The ART of Managing Construction

Using Technology for Construction Management Going Paperless and Getting Things Done

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Remember the days before Computers?



Signs of the Digital Age

- Drawings are produced on computers.
- Documents are offered to bidders online.
- We produce working models for clients to use.
- We share drawings with contractors, vendors and owners.
- "Paperless" document management.
- BIM.
- We e-mail everything.

Benefits

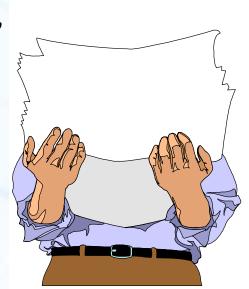
- Goes Green Saves Paper
- Saves Printing Cost
- Provides Central Set of Documents
- Saves Time
- Improves Coordination / Collaboration
- Provides a Structure for Documentation



Going Paperless

When do we print documents:

- Quality Management Reviews,
- Permit Reviews,
- Bid Documents,
- Issued for Construction Documents,
- Record Documents



Quality Management Reviews

- Reviews with multiple reviewers, disciplines and organizations.
- Response to Comments.
- Follow up on responses (closing the loop).
- Follow up reviews (comparing documents).

Case Studies

- Freese and Nichols Quality Control
- City of Austin Peer Reviews
- DFW Airport Terminal Renovation and Improvement Program – Quality Reviews

- Use documents generated directly from source files.
 - Saves file size
 - Better quality
 - Source paper / printing costs
 - Saves time

Seals

§137.33 (f) (1) The signature and date shall not obscure the engineer's name or license number in the seal.

§137.77(h) All engineering documents released, issued, or submitted by or for a registered engineering firm, including preliminary documents, must clearly indicate the firm name and registration number.



Electronic or Digital

- Electronic is seal or graphic representation placed in the document using software.
- Digital signatures use an digital encryption process for authentication, security and integrity.

Why use Digital Seals?

- Signature may not tie signer to the document (no authentication).
- Limits access to only the authorized (password protected).
- Provides notification of tampering.
- Removes validation if altered.
- Speeds time for processing documents.
- Keeps document in digital form.

Why use Digital Seals?

- Use of computers allows documents to be:
 - Produced.
 - Reviewed and approved.
 - Distributed for bidding.
 - Incorporated into digital models.
 - Stored for future retrieval and modification.
- Prevents scanning wet sealed documents:
 - File size.
 - Quality of drawings.

Digital Seals

§137.35 Electronic Seals and Electronic Signatures

- (a) Licensed professional engineers shall maintain the security of their electronic seals and electronic signatures. The following methods are allowed:
 - (1) Licensed professional engineers may electronically copy their original hard copy work that bears their seal, original signature, and date and transmit this work in a secure electronic format.
 - (2) An engineer may create an electronic seal and electronic signature for use in transmitting electronically formatted engineering work, regardless of whether the work was originally in hard copy or electronic format.



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Software for Digital Signatures

- Adobe PDF
- Bluebeam PDF Review
- CoSign by Arx
- Banjo
- Microsoft



- Use well defined file naming protocols:
 - Allows documents to be sorted to print order.
 - Allows sorting by discipline.
 - Allows comments to be allocated to the document.
 - Allows on screen comparison of documents during the review.

- Develop procedures for each process.
- Define the purpose for each review to limit wasted effort.
- Limit which tools are used for consistency in making comments.
- Need to consolidate review documents.
- Create profiles to limit tools to only those used.

- Provide training and a coach for new software.
- Supplement on-line tutorial with specific instructions.

