The Connector
Connecting Dallas County Public Works with its Utility Partners

Our Mission
To improve the quality of life of our customers by effectively delivering transportation projects, supporting County Road & Bridge Districts, and providing property management services.

Essentials of Partnering
Trust
Commitment
Shared vision

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APWA Accreditation: What it Is, and What it Means to Dallas County Public Works

Public Works Vision is to be a valued partner in delivering regional projects more effectively. Efforts to maintain trust and collation should be efficient at every phase of project delivery.

- Donald Holzwarth, PE (former Dallas County Public Works Director - 2009)

In 1999, under the leadership of Don Holzwarth, Public Works embarked on a transformation to become an effective deliverer of key regional projects through partnering under the newly-formed Major Capital Improvement Program (MCIP). By 2009, Public Works had used this framework to program and deliver over $300 million in County dollars, while leveraging over $850 million dollars of public improvements through this partnering effort. This was achieved through best practices such as the “Five Phase Project Delivery System”, in collaboration with key stakeholders and agencies within the region.

In this same year, Don Holzwarth and I presented these Public Works strategies at the American Public Works Association (APWA) International Conference in New Orleans, Louisiana. It was during this period that it became apparent that one of the next visionary goals and objectives would be to become a recognized leading agency through seeking to become a certified APWA agency.

This goal finally started to move into action last year when Dallas County Public Works embarked on this exciting journey for accreditation. In partnering with APWA to pursue accreditation, Dallas County Public Works will become one of the first County agencies within the state of Texas to achieve accreditation.

Agencies are given the opportunity to achieve accreditation through the APWA organization and the APWA’s Accreditation Council, which consists of “professional managers...
Director from Page 1

with public and private sector experience in the delivery of governmental services. The rationale for pursuing accreditation is best explained by the following excerpts from the APWA Manual (8th Edition) and the APWA Accreditation Process Guide:

“In 1983, public works managers from 33 communities in the Northwest Municipal Conference in Chicago, Illinois, recognized the need for management practices to perform public services. They proposed the development of uniform management practices for a public works accreditation program.” The result of this proposal was the creation of the American Public Works Association.

“APWA defines accreditation as the process of recognizing agencies that comply with the recommended management practices established by the Council. The purpose of accreditation is to promote excellence in the operation and management of a public works agency, its programs, and employees. Accreditation is designed to assist the agency in improving operations and management, in educating and training public works professionals, and in providing a valid and objective evaluation of agency programs as a service to the public and the profession.

“Accreditation is the mark of professionalism that indicates a public works agency has made the commitment to continuous improvement in the delivery of public works operations and services in the community it serves. Accreditation recognizes that an agency’s policies, procedures, and practices have been evaluated against nationally recognized and recommended practices.

According to APWA, “accreditation is important to agencies that seek a method of demonstrating they are well-managed, comply with recommended practices, and are dedicated to continuous improvement of public works management practices. Accreditation is important to such agencies because it provides:

- Recognition for the commitment to policies, procedures and processes that promote effective delivery of projects and services;
- A process for conducting a needs assessment to ensure that all critical services have been addressed;
- A process for setting goals for improvement of all practices, facilities and services;
- Increased productivity and effectiveness through critical evaluation of programs and services;
- Tools for establishing performance measurement systems and internal performance standards for operations, management and administrative functions;
- A visible form of recognition that can be used to gain community support for improvement of public works facilities and services;
- An opportunity for professional development of the Agency’s staff;
- A process for staying abreast of the latest developments in public works operation and maintenance.”

Dallas County Public Works continues to strive for excellence in being an effective partnering agency. By 2019, the Dallas County MCIP efforts will have facilitated approximately $600 million of County dollars, leveraging over $1.6 billion dollars of public improvements. With embarking on a new mobility program to address future Dallas County transportation needs, Public Works will continue to become a leading agent through the new Vision of Accreditation.

