office (214) 653-2603.

**Rape Crisis Services** - The Victim Intervention Program (VIP) Services at Parkland Hospital offers a follow-up Sexual Assault Survivors clinic and counseling services for citizens of Dallas County who have experienced a sexual assault or domestic violence. (214) 590-2926 or the 24-hour crisis hotline (214) 590-0430.

# VOLUNTEER

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*Dallas County government utilizes the skills of many dedicated volunteers who contribute their time and expertise in a variety of areas. A summary of these volunteer opportunities and the 'host' department or agency is listed below:*

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**Texas Agrilife:** If you have a 'green' thumb, or would like to work with youth in the 4-H program, or are interested in family and health issues you may want to call the Texas Agrilife Office at (214) 904-3050.

**Alternate Dispute Resolution:** Volunteer mediators are responsible for the resolution of cases before and after filing within our judicial system. Contact Othel Bursey Jr. (214) 653-6048 or fax at (214) 653-7202.

**Child Protective Services:** Volunteers may help collect and distribute clothing for foster families; lend a helping hand to collect, wrap, and distribute Christmas presents for children in foster care; baby-sit while parents attend group meetings; or work along with case workers with high risk families in need of parenting skills. Call (817) 792-5258 to sign up for the program that interests you.

**Constables:** Dozens of reserve deputy constables assist the County in its effort to locate hot check writers, serve citations and warrants and conduct research on other court papers waiting to be executed. Certified law enforcement officers may contact any of the five constables' offices for information on becoming a reserve deputy constable. See page 36 for a contact number for your precinct.

**District Attorney's Office:** Victims of crime, child abuse or physical abuse can see a friendly face who will provide both comfort and guidance as they come in contact with the criminal justice system. The Family Violence Division may be contacted at (214) 653-3600.

**Fire Marshal/Volunteer Fire Department:** Assist with fire suppression in the unincorporated areas of the County; fire investigations and fire prevention activities and assist in disaster recovery. Call the Fire Marshal's Office at (214) 653-7970 for more information.

**Justice of the Peace Courts:** Some of the ten elected Justices of the Peace have established teen courts, which assist truants in working through their problems by counseling young people and their families and by providing an opportunity to develop leadership skills. See page 36 for a contact number for your precinct.

**Juvenile Department:** Volunteers in the juvenile justice system support staff as visitors, mentors, tutors, spiritual advisors, recreational guides, community service supervisors, artists, and life skills teachers. The department also operates an extensive foster grandparent program

# OPPORTUNITIES

to provide mentors to youth in the juvenile detention facility. Please check the Juvenile Department website for programming and volunteer coordinators.

**Dallas Metrocare Services:** The Volunteer Coordinator strives to match volunteers with their area of interest. They also act as a chaperone for field trips, plan holiday parties for group homes, or assist with clerical and reception duties. (214) 743-1202

**Parkland Health and Hospital System:** Volunteer opportunities at Parkland include feeding and holding infants, volunteering in the Emergency Room or volunteering throughout the hospital. Hand crafted items are greatly needed to assist our indigent patients. Items such as baby booties, receiving blankets, baby gowns, knitted slippers for adults, etc. are desperately needed. Join the team at Parkland by calling (469) 419-0808 today.

**Probate Courts:** Volunteers in the Court Visitor Program are needed to visit wards of the court (primarily incapacitated adults) in order to obtain current information and to verify that each ward is cared for by their appointed guardians. Call the Probate Court Visitor Coordinator at (214) 653-6533 to learn more about the Court Visitor Program.

**Sheriff's Office:** Reserve Deputy Sheriffs assist certified peace officers in the conduct of their duties, e.g., patrolling unincorporated areas of the County, researching and serving warrants, and extraditing prisoners from other jails or prisons.

Volunteers from the local chapter of Alcoholics Anonymous and Narcotics Anonymous assist in conducting monthly meetings in the County jails.