Construction Management

- Shop Drawings and Submittals
- Requests for Information
- Schedules
- Applications for Payment
- Contract Modifications
- Punch Lists
- Record Documents
- Operation and Maintenance Manuals



Project Collaboration Tools

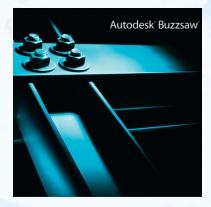
- Automation
- Security
- Repetition
- Ease of use
- Time savings
- Access anywhere
- Timely information









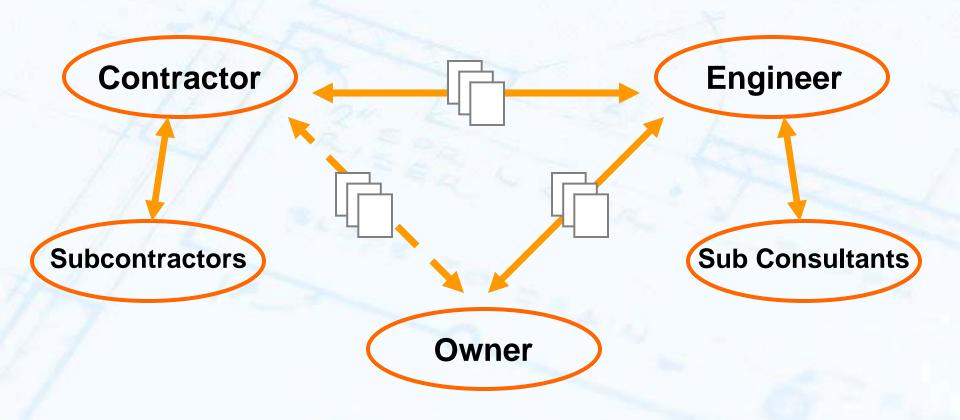




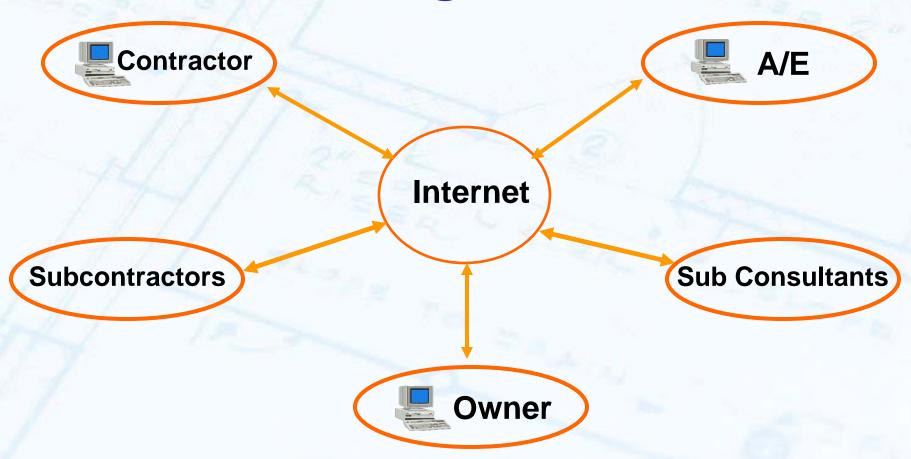




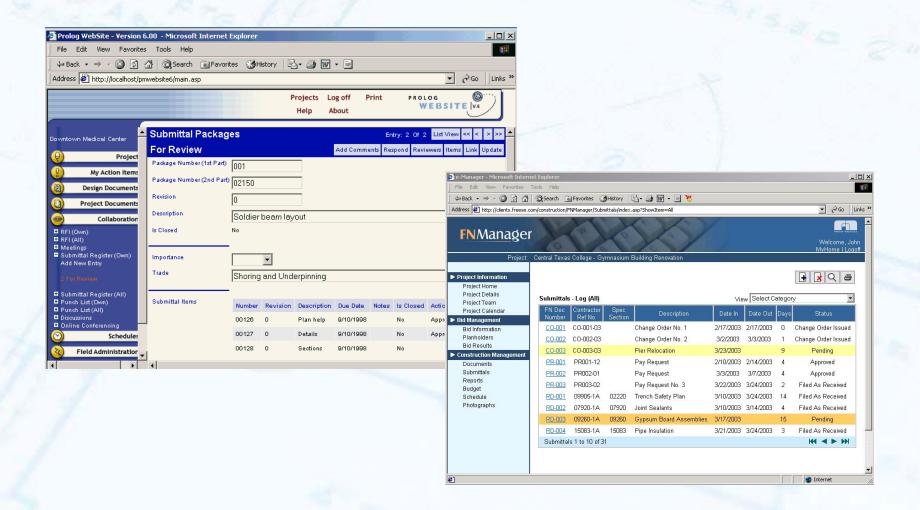
Traditional "Paper Trail" Management



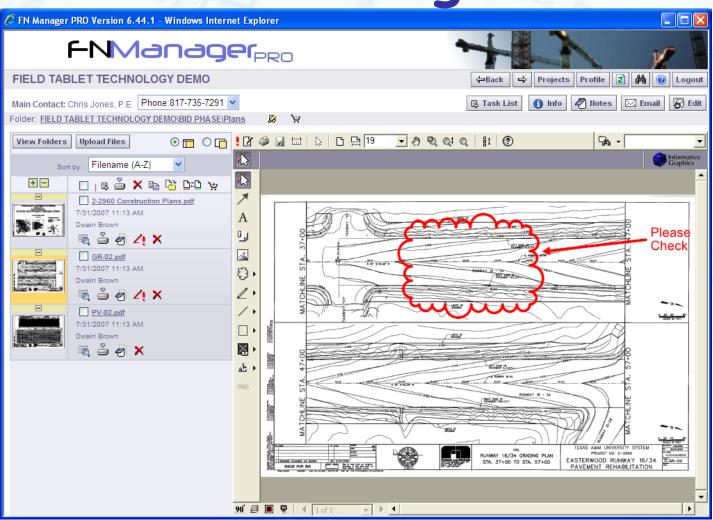
Web-based "Paperless" Management



Document Control



Drawings



Permit Reviews

- Review comments are recorded.
- Comments can be easily extracted for use in current comment tracking software.
- Digital permit stamps can be created.
- Final documents can be certified to eliminate tampering.

Bidding Process

Many consultants and governmental entities are moving to Web based systems for managing Bid Phase Services.

Drivers for Web Based Procurement Management

- Industry is moving to this type of service.
- Outsourcing this service takes advantage of developed technology.
- Reduced cost for bid phase management.
- Eliminates long term cost associated with developing / maintaining in-house systems.

Advantages

- Improved availability and low cost of documents increases bidder interest.
- Documents are readily available to those who want to view in digital format.
- Reduced printing / mailing cost.
- Rapid deployment of addenda.
- Information on planholders can be viewed in real time.

Advantages