On the following pages, you can read how the four divisions of Dallas County Public Works have embraced the challenge of self-improvement, and what they are doing to achieve APWA accreditation.
As North Texas and Dallas County evolved over the years, the Dallas County Public Works (DCPW) Department has had to be responsive to changing conditions. The coordination needed to tailor the Department’s programs to the funding and partners available is a big challenge. The Program and Engineering Management Division (PEMD) provides the financial, administrative and engineering coordination for Dallas County Public Works activities. The division’s efforts center around efficiency and partnership. Challenges to our work are many, including limited resources and a continually updating list of needed projects. Our success demands commitment, creativity and responsiveness. PEMD’s role in developing new funding partnerships and mechanisms for the Department stands as a great example of the critical nature of the division’s work for the entire department.

In FY2000 the County replaced its traditional bond financing approach with funding infrastructure improvements through the Major Capital Improvement Program (MCIP) strategy. The MCIP approach allows for more flexibility over time than standard bond financing. The MCIP also relies on the contribution of other partners, developing a shared self-interest in projects, helping to take them all the way to completion. We are in close coordination with the other divisions and stand ready to provide any financial and organizational support needed to make a project successful. PEMD’s activities; include procurement, outreach training, cost estimates, database management, engineering, and scheduling. The consolidation of these important functions from the three divisions into PEMD improves efficiency.

The commitment to excellence that APWA Accreditation represents is highlighted in many aspects of PEMD. The assistance and coordination of APWA objectives such as finance, communication, and overall management will be documented through the accreditation process. We are looking forward to documenting our work so far for APWA and developing even more information to successfully justify our accreditation in the upcoming year.
PMUCD’s Mission Statement is to deliver projects by working effectively and efficiently with our internal and external partners; improving processes for real property acquisitions, property appraisals, tax foreclosure resales, and utility coordination; and implementing and adhering to established practices and procedures.

PMUCD offers a full range of real estate services to successfully manage and complete real estate acquisitions, dispositions and/or exchanges of any real property interests, whether for governmental purposes or private needs. PMUCD specializes in acquisition services for MCIP transportation projects, and provides the following major functions:

- Administration and Contract Support
- Real Estate Consulting Support
- Appraisal Services
- Acquisition Services
- Title Services and Property Management
- Utilities identification, mapping, coordination, and relocations
- QA/QC for MCIP project engineering plans and ROW documents
- Tax Foreclosure Resales
- Disposition of Surplus County-Owned Properties

PMUCD supports Public Works by providing real estate and acquisition services for its Major Capital Improvements Program (“MCIP”) transportation projects. PMUCD also supports the Commissioners Court and other departments in Dallas County (“County”) by providing real estate consulting, appraisal, title, acquisition services, and administrative.

In these service capacities, PMUCD has acquired over 900 parcels for transportation projects since 2000. These acquisitions include over 360 parcels through nine projects in the 1991 Bond Program, over 170 parcels through 33 projects in the federally funded CMAQ Program in partnership with TxDOT, and over 370 parcels through 11 projects in the current MCIP Program.

PMUCD assists in developing cost estimates for right-of-way (“ROW”) and/or analysis of each municipality’s cost estimates for the MCIP’s Call for Projects. PMUCD has prepared in excess of 300 estimates in connection with the MCIP’s five Calls for Projects that total approximately 340 submitted projects. PMUCD, as part of its project management and development, prepares project estimates for use by the Public Works Department to formulate each project’s overall budget.

In addition to transportation projects, PMUCD provides full real estate services to the MCIP trails projects, the County’s Trail and Preserve Program (TAPP) administered by the Open Space program under Planning and Development Department, management and sales of tax foreclosed properties for the County and its municipal partners, management and sales of County-owned surplus properties, and consulting and valuation services for the County’s Facilities Group under the Assistant Administrator to the Commissioners Court, and other departments.

PMUCD was formerly known as the Property Division, but was changed in 2016 to formally add the utility component to assist in project delivery.