Call the Substance Abuse Section (214) 653 5980 the Inmate Programs (214) 653-2838 or the Reserve Division (214) 741 1286 for more information on volunteering.

**Commissioners Court:** Commissioners Court appoints individuals to serve on various boards and commissions including Child Welfare Board, Election Advisory Committee and Metrocare Services. If you are interested in serving on a Board or Commission contact your Commissioner's office.

# BUDGET

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*The FY2020 budget was adopted on September 17, 2019 following a twelve month discussion and analysis process. The following paragraphs discuss the annual budget cycle. The preparation of the annual budget is the responsibility of the Budget Officer, who is selected by the Commissioners Court.*

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Dallas County's fiscal year begins on October 1st and ends on September 30th. The budget process for each upcoming fiscal year begins in January with the preparation of a Budget Manual. This manual is distributed to departments in February. The departments use the Budget Manual as an operations guide for budget submissions. Included are detailed instructions, necessary forms, and completed examples to assist the departments in submitting their budgetary information. Also included in this manual is the calendar of events with critical dates highlighted.

Departmental responses and requests for new and expanded programs are due to the Office of Budget and Evaluation in early March. These requests are evaluated and used to develop a Baseline Budget which, by policy, contains no increase in the tax rate other than the increase required to offset a decrease in the tax base. The Baseline Budget is not a recommended budget, but is a starting point for the Commissioners Court. The Baseline Budget is presented to the Commissioners Court in July and forms the basis of discussion at budget work sessions.

The Baseline Budget contains revenue estimates developed by the County Auditor and transmitted to the Office of Budget and Evaluation in June. Depending upon revenue estimates, the Office of Budget and Evaluation may be required to present a reduced level of expenditures in certain areas in order to provide a balanced budget without an increase in taxes.

Departmental requests for new and expanded programs are reviewed by appropriate staff departments who formulate recommendations to Commissioners Court. For example, the Purchasing Department reviews and make recommendations on new program requests related to copiers. The Office of Budget and Evaluation makes recommendations on requests for additional personnel. Other items subject to staff review are vehicles, office equipment, radios and salary grade changes.

In July, the Dallas Central Appraisal District certifies the tax roll and the Dallas County Tax Office calculates the "effective tax rate." This is the tax rate which provides the County with the same revenue that was received in the previous year when applied to existing (rather than newly-constructed) property.

During late July, departmental budget work sessions are held which allow discussions among Elected Officials/Department Heads, and the Commissioners Court on funding levels and other policy issues. Because the Baseline Budget is balanced without a tax increase, the



# PROCESS

Commissioners Court's approval of any new program must be accompanied by a revenue increase, an offsetting expenditure decrease, or a drawdown of available reserves.

The public is invited to attend all budget work sessions and to participate in the discussion as time permits. At the conclusion of the discussions, the Commissioners Court proposes a tax rate and advertises it to the public. State law requires two formal public hearings on the proposed tax rate.

The Budget Officer formally proposes a balanced budget at the conclusion of the budget process and makes it available for public comment. The budget and tax rate are then formally adopted by Commissioners Court.

## TENTATIVE FY2021 BUDGET CALENDAR

April 24th	Budget Materials Due to Budget Office
July 10th	Baseline Budget Published
July 23rd	Certified Tax Roll Received
<b>August 3rd</b>	Budget Work Session
August	Final Decisions on Programs
<b>Aug. 18th &amp; Sep. 1st</b>	Public Hearings on Tax Rate
September 15th	Tax Rate Set; Budget Adopted
October 1st	2021 Fiscal Year Begins