- Get out of the printing business.
- No risk of overprinting and associated losses.
- No longer handling funds for plan sales.
- Ability to coordinate efforts from a single point of contract.
- Addenda distribution is instantaneous.

Advantages

- Planholders lists are available to everyone in real time.
- Reduces calls from Suppliers.
- Bid tabulations can be posted on line.
- Notification of award can be posted on line.
- No effort / money wasted on plan rooms.

Advantages for Contractors

- Can view documents without paying plan rooms.
- Do not have to purchase documents to see if they are interested in the project.
- Can download and distribute to suppliers digitally, reduced cost to bid.
- Can download bid forms and other documents for preparing a bid.

Advantages for Contractors

- Questions can be posted online.
- Addenda distribution is instantaneous.
- Receive email notification of any changes made in posted documents or questions.
- No lost time for distribution.
- Suppliers can determine if opportunities exist without calling contractors.

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Master Documents for Construction

- Maintain one master set of documents for construction on collaboration website.
- Use hyperlinks in master set to reference:
 - Addenda
 - Contract Modifications
 - Photographs
 - RFI
 - Details
 - As Built Markups



Record Documents

- Can be checked or addressed from anywhere with access to web server.
- Can be viewed remotely to see that these documents are maintained and up to date.
- Can be used when discussing field issues using "white boarding" features.

Questions?