Both of these functions, property (rights) and utilities (relocations), are seldom apparent to project partners and stakeholders until the latter stages of delivery of transportation projects prior to construction; however,
PMUCD has a significant role in planning and preparing projects early in their inception. The acquisition of private property rights needed for a project is often the first exposure of the public and impacted property owners to the project and County staff. These acquisitions of private property rights include PMUCD’s work in the areas of title/abstracting, appraisal, and acquisition, including all title curative.

All property rights acquired for County transportation (roadway) projects, including the MCIP and state-funded projects, are acquired under the “threat of eminent domain”. This means that all property owners are covered by protections of the Federal and Texas State Constitutions and Texas Statutes.

To be consistent and fair to all property owners impacted by project acquisitions, PMUCD has what is referred to as its “Real Estate Policy”. This policy, adopted by the Commissioners Court in 2001 as Chapter 110 - STREET RIGHTS-OF-WAY AND OTHER REAL PROPERTY ACQUISITIONS of the Dallas County Code. Due to several legislative sessions and revisions to Chapter 21 of the Texas Property Code (the primary statute covering the processes under eminent domain), is being updated to incorporate said policy changes. In addition, and as part of its APWA self-assessment, PMUCD is developing new practices and procedures, to include its “best practices” and to align itself with industry practices in the areas of project management (ROW), appraisal, acquisition, and title.

PMUCD offers additional real estate services to the County, its partner agencies, and citizens in areas of utility coordination/relocations, tax foreclosure resales and sale and divestitures of surplus/County-owned assets.

The commitment to excellence that APWA Accreditation represents, already exist in many of the aspects and functions of PMUCD. The assistance and coordination of APWA objectives such as Chapters 4 – Finance (Section 4.19 Right-of-Way Acquisitions and Dispositions), including overall management functions will be documented through the accreditation process. PMUCD is looking forward to documenting its “Practices, Procedures and Processes” by manuals and other formats as part of the APWA process and developing even more information to successfully support our accreditation in the upcoming year.

An Intern’s View of DCPW
From the notes of Isabella Hernandez

I walked into Dallas County’s Public Works Department (DCPW) expecting to learn how roads are planned and constructed. I walked out with a good amount of newfound knowledge about the dedication and work it takes to build our roads, and with more knowledge about the people who work for DCPW. In the five hours I spent interviewing employees, I learned not only about the job itself, but everything from the skills and education required to personal experiences on the job.

My experience began with a simple question: How does the City of Dallas provide services to citizens? It seemed much too large a question to tackle in the mere 60 hours I spent interning for DCPW, and, while I can’t say I now understand the entirety of the process, my eyes were opened to the other practices being implemented at Dallas County Public Works to increase efficiency in its department and, ultimately, in our cities.

My goal at the start of this internship was to learn as much as I could about how the City of Dallas provides services to its citizens. I expected to learn about the process, so I was surprised to learn that the real “how” are the people who work on the projects and pass on their knowledge, a cycle that ultimately leads to growth. Selas Camarillo, Assistant Director of Property Management and Utility Coordination, described to me the importance of listening to others: “It’s important to be receptive to other people’s opinions, especially those who have experienced the same thing and to value those opinions.” So how does Dallas County provide
The work of Transportation and Planning (T&P) is intrinsically strategic, similar to the APWA accreditation process itself. “Planning” is in the name. The accreditation process is an opportunity to assure that our County vision and goals, our departmental mission and values, and forward-looking T&P agenda are institutionalized into each of the practices we document. Much of the recent and ongoing activity in the T&P aligns with and expresses the strategic planning we are pursuing through the APWA self-assessment and accreditation process.

Dallas County Public Works [DCPW] is dedicated to the mission of improving the quality of life for our customers by effectively delivering transportation projects. T&P provides direction to that mission by fulfilling the vision to be a leading planner, and coordinating efforts among its member cities—and in cooperation with other vital regional partners, such as the Texas Department of Transportation [TxDOT], North Central Texas Council of Governments [NCTCOG] and Dallas Area Rapid Transit [DART]—to develop a regional Mobility Plan.