# COUNTY

## APPOINTED OFFICIALS/DEPARTMENT HEADS

Assist. Court Admin/Operations	Jonathan Bazan	(214) 653-6490
Assist. Court Administrator	Gordon Hikel	(214) 653-7650
Auditor	Darryl Thomas	(214) 653-6472
Budget Officer	Ryan Brown	(214) 653-6384
County Administrator	Darryl Martin	(214) 653-7327
Comm. Supervision and Corrections Dir.	Javed Syed	(214) 653-5183
Chief Juvenile Probation Officer	Darryl A. Beatty	(214) 698-2224
Chief Medical Examiner	Dr. Jeffrey J. Barnard	(214) 920-5913
Chief Public Defender	Lynn Richardson	(214) 653-3554
Information Technology	Stanley "Vic" Victrum	(214) 653-6649
Elections Administrator	Toni Pippins-Poole	(214) 653-6335
Office of Emergency Mgt.	Doug Bass	(214) 653-6952
Health and Human Services Director	Philip Huang	(214) 819-2000
Human Resource /Civil Service	Robert B. Wilson	(214) 653-7604
Parkland Hospital CEO	Frederick Cerise	(214) 590-8076
Public Works Director	Alberta Blair	(214) 653-6412
Purchasing Agent	Michael Frosch	(214) 653-7431
Veterans Service Officer	James Henderson Jr.	(214) 819-6521

## CONSTABLES

Constable, Precinct #1	Tracey Gully	(972) 228-0006
Constable, Precinct #2	Billy Gibson	(214) 643-4766
Constable, Precinct #3	Ben Adamcik	(972) 690-8692
Constable, Precinct #4	Edward Wright	(214) 751-4065
Constable, Precinct #5	Michael Orozco	(214) 943-1765

## JUSTICES OF THE PEACE

Justice of the Peace, Precinct 1-1	Thomas Jones	(972) 228-0280
Justice of the Peace, Precinct 1-2	Valencia Nash	(972) 228-2272
Justice of the Peace, Precinct 2-1	Margaret O'Brien	(214) 643-4773
Justice of the Peace, Precinct 2-2	Katina Whitfield	(972) 285-5429
Justice of the Peace, Precinct 3-1	Al Cercone	(214) 321-4106
Justice of the Peace, Precinct 3-2	Steven Seider	(214) 904-3042
Justice of the Peace, Precinct 4-1	Mike Jones, Jr.	(214) 751-4040
Justice of the Peace, Precinct 4-2	Sasha Moreno	(214) 589-7000
Justice of the Peace, Precinct 5-1	Sara Martinez	(214) 943-6980
Justice of the Peace, Precinct 5-2	Juan Jasso	(214) 943-5981

# LEADERSHIP

## COMMISSIONERS COURT



Commissioner Daniel



Judge Jenkins



Commissioner Koch



Commissioner Price



Commissioner Garcia

County Judge	Clay Lewis Jenkins	(214) 653-7949
Commissioner, Precinct #1	Dr. Theresa Daniel	(214) 653-6668
Commissioner, Precinct #2	J.J. Koch	(214) 653-6100
Commissioner, Precinct #3	John Wiley Price	(214) 653-6671
Commissioner, Precinct #4	Dr. Elba Garcia	(214) 653-6670

## OTHER ELECTED OFFICIALS

County Clerk	John Warren	(214) 653-7096
County Sheriff	Marian Brown	(214) 653-3450
County Treasurer	Pauline Medrano	(214) 653-7321
District Attorney	John Creuzot	(214) 653-3620
District Clerk	Felicia Pitre	(214) 653-7301
Tax Assessor Collector	John Ames	(214) 653-7630

## PRESIDING JUDGES as of January 2020

Probate Courts	Brenda Hull Thompson	(214) 653-7236
County Criminal Courts	Dan Patterson	(214) 653-5740
County Courts at Law	Melissa Bellan	(214) 653-7365
Local Administrative District Judge	Carter Thompson	(214) 653-5942
Criminal District Courts	Judge Tina Yoo Clinton	(214) 653-5900
Civil District Courts	Gena Slaughter	(214) 653-6609
Juvenile District Courts	Cheryl Lee Shannon	(214) 698-4924
Family District Courts	Mary Brown	(214) 653-7385
First Administrative Judicial Region	Ray Wheless	(469) 818-4211