The Mobility Plan in itself represents a critical evolution from previous umbrella transportation plans, such as Dallas County’s Regional Thoroughfare Plan, which was completed in 1973. As the name implies, the Mobility Plan, in contrast to the Thoroughfare Plan, goes beyond traditional roadways and automobile traffic, integrating and encouraging multimodal transportation (such as light rail, transit, pedestrian trails and bike routes).

As a part of the Mobility Plan, T&P, with the help of its consultant, gathered data from each of its cities, analyzed that data, and will create a map package and reports to present its findings. T&P has hosted a series of open, half day workshops to allow its cities and other partners to review the analysis and provide additional feedback. These workshops were successful in providing a venue where agencies could productively discuss both needs and concerns, and opportunities for potential solutions.

Dallas County’s Mobility Plan will be the basis for a unified approach to addressing the region’s transportation needs. It will support the establishment of new roadway and trail standards. The Mobility Plan will critically inform the imminent 7th Call for Projects, highlighting needed improvements to both the application process and selection criteria.

Each step of the Mobility Plan effort—from partnering and active information exchange to analysis and proactive forecasting and planning—showcases the strategies and methods that characterize the T&P process, and help T&P and the larger DCPW fulfill the County’s visions to be a model partner; part of a healthy and productive community; safe, secure and prepared; addressing critical regional issues; and facilitating Dallas County’s eminence as a destination of choice. These steps and the spirit that directs them will be articulated in our APWA practices.

Transportation and Planning also leads Dallas County Public Works by managing its “planning heavy projects” (PHP). Over the years, transportation projects have grown in complexity and become increasingly focused on quality of life and sustainability issues. The goal of our projects is no longer to simply “add capacity”, but—with the guidance and leadership of our Commissioners—to use transportation as a tool to create desirable places to work, live and recreate. Planning heavy projects epitomize this more comprehensive approach, which calls for a broader vision and more active planning, partnering and public involvement.
Pursuit of certification provides the opportunity to codify and more deeply embed the principles that guide—and the lessons learned from—our PHPs, allowing those principles to further influence DCPW standard practice.

Also included in these standard practices are environmental and floodplain compliance. Under the leadership of the Public Works Director, T&P is charged with review of permits for environmental and floodplain compliance. The APWA certification process is consistent with these practices of reviewing plans and permits to make sure that proposed projects meet state and federal regulatory requirements. These practices help ensure continued water quality in nearby lakes and streams, erosion and flood protection and mitigation.

Additionally, T&P oversees bridge projects, and works with the Road and Bridge Superintendents to help confirm proper bridge and dam inspection and maintenance. Codifying these practices through the APWA certification will help to preserve county assets and infrastructure for future generations.

T&P’s GIS team is revolutionizing its products and process. Consistent with Dallas County Public Works’ regional focus, the GIS team is developing solutions that integrate data currently created and maintained separately (and in disparate forms) by each of the County’s cities. The goal is not only data that is comprehensive, unified and standardized across the County, but methods and partnering agreements that facilitate better cooperation among local agencies. Also in process is an interactive GIS application that provides access and analytical insight through a spatial interface into the department’s wealth of financial and project management information. The app pioneers (within the County) a solution-oriented, user-focused approach that can be replicated to address needs both within the department and for clients outside it. The growth of T&P GIS into a user-driven, hands-on application (vs. traditional static maps) solution provider and the expansion of its GIS capabilities is directly in line with the County’s objectives to make data-driven decisions supported by state of the art technology. Each of these activities conveniently coincides with and informs the review and codification of departmental practices.

Our Annual Strategic Planning workshop keeps us in sync with updates in the government business by self-assessment which is a key element of APWA accreditation.
As one of the primary functions of Dallas County Public Works is to deliver projects from the Major Capital Improvements Program (MCIP), the 5 Phase Project Delivery System was developed at about the same time as the MCIP started in the early 2000’s. The 5 Phase System is a Project Management Practices Manual intended to expedite project delivery with a standard approach to be utilized by project managers and other team members on County-led MCIP projects. Most people don’t realize that the 5 Phase guidelines were intended to meet the requirements and intent of the American Public Works Association (APWA) publication entitled “Public Works Management Practices Manual” which will be used by the department for self-assessment and, hopefully, APWA Accreditation.

The County 5 Phase System starts with Planning & Preliminary Design, which includes scope, alignment, budget, and utility coordination. When the Preliminary Design is complete, a Design Charrette is scheduled to review these project elements at about a 30% design to gain consensus for a Project Specific Agreement with the City and to prepare the Primary Design contract with the engineering consultant. Emphasis is placed on moving into ROW acquisition as soon as possible in the Primary Design as that tends to be the critical path in getting projects to construction. A separate phase for Design Completion and ROW Initiation is provided to detail this process followed by ROW Completion and Utility Adjustments. When these phases are complete the project can move into the section for Construction including Project Close Out. The 5 Phase Manual is concluded with Essential Elements of Utility Partnering and Guidelines for Assuring Smooth Relationships between local governments and UPRR. Partnering is a common element in all phases of the system and we have learned that it is most important in successful project delivery.

The 5 Phase Manual is intended to fulfill a number of the practices in the APWA manual including “Planning and Development”, “Engineering Management”, “Bid Process”, “Project Management”, and “Utility Coordination”. As stated in the 5 Phase Manual itself, the system is streamlined to provide an overview of the process while allowing for other Public Works practices to supplement more detailed instructions on the various elements of project delivery. While many of the Public Works practices were and are in place, some will have to be updated or modified, and others remain to be created.

APWA Accreditation will provide not just recognition to the department but also a set of formalized guidelines and practices which will continue to revolutionize our effectiveness in project delivery.
William “Bill” Stoll passed away peacefully on May 2, 2018 in Richardson, Texas. He was born March 27, 1942 in St. Louis, MO. Following his graduation from the University of Missouri at Rolla with a degree in electrical engineering, Bill served six years in the United States Air Force and earned the rank of captain.

Prior to joining Dallas County, Bill worked in the escrow services business and as president and sales manager for two real estate management firms. During his 18 years at Dallas County Public Works, Bill worked as a Staff Property Appraiser and was selected Public Works’ Employee of the Month three times. He held leadership roles on several Department committees, among them the Safety Committee, which will be named the Stoll Operational Safety Team in honor of Bill’s commitment and contributions to the safety of his colleagues.

Bill was an active member of IRWA Chapter 36 (North Texas Chapter), and was a past president and director. In 2006, Chapter 36 named Bill its “Professional of the Year”. Bill held an SR/WA designation, was a state-certified appraiser, held real estate broker’s licenses in Texas and Colorado, and had a pilot’s license. His passions were spending time with family, camping, road trips, flying, food, investing, and his faith in God.

Bill is survived by Linda, his wife of 39 years; sons Burke and Brett from Portland, Oregon; grandchildren John William and Eleanor, sisters Marilyn Chambers and Lin Heater of St Louis, MO; and brother Steve Stoll of Atlanta, GA.

Bill will be remembered for his kindness, generosity, and sly sense of humor. Those who had the good fortune to know him are better for it.
Utility Partner of the Year
Chris Harrelson (Oncor)

Alberta Blair (Director, DCPW), Commissioner John Wiley Price (District 3), Chris Harrelson (Oncor), John Mears (Assistant Director, DCPW)

Award Recognition at Commissioners Court

Robert Aldape (AT&T) Utility Designer of the Year
Joe Smith (Atmos) Special Recognition
Chris Harrelson (Oncor) Utility Partner of the Year
Allen Crawford (Oncor) Special Recognition

Not present: Tim Starr (City of Dallas), Special Recognition
Utility Designer of the Year
Robert Aldape (AT&T)
Alberta Blair (Director, DCPW), Cmrr. John Wiley Price (District 3), Robert Aldape (AT&T), Les St. John (DCPW)

Special Utility Partnering Recognition
Allen Crawford (Oncor)
Alberta Blair (Director, DCPW), Cmrr. John Wiley Price (District 3), Allen Crawford (Oncor), Jim Chase (Oncor), Tyler Smith (DCPW)

Special Utility Partnering Recognition
Joe Smith (Atmos)
Alberta Blair (Director, DCPW), Cmrr. John Wiley Price (District 3), Joe Smith (Atmos), Kimberly West (Atmos)
# Dallas County Utility Breakfast Yearly Award Winners

<table>
<thead>
<tr>
<th>Year</th>
<th>Utility Person of the Year</th>
<th>Utility Designer of the Year</th>
<th>Special Utility Partnering Recognition</th>
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<tr>
<td>2017</td>
<td>Chris Harrelson (Oncor)</td>
<td>Robert Aldape (AT&amp;T)</td>
<td>Allen Crawford (Oncor)</td>
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<td></td>
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<td></td>
<td>Joe Smith (Atmos)</td>
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<td>Tim Starr (City of Dallas)</td>
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<td>2016</td>
<td>Jorge Barrera (Spectrum)</td>
<td>Daniel Talamantez (Oncor)</td>
<td>T. J. Hunter (Atmos)</td>
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<td></td>
<td>David Stauder (TxDOT)</td>
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<td></td>
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<td></td>
<td>Bryan Williams (Oncor)</td>
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<tr>
<td>2015</td>
<td>Sue Inurrigarro (Atmos)</td>
<td>John Cenero (DWU)</td>
<td>Chris Harrelson (Oncor)</td>
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<td></td>
<td></td>
<td></td>
<td>Thomas Neville (DART/TRE)</td>
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<td>2014</td>
<td>Amy Loo (Oncor)</td>
<td>Michael Kuhlenbeck (Kinetic/TWC)</td>
<td>Ken Brinkley (Garland ISD)</td>
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<td></td>
<td></td>
<td></td>
<td>Saji Thomas (Garland ISD)</td>
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<td>2013</td>
<td>Larry Trojan (Oncor)</td>
<td>Dan Dancer (Oncor)</td>
<td>Jorge Barrera (TWC)</td>
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<td></td>
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<td></td>
<td>Stan Breckenridge (Atmos)</td>
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<td></td>
<td>James McCasland (Oncor)</td>
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<td></td>
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<td>Mike Ziegenfuss (Oncor)</td>
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<td>2012</td>
<td>Ned Stewart, II (Hernandez Utilities)</td>
<td>Richard Brewster (Oncor)</td>
<td>Michael Aguirre (AT&amp;T)</td>
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<td></td>
<td></td>
<td></td>
<td>Travis Cooper (Atmos)</td>
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<td></td>
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<td></td>
<td>Gary Gilmore (TxDOT)</td>
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<tr>
<td>2011</td>
<td>Joe Crass (Oncor)</td>
<td>No award given</td>
<td>Robert Aldape (AT&amp;T)</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>Joe Morris (Atmos)</td>
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<tr>
<td>2010</td>
<td>Larry Trojan (Oncor)</td>
<td>No award given</td>
<td>David Coker (Atmos)</td>
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<td></td>
<td></td>
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<td>Raymond Hardemon (TxDOT)</td>
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<td>Andrew Marshal (Atmos)</td>
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<td></td>
<td></td>
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<td>Duane Smith (TxDOT - CMAQ)</td>
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<td>2009</td>
<td>John Hollingsworth (AT&amp;T)</td>
<td>Mark Mihm (HDR/TRA)</td>
<td>George Melendez (Atmos)</td>
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<td></td>
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<td>Andy Moore (TriTex - Atmos)</td>
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<td></td>
<td></td>
<td>Ocie O’Neil (Oncor)</td>
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<td></td>
<td>Frank Spataro (Farmers Electric)</td>
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<tr>
<td>2008</td>
<td>Glenn Boehl (Atmos)</td>
<td>No award given</td>
<td>Jim Schumann (Rebcon, Inc.)</td>
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<td></td>
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<td>Bryan Wilson (URS Cont/Oncor)</td>
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### Projects Under Construction

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<th>Project #</th>
<th>Project</th>
<th>Limits</th>
<th>District</th>
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<tbody>
<tr>
<td>MCIP 10217B_4</td>
<td>Denton Drive, Phase 1</td>
<td>Walnut Hill Lane to Royal Lane, Dallas</td>
<td>4</td>
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<tr>
<td>MCIP 15801</td>
<td>Spring Valley Road</td>
<td>Coit Road to Weatherred/Goldmark Drives, Dallas and Richardson</td>
<td>1</td>
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<tr>
<td>MCIP 20211A</td>
<td>East Dallas Veloway, Phase 3 (SoPac)</td>
<td>Trail from west of Mockingbird Lane to Lakewood Drive, Dallas</td>
<td>2</td>
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<tr>
<td>MCIP 30228_4</td>
<td>Medical District Drive</td>
<td>I-35 to Harry Hines Boulevard (includes bridge over railroad yard), Dallas</td>
<td>4</td>
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<tr>
<td>MCIP 31402</td>
<td>Pleasant Run Road, Phase 1B</td>
<td>Pump Station between Lancaster-Hutchins Road and Miller Ferry Road, Lancaster &amp; Wilmer</td>
<td>3</td>
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<tr>
<td>MCIP 31502</td>
<td>Langdon Road Connector</td>
<td>Langdon Road to East Cleveland Street, Hutchins</td>
<td>3</td>
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<tr>
<td>MCIP 40226</td>
<td>Northaven Trail, Phases 2B &amp; 2C</td>
<td>Denton Drive to west of Midway Road, Dallas</td>
<td>4</td>
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<tr>
<td>MCIP 42301</td>
<td>Cockrell Hill Road</td>
<td>Davis Street to south city limit north of Moler Street, Cockrell Hill</td>
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<tr>
<td>CDBG 6-CD03-M</td>
<td>Pecan Street</td>
<td>Live Oak Street to Cottonwood Valley Road, Wilmer</td>
<td>3</td>
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<td>CDBG 6-CD03-Q</td>
<td>Cockrell Hill, Phase VII, water and waste water</td>
<td>Flo Avenue alley, Cockrell Hill</td>
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<td>Open Space</td>
<td>Cedar Crest — Honey Springs Trail Connection</td>
<td>Beckley Avenue at Overton Road, Oak Cliff, to Van Cleave Drive, Dallas</td>
<td>3 or 4</td>
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### Projects Bidding Within One Year

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<tr>
<th>Project #</th>
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<th>Limits</th>
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<tr>
<td>MCIP 11902/31901</td>
<td>Military Parkway</td>
<td>Rodeo Drive to Military Parkway, and Rodeo Center Boulevard to Galloway Avenue, Mesquite</td>
<td>1 &amp; 3</td>
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<tr>
<td>MCIP 22804</td>
<td>Sachse Road</td>
<td>SH 78 to Miles Road, Sachse</td>
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<tr>
<td>MCIP 30221_4</td>
<td>Riverfront Boulevard</td>
<td>Cadiz Street to railroad tracks, Dallas</td>
<td>4</td>
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<tr>
<td>MCIP 30226_4</td>
<td>Cockrell Hill Road</td>
<td>La Reunion Boulevard to Singleton Boulevard, Dallas</td>
<td>4</td>
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<tr>
<td>MCIP 30228_4</td>
<td>Medical District Drive</td>
<td>IH-35E to Southwestern Medical Drive, Dallas</td>
<td>4</td>
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<tr>
<td>MCIP 31403</td>
<td>Pleasant Run Road, Phase 1B</td>
<td>Pump Station between Lancaster-Hutchins Road and Miller Ferry Road, Lancaster &amp; Wilmer</td>
<td>3</td>
</tr>
<tr>
<td>MCIP 31405</td>
<td>Sunrise Road</td>
<td>Belt Line Road to Pleasant Run Road, Lancaster &amp; Wilmer</td>
<td>3</td>
</tr>
<tr>
<td>MCIP 40810</td>
<td>Wildlife Parkway</td>
<td>SH 161 to Belt Line Road, Grand Prairie</td>
<td>4</td>
</tr>
<tr>
<td>MCIP 47302_3</td>
<td>Wintergreen Road</td>
<td>Intersection of Wintergreen Road, Main Street and Duncanville Road, Duncanville, DeSoto and Cedar Hill</td>
<td>3</td>
</tr>
<tr>
<td>CDBG 6-CD03-M</td>
<td>Adams Street waterline</td>
<td>Hart Street to Dewberry Street, Wilmer</td>
<td>3</td>
</tr>
<tr>
<td>Open Space</td>
<td>Heritage Trail</td>
<td>Mesquite Trail north under US 80 to Towne Center Drive, Mesquite</td>
<td>3</td>
</tr>
<tr>
<td>Open Space</td>
<td>Chalk Hill Trail</td>
<td>Chalk Hill Road west to DART’s Westmoreland Station, Dallas</td>
<td>4</td>
</tr>
</tbody>
</table>
Interview with…..

Chris Harrelson (Oncor)
Major Design Senior

Please tell us a little about yourself:

Where are you from?
I was born and raised in Corsicana, TX.

Where did you go to school? College?
I attended Navarro College for my Associates Degree, and now I am working towards finishing my Bachelors at Dallas Baptist University.

What are you studying?
I am currently studying Business Management.

What do you like to do in your spare time?
Anything outdoors, from hiking, fishing, camping or anything water related during the Texas summer.

What would you like to tell us about your family?
I married my wife in August of 2017. No children yet, but we do have two dogs. I also have two brothers that both work for Oncor in the operations side of Oncor.

What attracted you to engineering? How did you come to work for Oncor?
I had just finished my Associates Degree and wasn’t entirely sure what I wanted to do for a living. My brother was a lineman for Oncor and he knew of an opening in Corsicana. I guess I stumbled into the engineering and I think it has worked out pretty well so far.

How long, and in what capacities, have you worked for Oncor?
I started working for Oncor in July of 2009 as a meter reader. I moved over to Distribution Design in 2012, working in the new serve group for about six months. I was transferred to serve existing group in March of 2013, where I have been since.

What are some of the positive aspects of working for Oncor?
The people that work here at Oncor are great. There’s a reason you see so many employees that have been here for over 30 years, it truly is a great company to work for.

What have been some of your most enjoyable and/or challenging projects? What made them enjoyable/challenging?
I will say that every Dallas County project I have been a part of so far has been enjoyable. There is always great communication between the utilities and Dallas County project managers. Also, the project managers are always very helpful throughout the design and construction phases of the project. One of most challenging projects was the Midtown Express project on State Highway 183. It has kept me on my toes for the last few years, but it was a great learning experience.

Have you been inspired by any mentors or role models?
I have been lucky enough to have some exceptional mentors here at Oncor. I can’t go without recognizing Richard Brewster for training me and putting up with my countless questions over the years.

Care to share something about yourself that no one would ever guess about you?
There are two things that most people do not know about me that I am somewhat proud of. First, I can tell you where (almost) every NFL player played in college. Second, I don’t sing well, but I can sing almost any song no matter the genre.
The projects in which Dallas County and its utility partners participate share one easily-identifiable commonality: the concept of partnership.

Alberta Blair, P.E., Director
Dallas County Public Works

Old Red Museum
100 S. Houston Street
Dallas, TX  75202
214-745-1100
www.oldred.org

Dallas County Public Works
411 Elm Street, 4th Floor
Dallas, TX  75202
214-653-7151
www.dallascounty.org

Dallas County Records Bldg.
509 Main Street
Dallas, TX  75202
www.dallascounty.org